

Future Directions for MBSE Research and Education: What to Focus on and Why?

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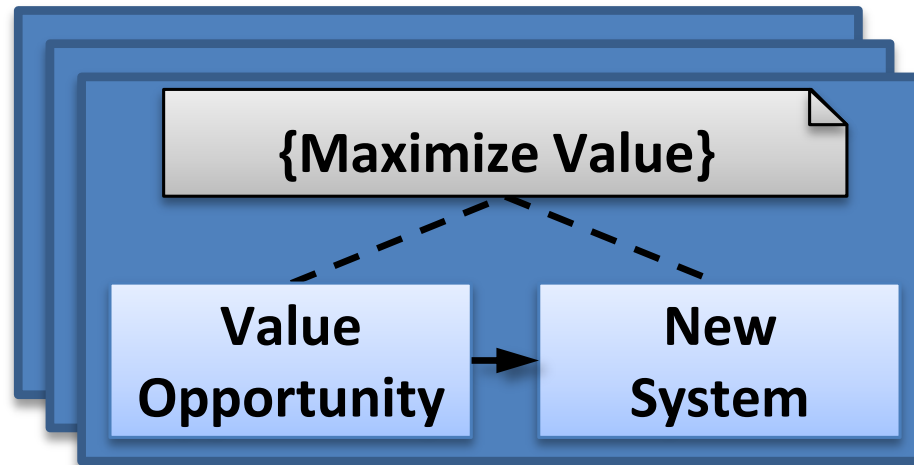
Objective and Outline

Provide a framework for a discussion
on SE research and education

■ Outline

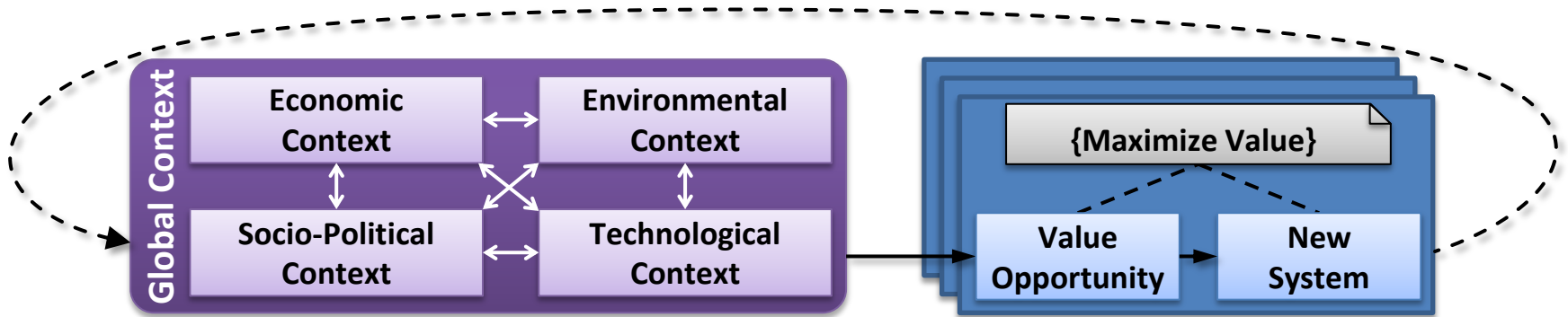
- Context: Conceptual model for Systems Engineering
- Three types of research — in an MBSE context
 - » MBSE based on novel enabling technologies
 - » Theoretical foundation for SE
 - » MBSE methods and tools for a specific context
- MBSE in Education

