



DIGITAL ENGINEERING INFORMATION EXCHANGE
(DEIX)
High Level Concept (HLC) Document

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ABSTRACT

7 *The purpose of this High-Level Concept (HLC) document is to describe a conceptual approach to*
8 *exchanging engineering information required for model-based systems engineering (MBSE) in a global*
9 *supply chain. The concept intends to offer an integrated MBSE approach that is an improvement over*
10 *the disjointed, difficult to control, document-based approach to systems engineering. The members of*
11 *the Digital Engineering Information Exchange Working Group (DEIX WG) base the conceptual model-*
12 *based approach on the ongoing work. This DEIX WG is a collaboration between International Council of*
13 *Systems Engineers (INCOSE), the National Defense Industry Association (NDIA) Modeling & Simulation*
14 *(M&S) Subcommittee, and the Department of Defense, Office of the Under Secretary for Research &*
15 *Engineering (DoD/OUSD(R&E)). The phrase model-based engineering (MBE) information is a subset of*
16 *the “digital artifact.” Digital artifacts are any combination of model data and meta-data that*
17 *exchanged within a digital ecosystem. In a global supply chain where organizations may be both*
18 *consumers and suppliers of products requiring engineering information, there is a need for*
19 *governments, industries, and academia to offer, request, and exchange these digital artifacts for many*
20 *activities during the lifecycle of complex systems. This exchange happens between various engineering*
21 *disciplines as well as between acquirer-supplier relationships. The authors follow the management of*
22 *digital artifacts from their creation to their consumption and all of the critical roles and functions that*
23 *must interact to benefit from the exchange.*



DIGITAL ENGINEERING INFORMATION EXCHANGE (DEIX) High Level Concept (HLC) Document

24 INTRODUCTION

25 As more disciplines and organizations move toward model-based engineering (MBE) approach, there is
26 a growing need to share, cross-reference, integrate, and reuse, and extend models to digitally
27 represent a total system model. In today's document-centric paradigm, exchanging digital models
28 require some version of a create-convert-recreate cycle. For example, we create digital models using
29 any number of software tools for a given discipline or industry. Next, we export to some version of an
30 electronic-document or abstracted digital file standard. Finally, the recipient reconstitutes it into a
31 digital model in their tool. This cycle increases cost, time, and compounds errors. The fact that industry
32 and government also has a long history of using a document-based engineering approach that they
33 must now convert to model-based digital artifacts compounds their problems with the disjointed use of
34 models today. As such, industries have the added challenge of exchanging engineering information in
35 new ways and while addressing issues like tool interoperability, language standards, workforce
36 development, and cultural change, to name a few.

37 There were two workshops held at the 2017 International Council of Systems Engineers (INCOSE)
38 International Workshop (IW) to address this challenge. These were the Office of the Secretary of
39 Defense (OSD) led Digital System Model workshop and a U.S. Air Force lead Digital Thread workshop.
40 The conclusion of these workshops leads to the creation of the Digital Artifacts Challenge Team at the
41 INCOSE 2018 IW. The outcome of the digital artifacts challenge team was an understanding that
42 exchanging these digital artifacts was a problem that spanned organizations' upstream and
43 downstream global supply chains. As a result, the INCOSE, the National Defense Industry Association
44 (NDIA) Modeling & Simulation (M&S) Subcommittee, and the Department of Defense, Office of the
45 Under Secretary for Research & Engineering (DoD/OUSD(R&E)) chose to collaborate to resolve these
46 problems. The complex challenge led to them partnering with INCOSE to create the Digital Engineering
47 Information Exchange Working Group (DEIX WG). The concepts presented in the paper are the
48 emerging thoughts and consensus from the members. The authors have written this paper to begin a
49 dialogue with practitioners across international borders, industries, and disciplines.