Systems Engineering: Maximizing Value



Systems Engineering: Maximizing Value

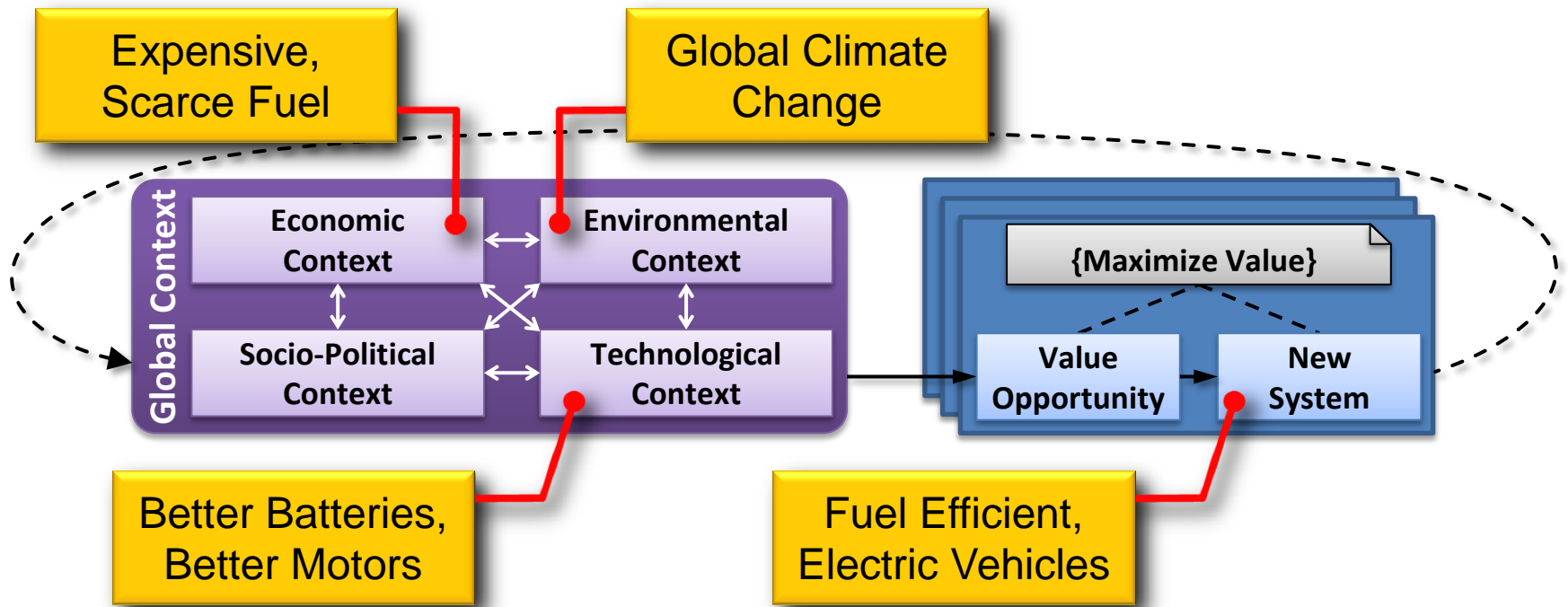
Value Opportunities in a Global Context



Work with SE Vision 2025
Core Team

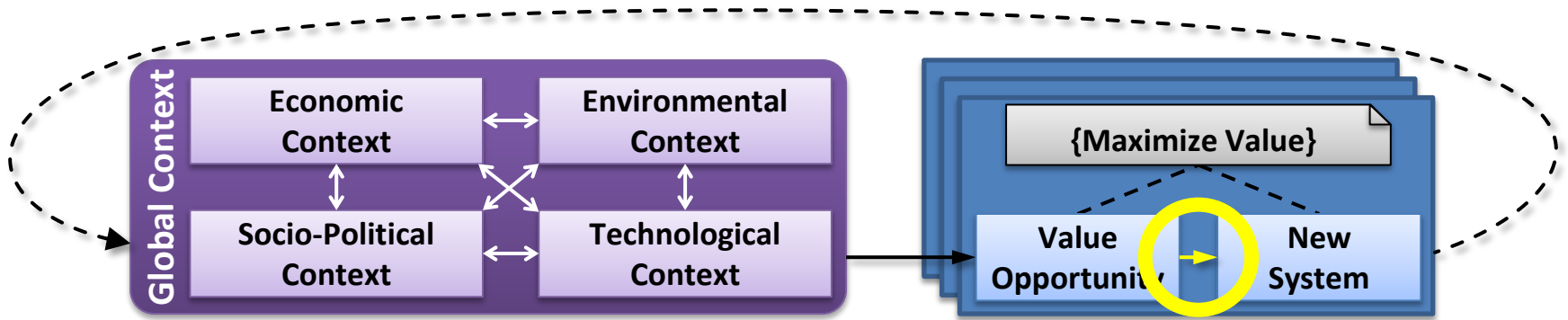
Systems Engineering: Maximizing Value

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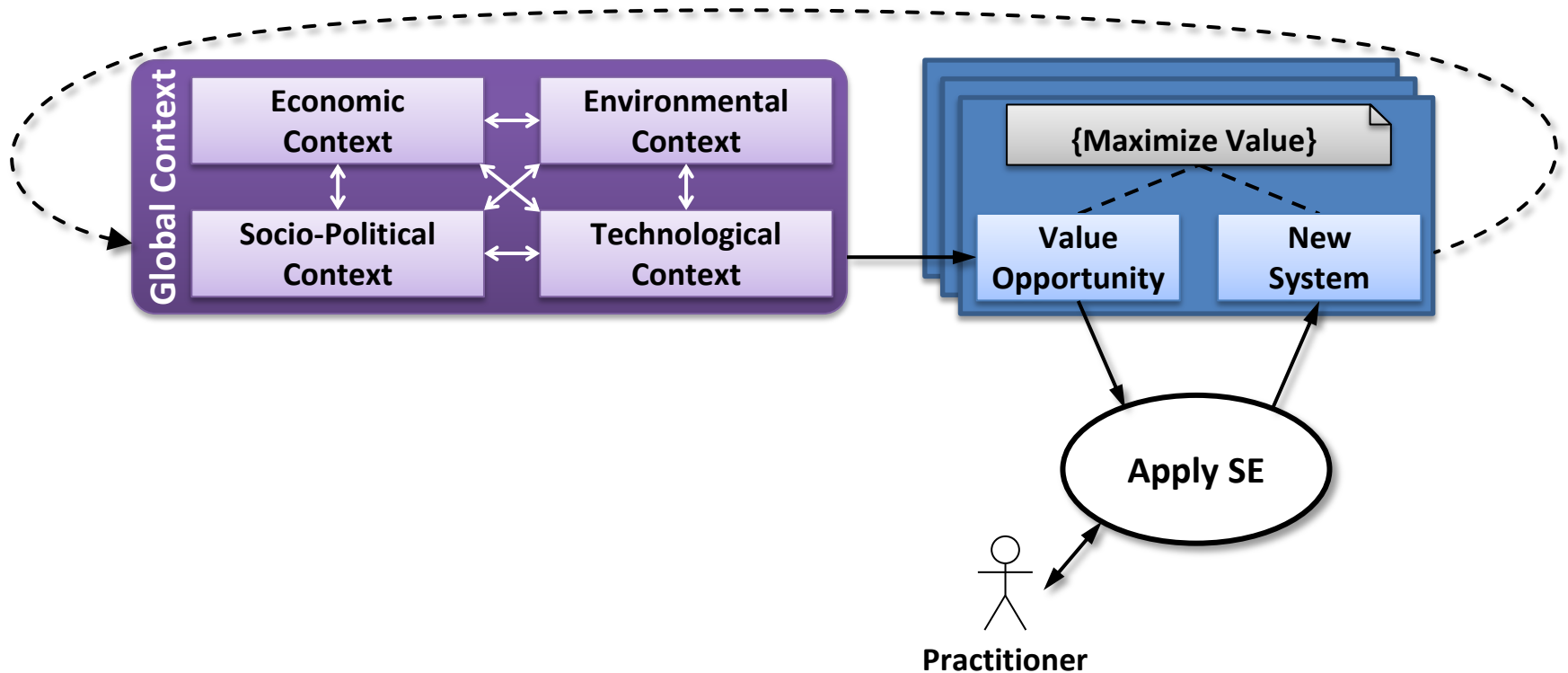
Systems Engineering: Maximizing Value

Value Opportunities are Restricted by SE Capabilities



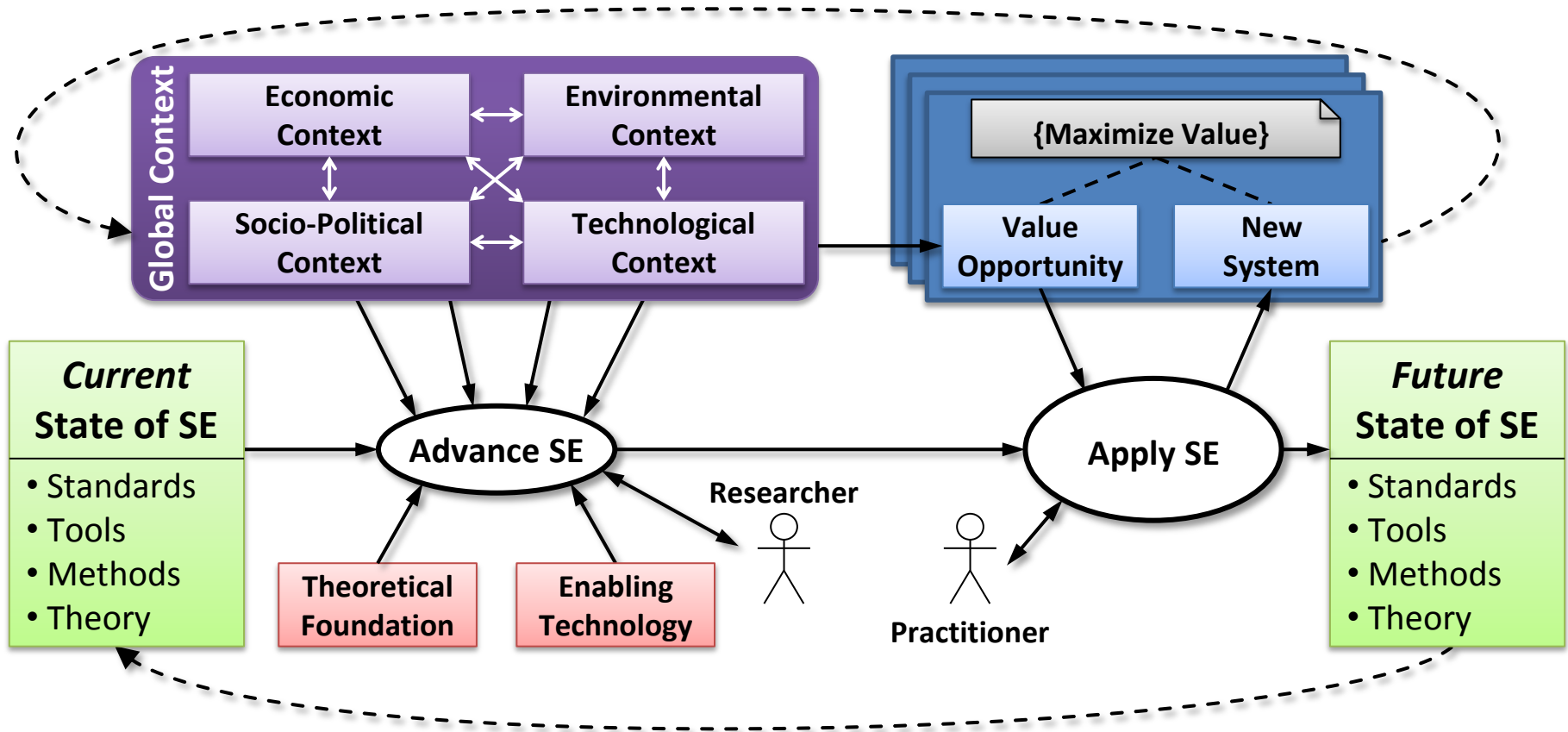
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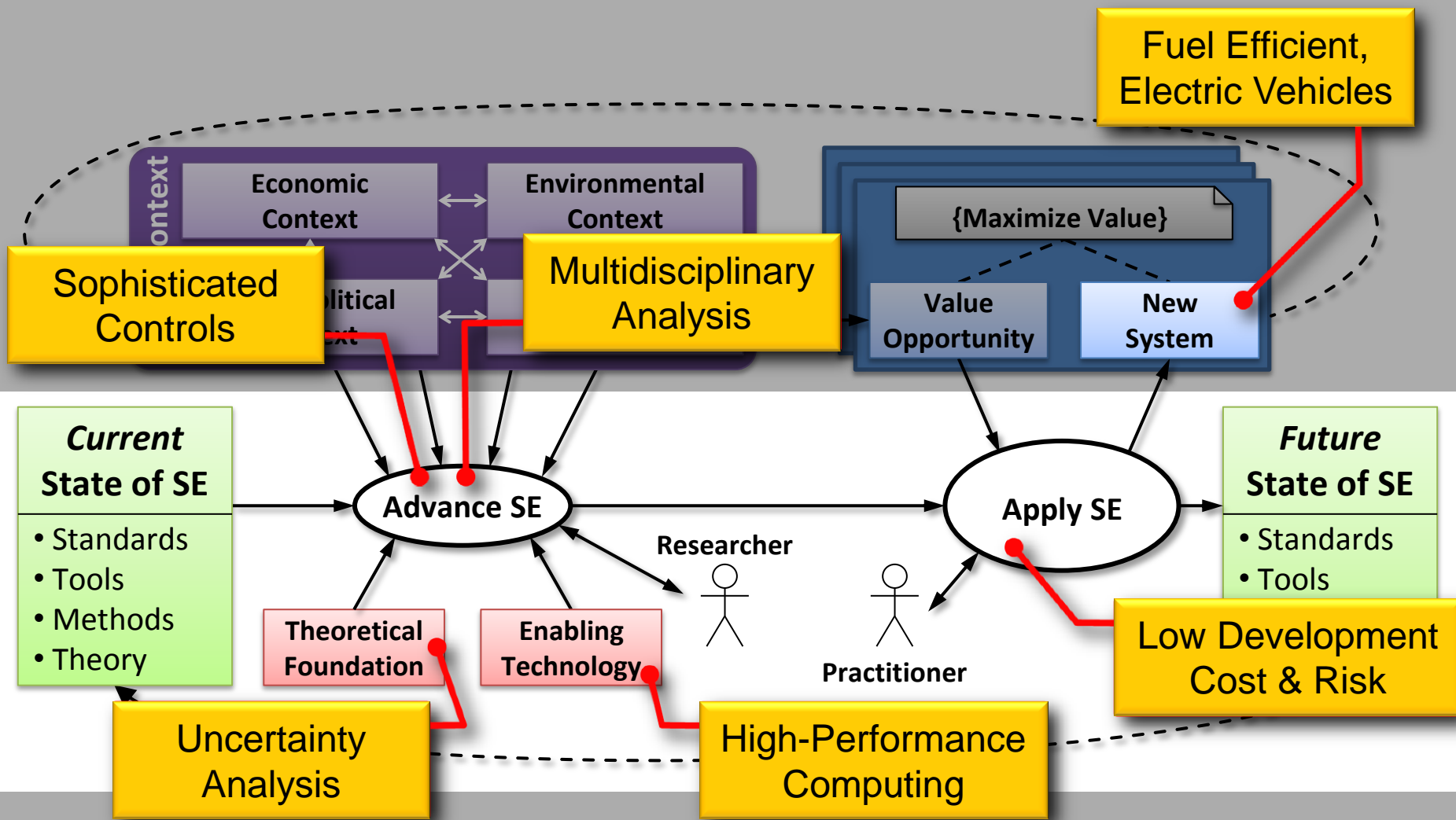
Systems Engineering: Maximizing Value