50 THE VALUE OF THE DIGITAL ARTIFACT

51 In the MBSE domain, the digital artifact is graphical and non-graphical engineering information that
52 professionals create, manage, and display within a set of digital technologies [1]. The use of digital tools
53 and digital modeling to perform all engineering functions is what the U.S. Department of Defense (DoD)
54 calls Digital Engineering [2], [3]. That is the digital artifact is an item created and managed in digital
55 form, or "born digital [4]." These digital artifacts represent the creative engineering ideas of scientist,
56 technologist, engineers, artistic-designers, and mathematicians (STEAM). The digital artifact is a
57 universal set of digital forms that represent the STEAM professionals' thoughts [1]. It includes
58 descriptive system model elements, mathematical models, geometric primitives, audio-visual files,
59 database records, and other digital forms that capture ideas in ways that are represented in digital
60 form but interpretable by humans. As such, digital artifact encapsulates the best representation of their
61 data, information, knowledge, and wisdom (DIKW) from the STEAM professionals. In Figure 1, the
62 notation 8 represents the DIKW as characteristics of the digital artifact. That said, there is no consensus
63 that knowledge or wisdom exists outside of human cognition [5]; thus, for this discussion, the digital

64 artifact is a representation of
65 STEAM professionals' DIKW. As
66 such, when parties share this
67 digital artifact with others, their
68 DIKW can be unpacked,
69 interpreted, and consumed by
70 other STEAM professionals. Thus,
71 these digital artifacts serve as the
72 token for value exchange. Those
73 practicing MBSE find value in the
74 digital artifact when it provides
75 innovative solutions to the
76 practitioners' problems. As a token
77 of value, its value increases as
78 there is more of the creators'
79 DIKW that applies to digital artifacts
80 such that it solves STEAM professionals' most demanding problems.

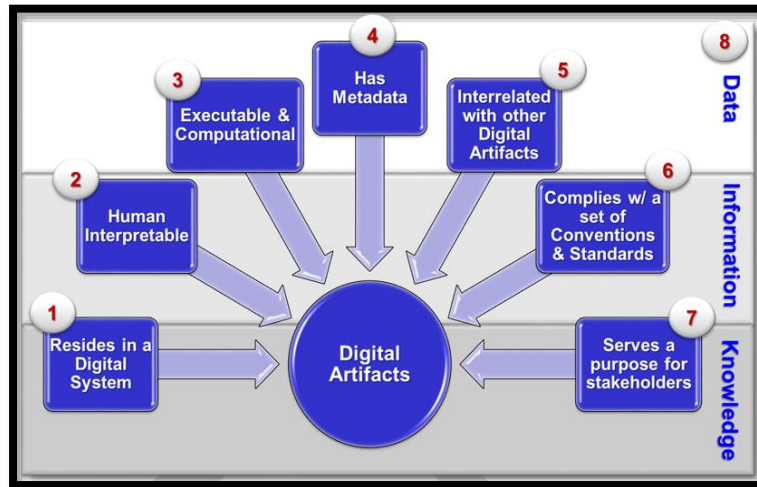


Figure 1: The eight characteristics of a digital artifact

81 THE DIGITAL ENGINEERING ENVIRONMENT AS GENERATOR FOR 82 DIGITAL ARTIFACTS

83 As diverse STEAM professionals practice MBSE, they are continually learning and adding new
84 knowledge to evolve their digital artifacts. The authors refer to these evolving digital artifacts as
85 unpublished. The unpublished digital artifacts are available to the enterprise as determined by its
86 governing rules. For example, the unpublished digital objects may follow a governance process that
87 uses algorithmic rules for peer-reviews, management reviews, and workflow processes before the
88 organization approves and publishes it for external stakeholders. Here, the STEAM professionals are
89 checking-in and checking-out digital artifacts within a digital engineering environment. The digital
90 engineering environment is a set of interconnected information, communication, and software