Value Maximization Drives Advances in SE



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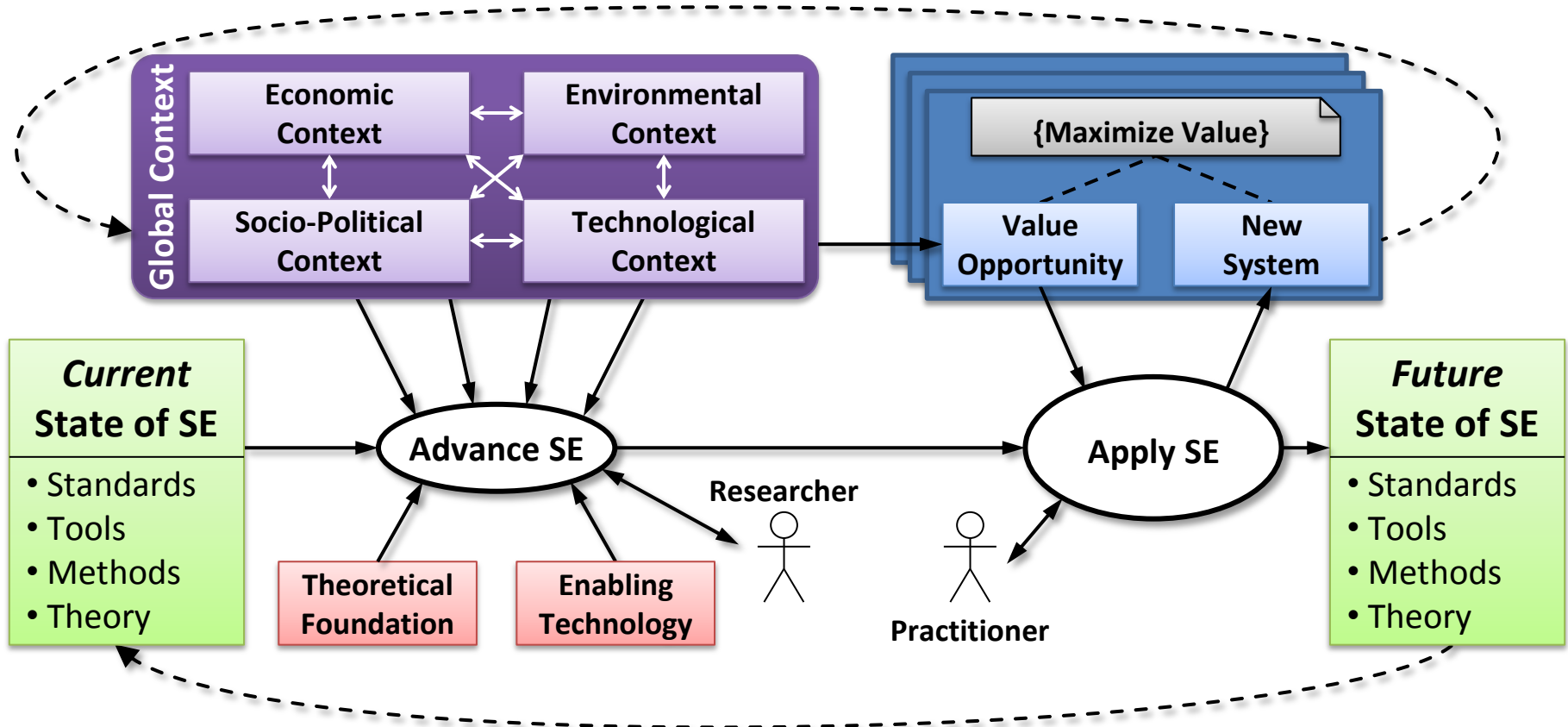
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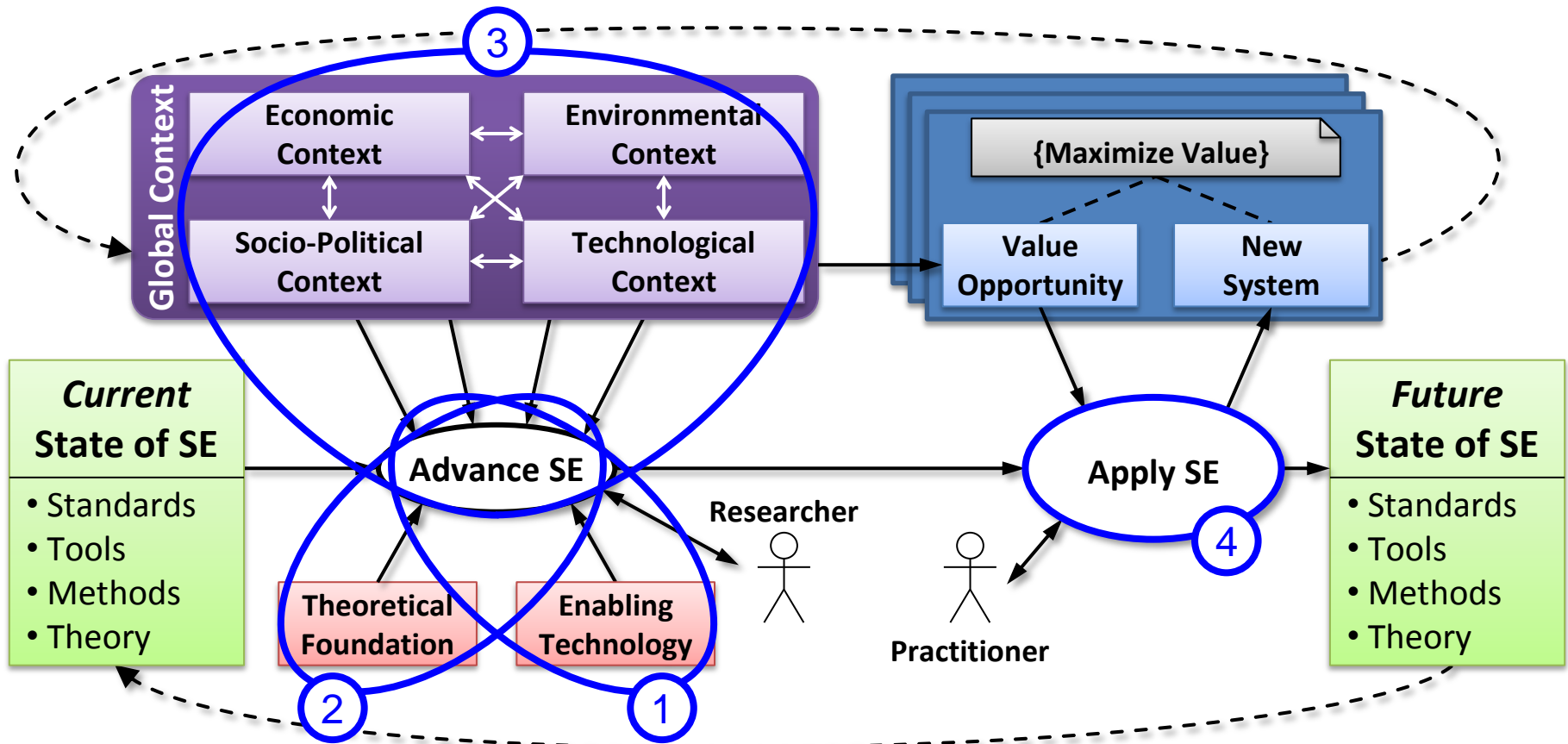
Research and Education in SE



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Systems Engineering: Maximizing Value

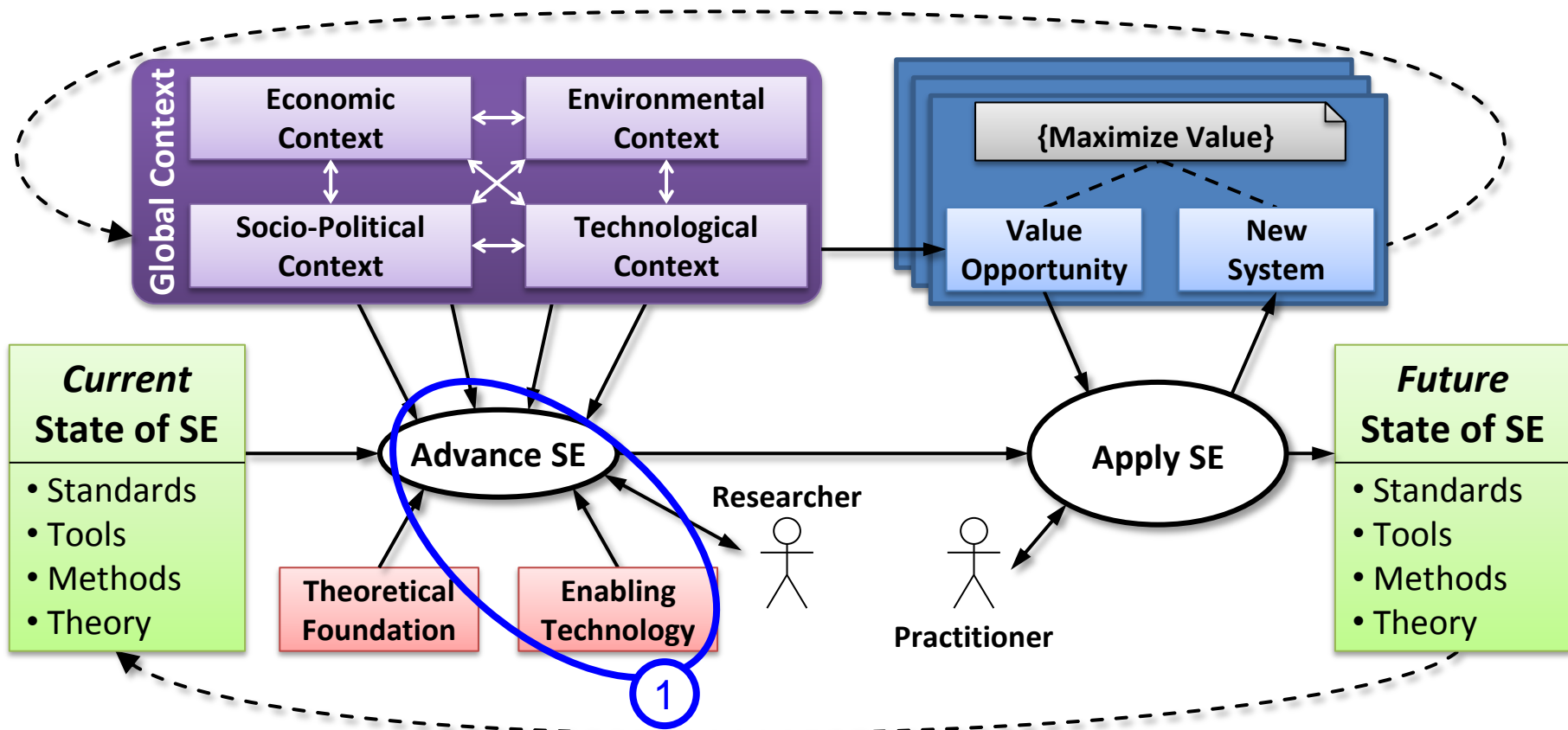
Research and Education in SE



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Systems Engineering: Maximizing Value

SE Methods and Tools for Novel Enabling Technologies



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MBSE Based on Novel Enabling Technologies

Primary SE Activities: Work with Information and Knowledge

- Collect and store information
- Express information and knowledge formally
- Create new information and knowledge
- Share and manage information and knowledge
- Process information and knowledge
- Access information and knowledge
- Interpret information



Leveraging Technology for Systems Engineering Tools

(Source: SE Vision 2025)

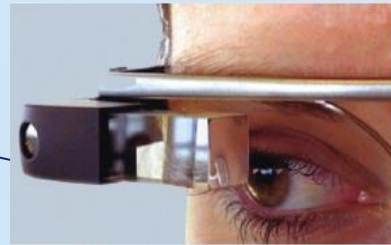
Cloud-based high performance computing support high fidelity system simulation



Advanced search query, and analytical methods support reasoning about systems



Immersive technologies support data visualization



Net-enabled tools support collaboration



MBSE Based on Novel Enabling Technologies

Some Research Challenges

- Model Integration – Inconsistency Management
 - Avoiding and resolving inconsistencies in federated models
- Computation
 - Model-based formal verification
 - Computing with uncertain information
- Big Data
 - Data-driven prediction → better, holistic system models
 - Mine the MBSE model repositories
- Visualization — but why stop there?
 - Visual, auditory, tactile, olfactory,...., direct neural interface

MBSE Based on Novel Enabling Technologies

Some Research Challenges

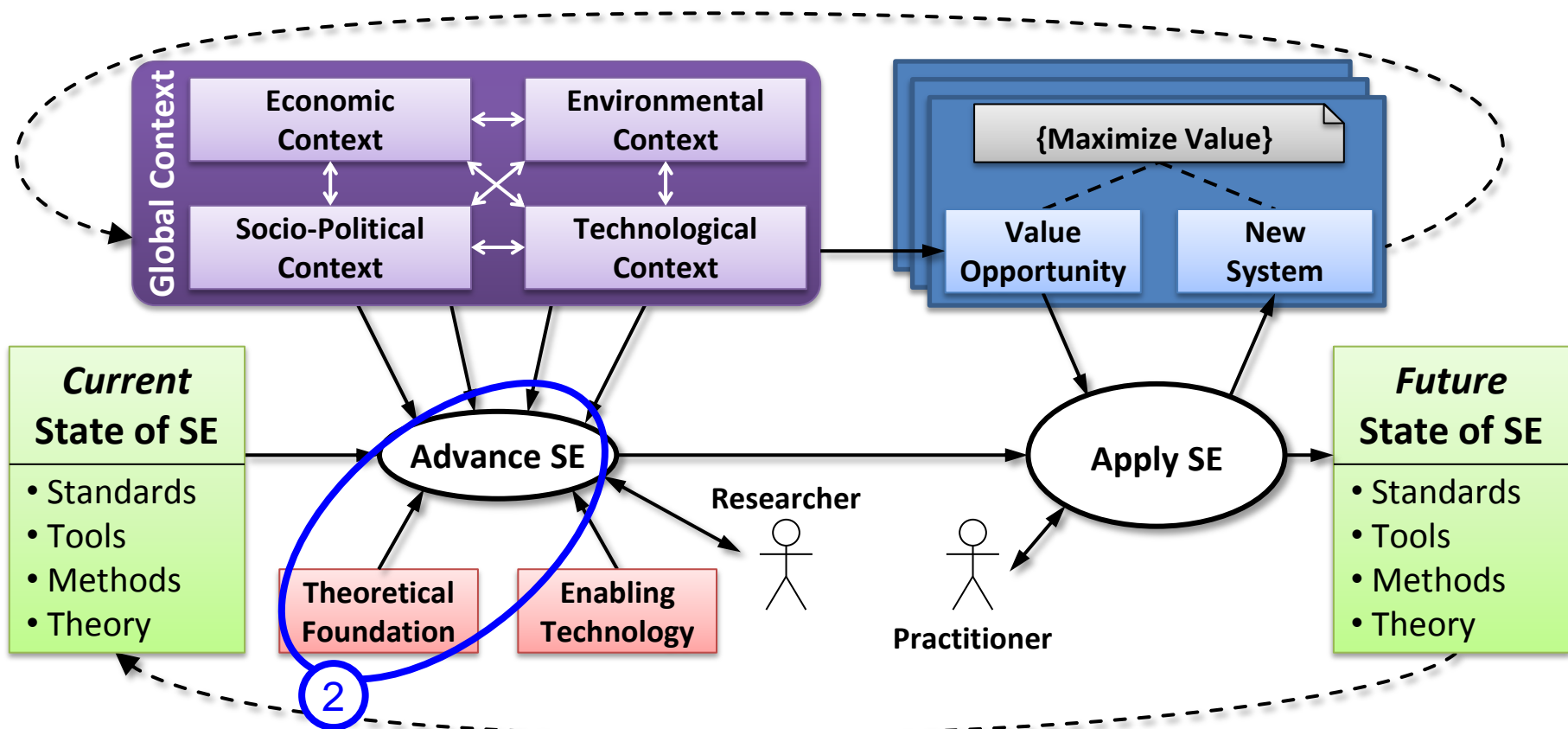
- Model Integration – Inconsistency Management
 - Avoiding and resolving inconsistencies in federated models

- Co...
 - **Ultimate Goal: Better Decisions**
Methods and tools must be based on sound decision theory. Else...
- Bi...
 - ***Tools that help us make poor decision more quickly and cheaply***
 - Mine the MBSE model repositories

- Visualization — but why stop there?
 - Visual, auditory, tactile, olfactory,...., direct neural interface

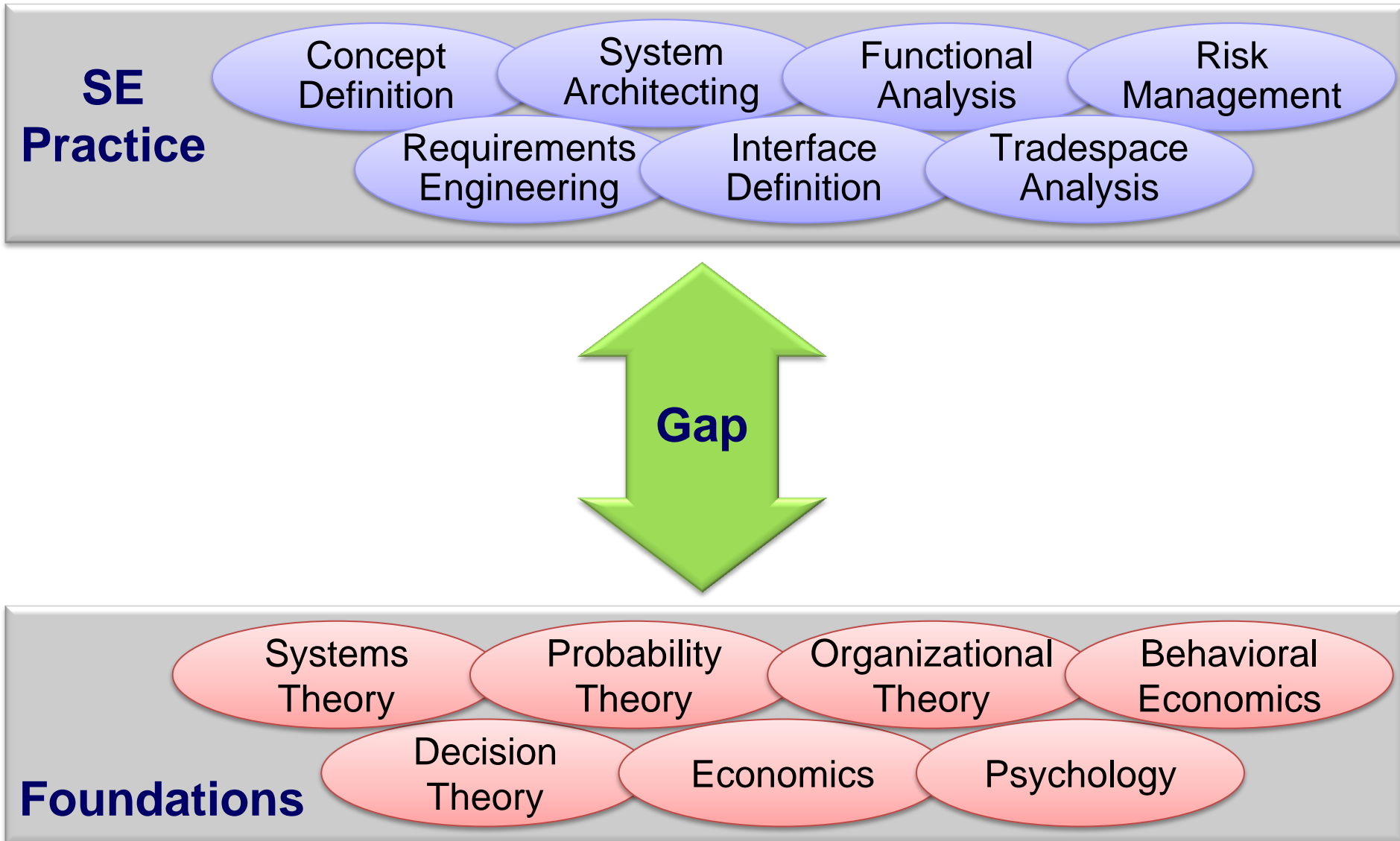
Systems Engineering: Maximizing Value

The Theoretical Foundation of SE



Theoretical Foundation for SE

(work with SE Vision 2025 Core Team)



Theoretical Foundation for SE

(work with SE Vision 2025 Core Team)

**SE
Practice**

Concept
Definition

System
Architecting

Functional
Analysis

Risk
Management

Requirements
Engineering

Interface
Definition

Tradespace
Analysis

**Theoretical Foundation
for Systems Engineering**

Systems
Theory

Probability
Theory

Organizational
Theory

Behavioral
Economics

Decision
Theory

Economics

Psychology

Foundations

Theoretical Foundation for SE

(work with SE Vision 2025 Core Team)

**SE
Practice**

Concept
Definition

System
Architecting

Functional
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Risk
Management

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Engineering

Interface
Definition

Tradespace
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**Challenge:
Rigorous & Pragmatic
→ Maximize Value**

Systems
Theory

Probability
Theory

Organizational
Theory

Behavioral
Economics

Decision
Theory

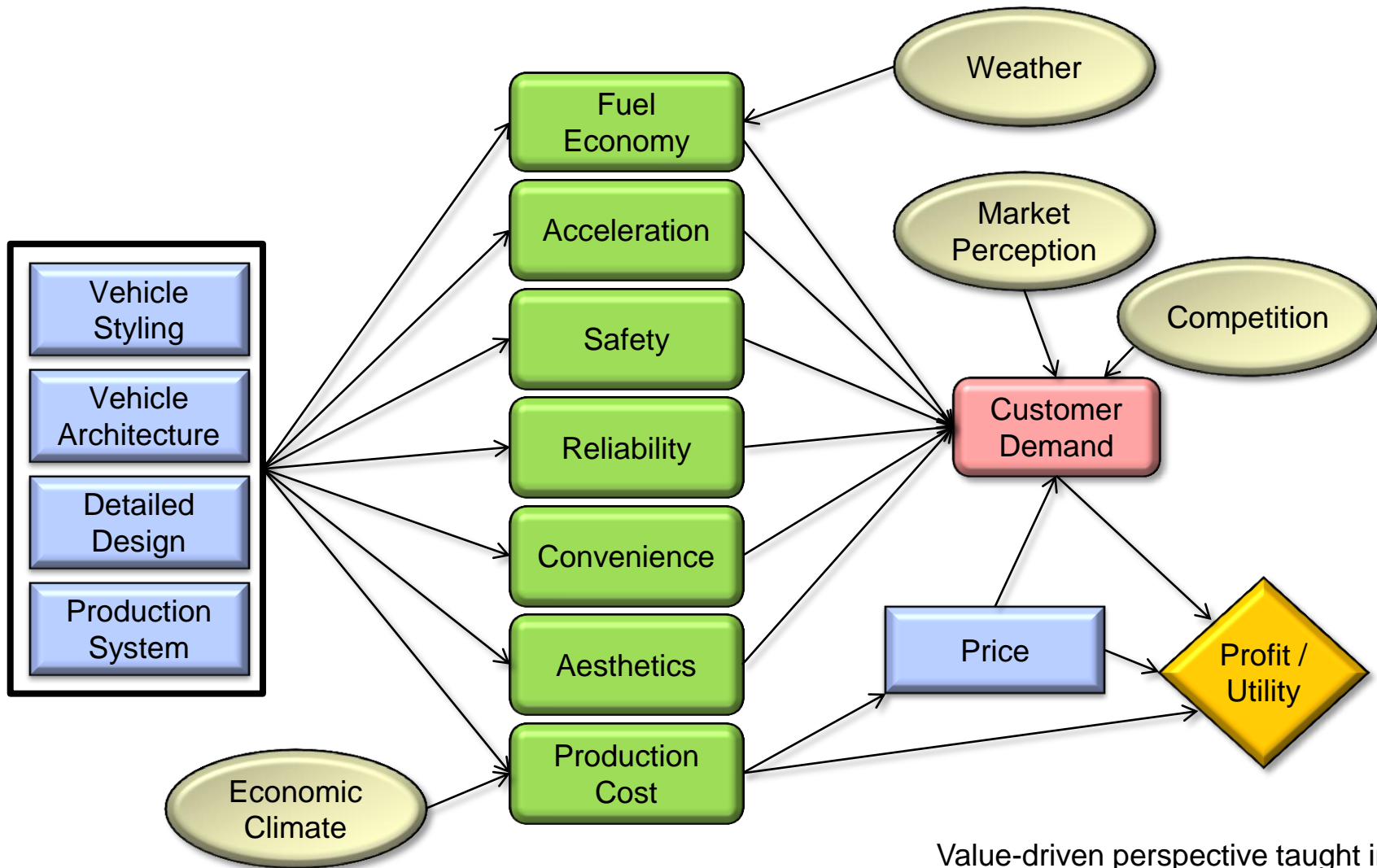
Economics

Psychology

Foundations

Value-Driven Systems Engineering

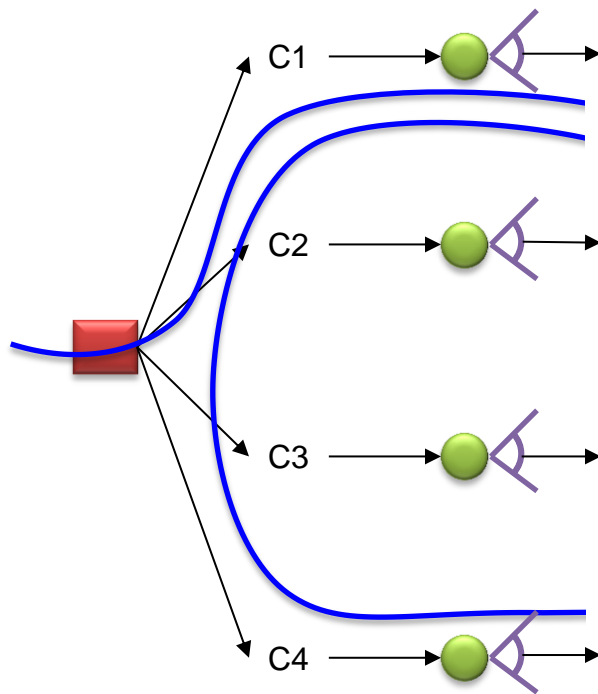
Product-focused Decision Making: Maximizing Profit



Value-driven perspective taught in
ME6105 and ASE6002

Value-Driven Systems Engineering

Process-focused Decision Making

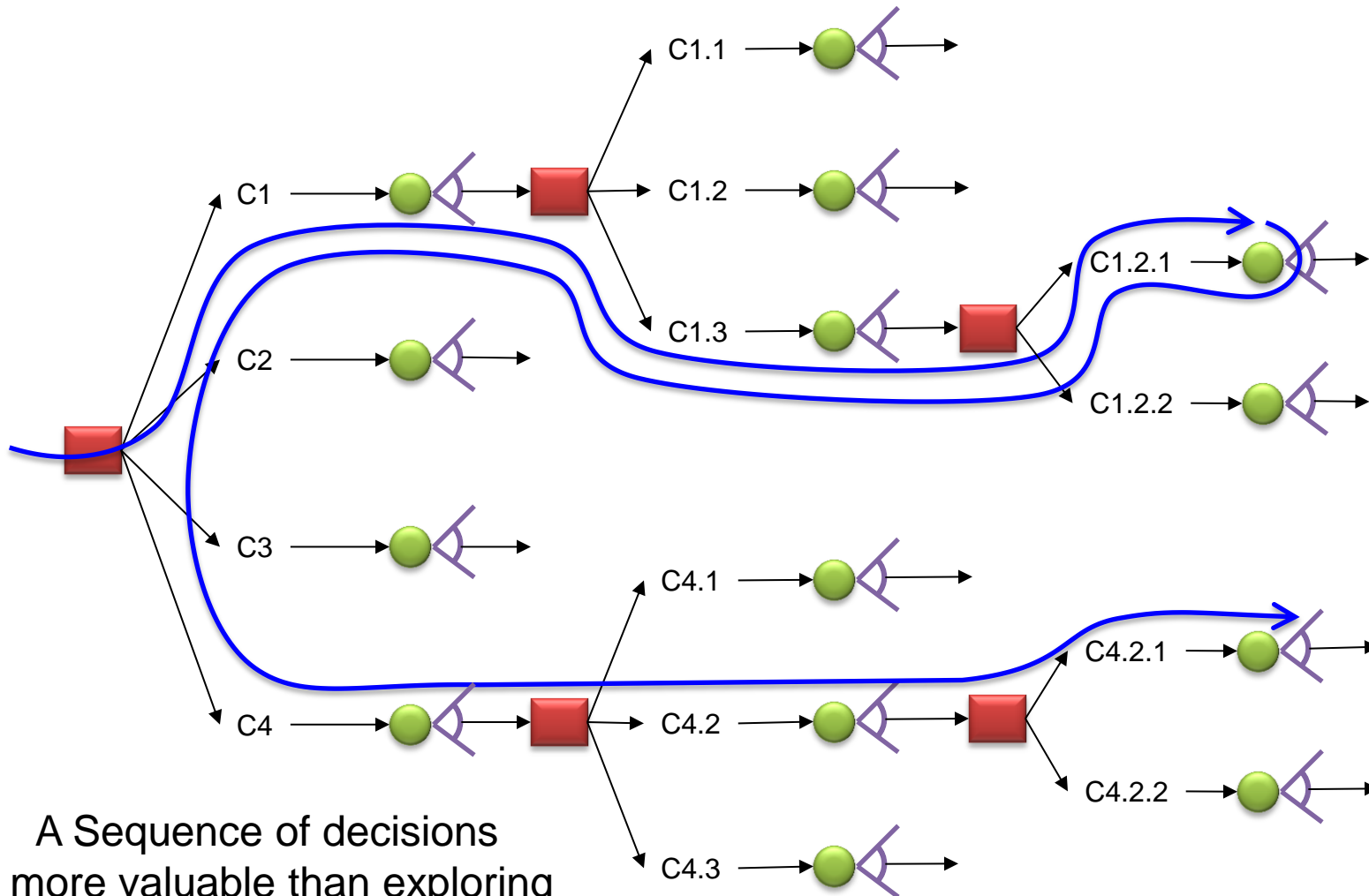


A Sequence of decisions
is more valuable than exploring
the entire tree at once

Work with former PhD Student
Stephanie Thompson

Value-Driven Systems Engineering

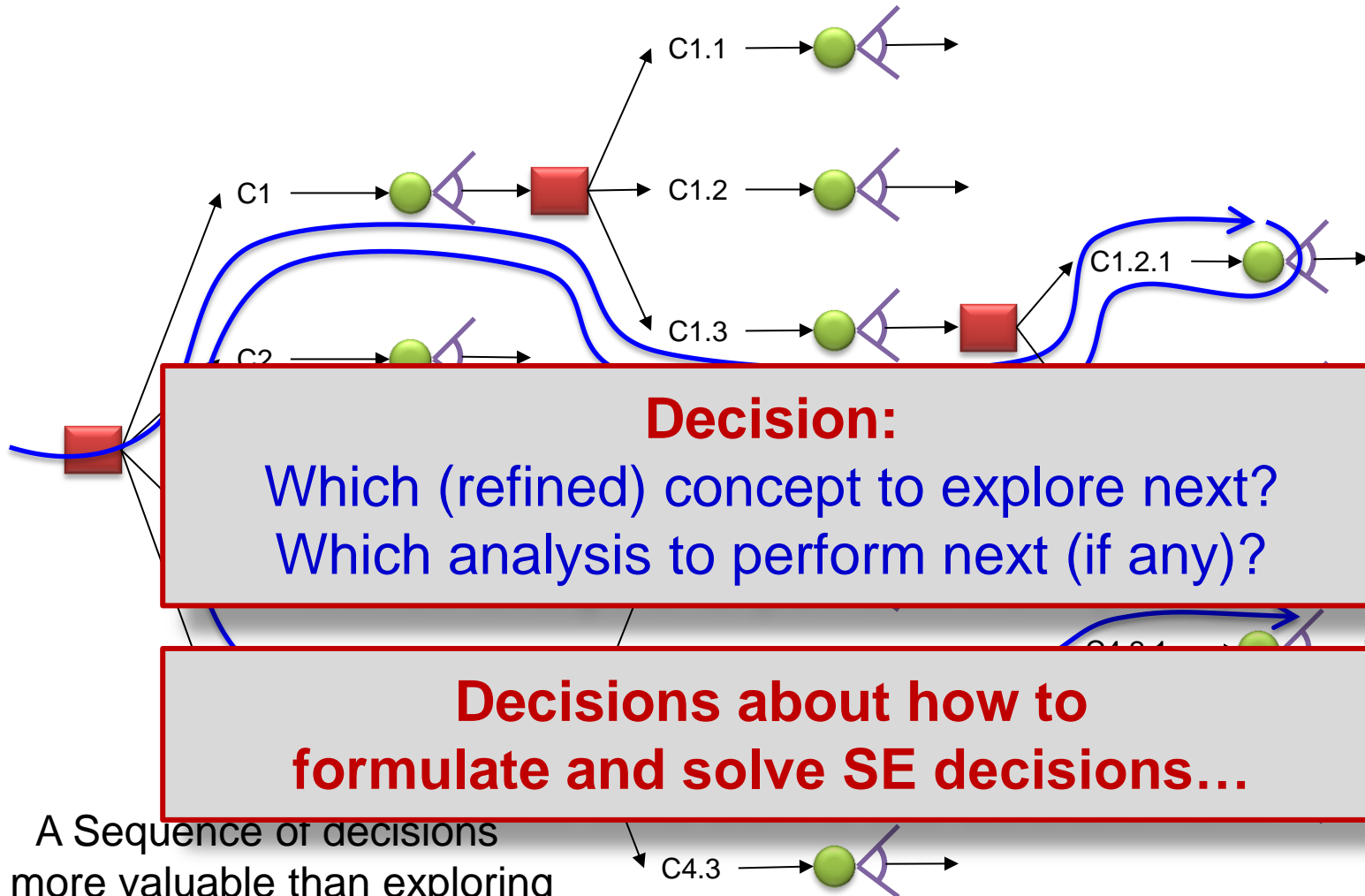
Process-focused Decision Making



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Value-Driven Systems Engineering

Process-focused Decision Making



A Sequence of decisions is more valuable than exploring the entire tree at once

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Value-Driven Systems Engineering

Organization-focused Decision Making

Finance



Software



Analysis

Project
Management



Manufacturing



CAD

- Power plant
- Transmission
- Brakes
- Chassis
- ...

Value-Driven Systems Engineering

Organization-focused Decision Making

Finance



Decisions:

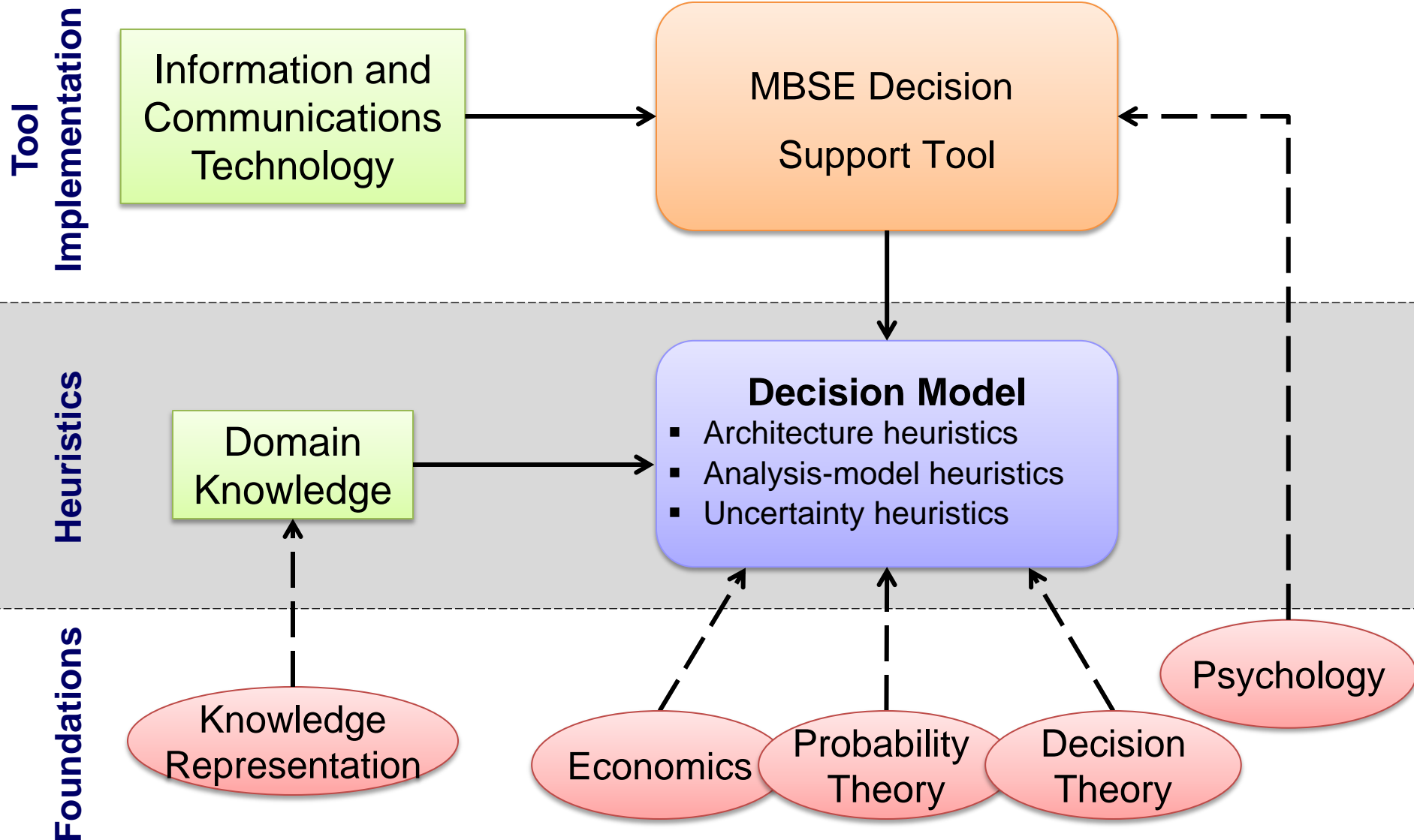
To whom to assign which authority & responsibility?
How to measure performance?
How to provide incentives?



- Power plant
- Transmission
- Brakes
- Chassis
- ...

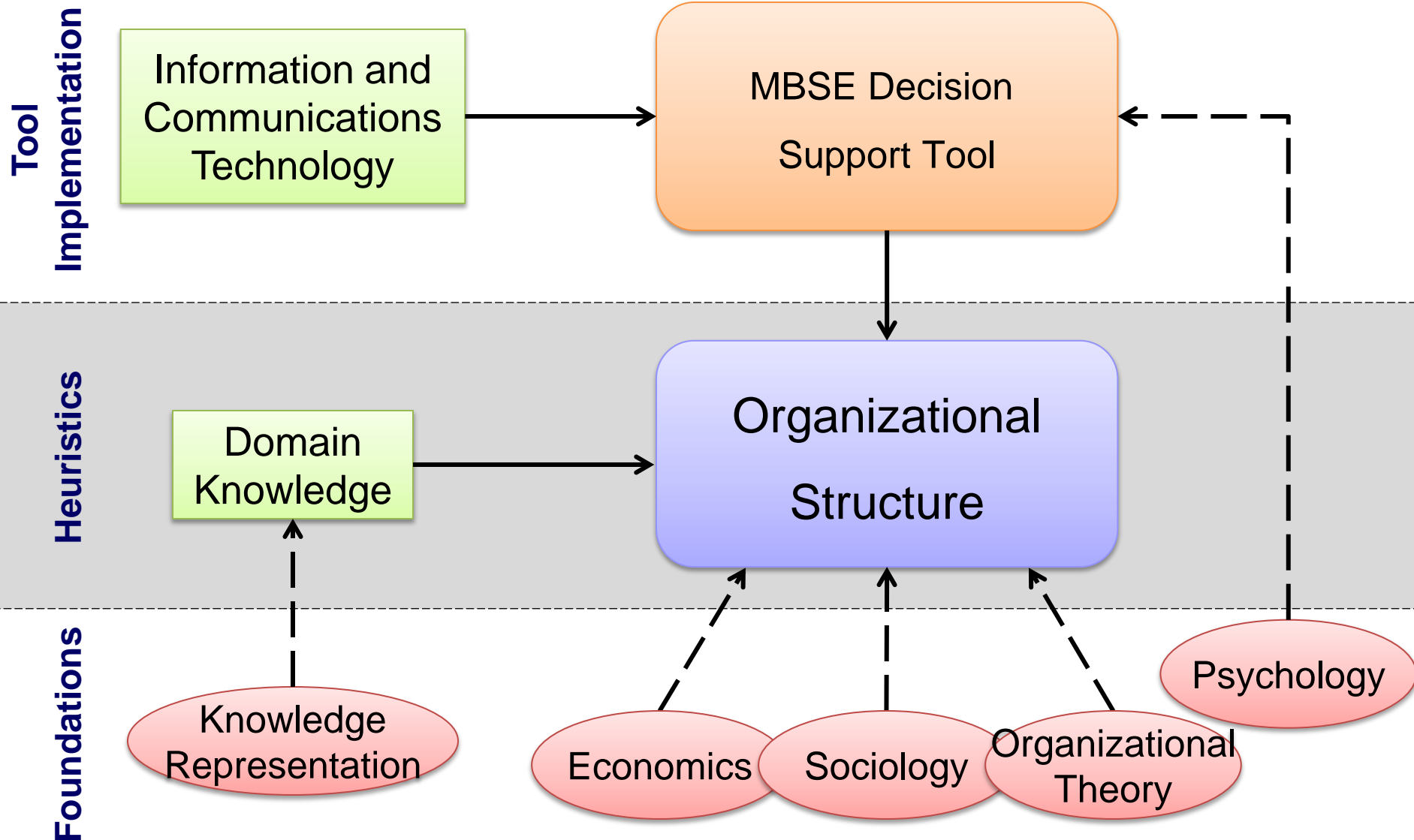
Theoretical Foundation for SE

What Does this Mean for MBSE?



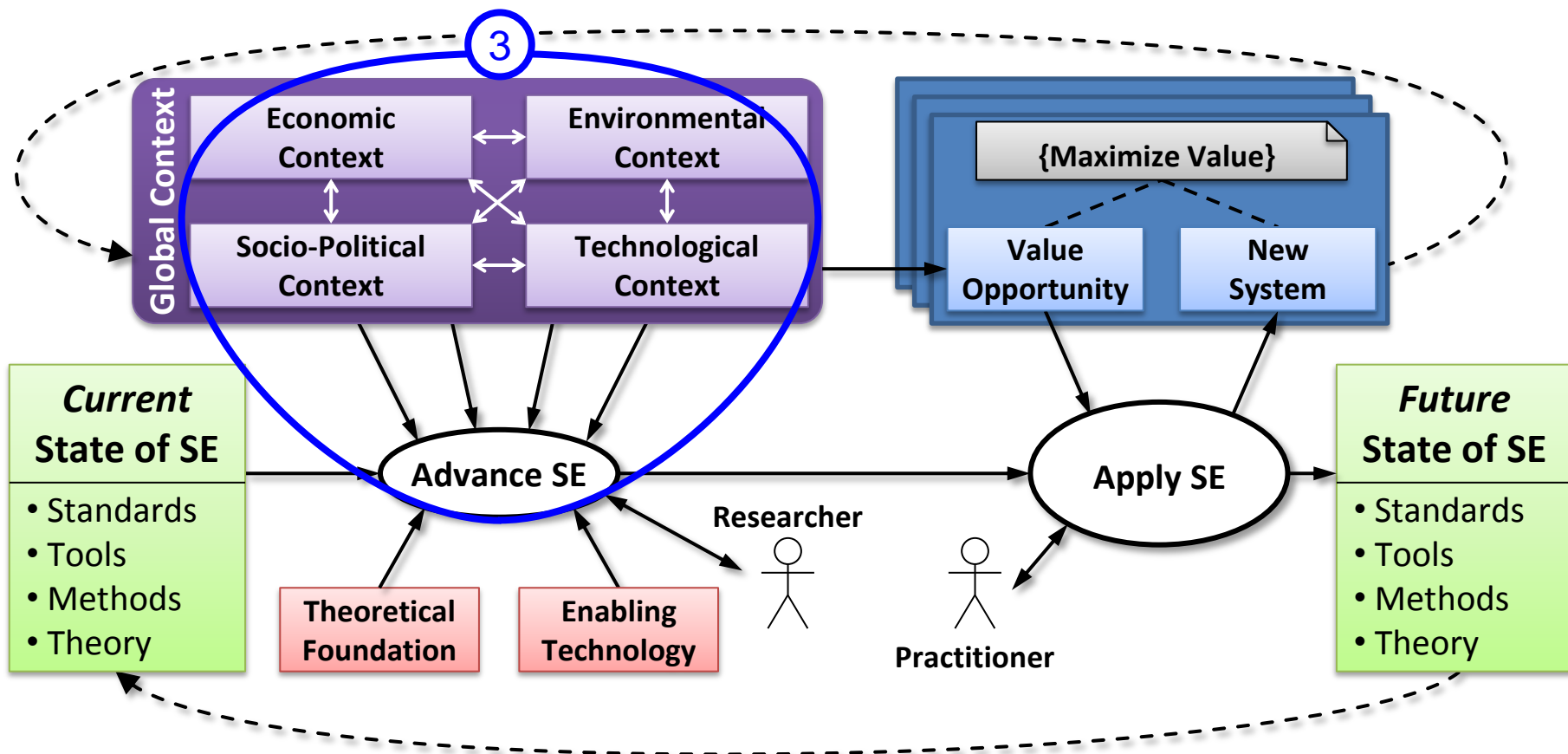
Theoretical Foundation for SE

What Does this Mean for MBSE?



Systems Engineering: Maximizing Value

Research and Education in SE



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MBSE Methods & Tools for a Specific Context

Driven By Value Maximization

- As the global context changes, SE must adapt...
...by operationalizing the theoretical foundation
for each specific context
- Increasing complexity
- Shorter lifecycle times
- Decentralization
- Miniaturization
- Mass-customization
- Human-centered
- Systems of Systems
- The Internet of Things
- Dynamic, Data-Driven Application Systems
- Sustainable Systems

MBSE Methods & Tools for a Specific Context

Driven By Value Maximization

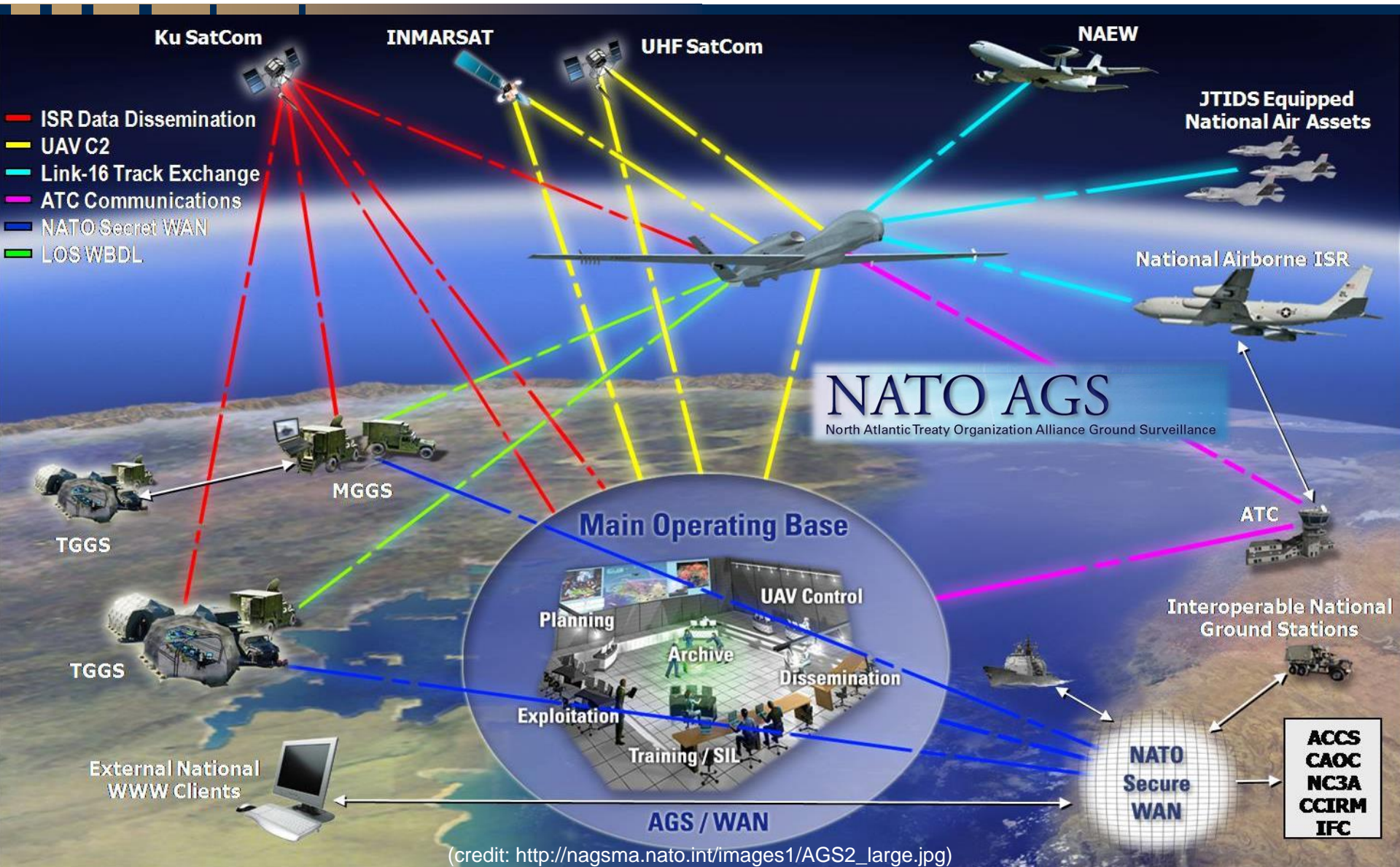
- As the global context changes, SE must adapt...
...by operationalizing the theoretical foundation
for each specific context

A new context implies new heuristics:

- • Synthesis heuristics — which architecture patterns?
 - • Analysis heuristics — which formalisms, fidelity?
 - • SE process heuristics — where to allocate resources?
 - • Organizational structure — who does what?
- | | |
|----------------------|-----------------------|
| ■ Miniaturization | Application Systems |
| ■ Mass-customization | ■ Sustainable Systems |
| ■ Human-centered | |

MBSE Methods & Tools for a Specific Context

Example: System of Systems

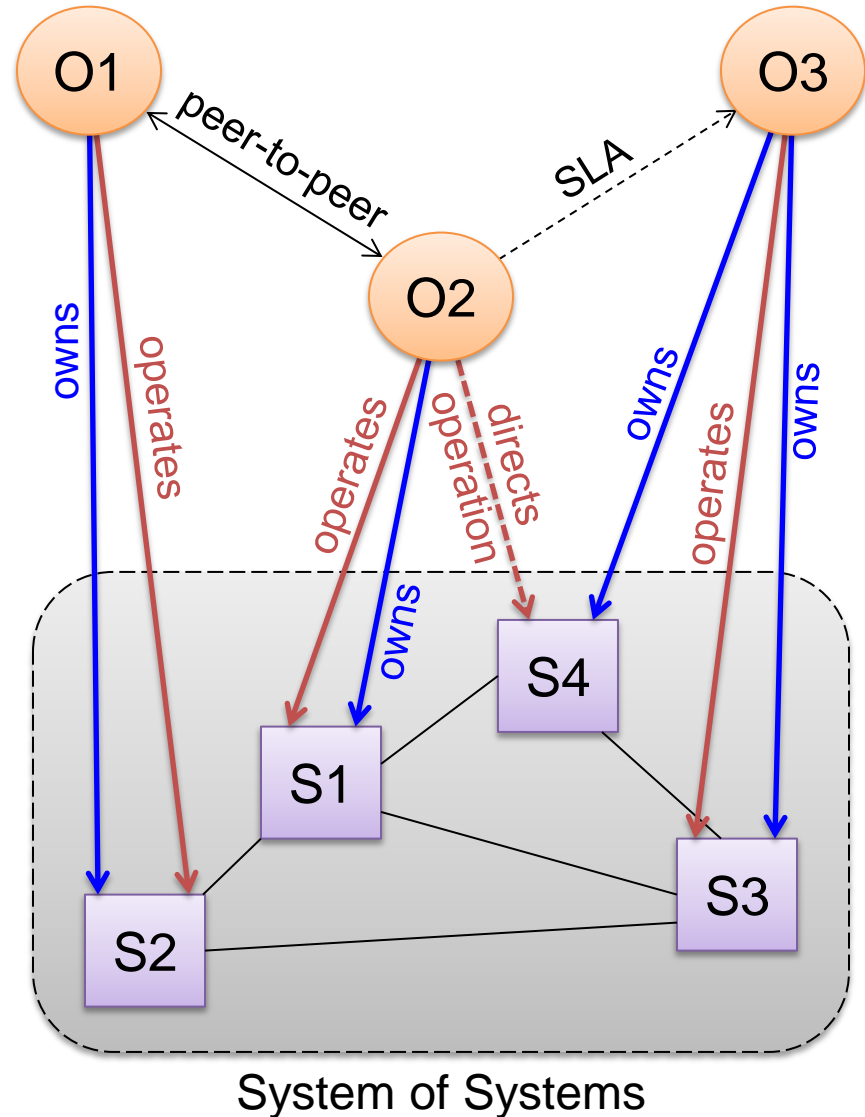


(credit: http://nagsma.nato.int/images1/AGS2_large.jpg)

MBSE Methods & Tools for a Specific Context

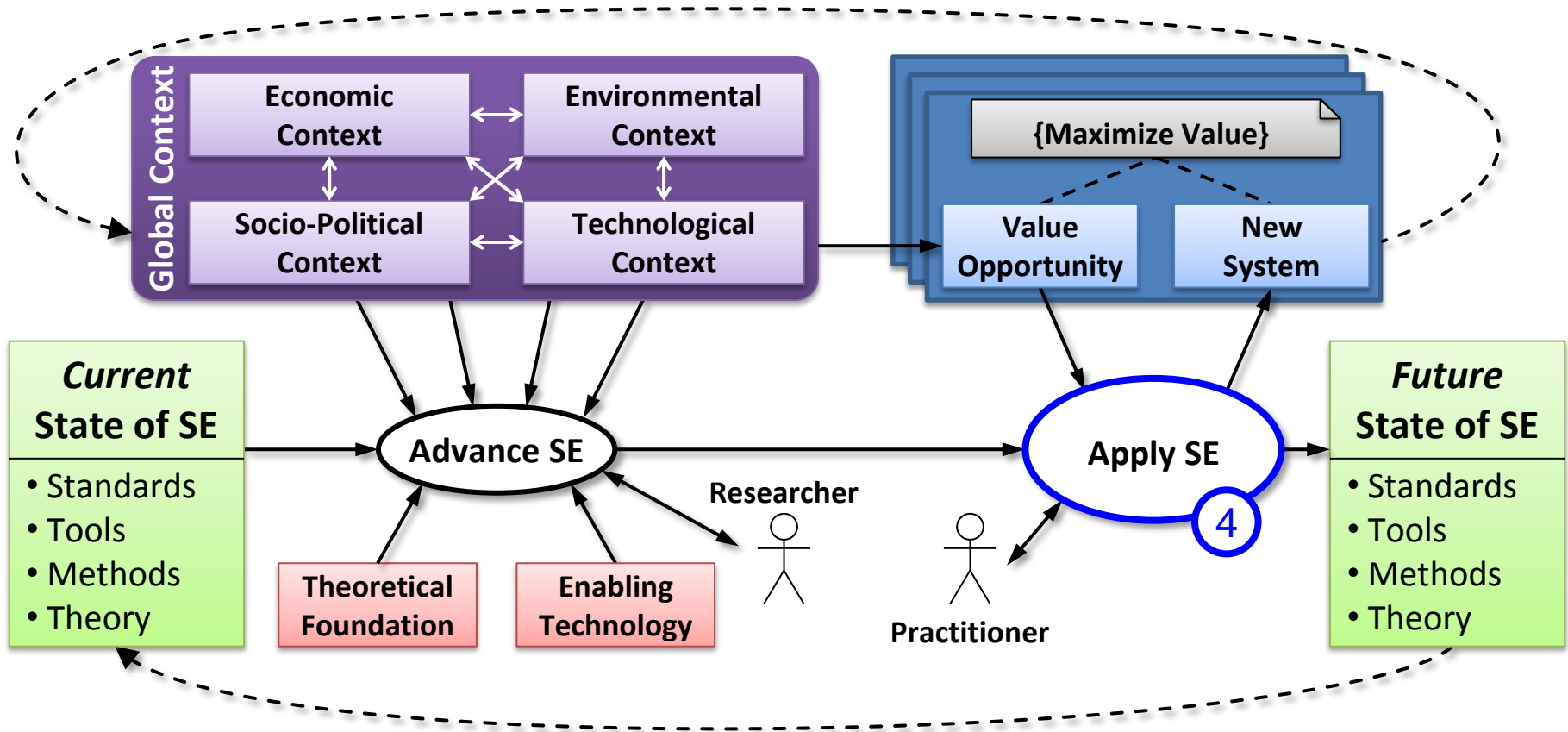
Example: System of Systems

- SoS Characteristics
 - Evolving over time
 - Multiple owners
 - Multiple, independent designers
 - Operational and managerial independence
- Challenges
 - Socio-technical problem
 - Uncertain, evolving
 - Requires flexibility, interoperability



Systems Engineering: Maximizing Value

Research and Education in SE



MBSE in Education

The only Constant is Change

— Heraclitus ca. 500BC

- The context changes very quickly, and at an increasing rate
 - Economic context
 - Environmental context
 - Technological context
 - Socio-political context
 - Enabling technologies
- We must prepare future systems engineers for constantly changing SE practices

MBSE in Education

Focus on the Foundations — and Start Young...

- **Focus on the foundations**
 - Modeling = Expressing One's Knowledge Formally
 - Which language or which tool is less important
- **Descriptive models**
 - Abstraction, object-orientation, formal semantics, ontology
- **Analysis models**
 - Approximation, uncertainty, mathematical formalisms
- **Systems thinking**
- **We need research on modeling education**
 - Which mental models do we use? Meta-cognitive models?
 - At what age do we become capable of modeling?
 - Which practical approaches are most effective for teaching modeling?

Key Take-Aways

1. **The Future of SE is Value-Driven and Model-Based**
 - The overall objective is to maximize value
2. **Systems and Systems Engineering are Changing Constantly**
 - Driven by competition — a desire to maximize one's own value
 - Gaining a competitive advantage in SE capabilities is crucial
3. **MBSE Must be Based on a Strong Theoretical Foundation**
 - Let's avoid helping people make poor decision more quickly and cheaply
4. **MBSE Must be Adapted to the Global Context**
 - We need to find the best heuristics for each application and for new enabling technologies
5. **MBSEC Education**
 - Focus on the foundations — and start young...

The Future of MBSE Research and Education: Value-Driven and Model-Based Methods in the Socio-Technical Context of Organizations