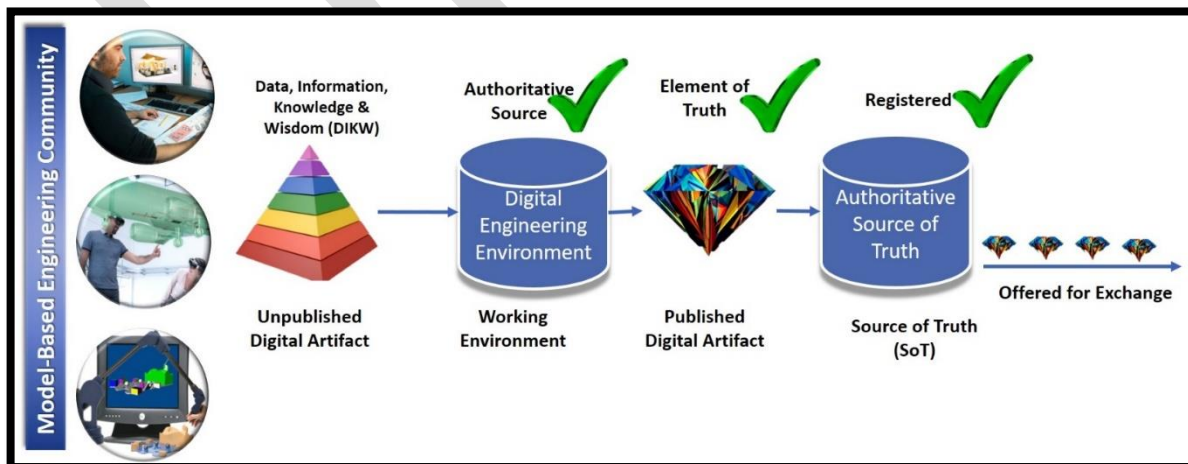


Figure 2: The transformation of DIKW to Digital Artifacts that are available to stakeholders.



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91 technologies internal to an enterprise is a Suite of integrated tools/software that STEAM professionals
92 use to accomplish their jobs and share between functions [6]. The digital engineering environments
93 enable a larger digital engineering ecosystem such as Internet-based, cloud-based, device agnostic,
94 technologies that allow organizations to engage with external stakeholders [6]. The digital engineering
95 environment supports the unique requirements of each discipline that has a role in producing goods
96 and services for its enterprise. Thus, it enables a digital thread that connects multidisciplinary
97 engineering information across the lifecycle [7], [8], [9]. There is also a digital thread for the digital
98 systems model that controls and aligns the relationships and interplay between the digital artifacts
99 from the various disciplines as they mature during the lifecycle [10], [7]. Thus, maintaining a record of
100 metadata about all the digital artifacts that represent the components of the digital system model. As
101 such, the digital engineering environment provides the technological infrastructure that provides the
102 digital capabilities to share digital artifacts within an enterprise.

103 **THE AUTHORITATIVE SOURCE OF TRUTH TO CERTIFY** 104 **AUTHENTICITY OF DIGITAL ARTIFACTS**

105 The digital engineering environment may contain a single repository, a partitioned repository, or a
106 federated set of repositories for digital artifacts that are ready for use by others beyond the creators.
107 The authors define these digital artifacts as publishable. A governing entity within the enterprise will
108 decide when and how they publish digital artifacts. The published artifacts should be associated with an
109 authoritative source of truth (ASoT) before a broader community of stakeholders uses them to ensure
110 credibility and coherence. Figure 2 shows this progression from DIKW created by STEAM professionals
111 and the transformation to digital artifacts available to stakeholders. A governing body must first
112 establish the repository for the published digital artifacts as the system of record (SOR) to meet the
113 criteria for an ASoT [8]. The enterprise will most likely have different SOR's for any given type or class of
114 digital artifacts. To be registered by the authoritative source of truth, that SOR must be legitimate in
115 that it meets some standard of integrity. Again, the enterprise's governing body must define this
116 standard of integrity for its SOR's. Standards of integrity may include levels of access control, historical
117 metadata on modifications, controls for modifying records, and others.

118 Furthermore, the digital artifacts within the SOR's must meet some criteria of truth [8]. The governing
119 body must determine these criteria of truth for each type or class of digital artifacts in its enterprise.
120 For any digital artifact that meets criteria of truth and its owners hold in a legitimate SOR; then, the
121 owners can register it in the authoritative source of truth. This ASoT may be a pointer in a federated
122 software system, or it may be a single repository with all published and registered digital artifacts. The
123 physical instantiation of the ASoT is at the discretion of the enterprise's governing body. Once they
124 have a designated digital artifact with the ASoT, it is available for sharing with other stakeholders or
125 systems.

126 **PRESENTING DIGITAL ARTIFACTS COMPLIANT WITH DIGITAL**
127 **VIEWPOINTS**

128 The enterprise that has publishes its digital artifacts registers them in its authoritative source of truth
129 can now offer those digital artifacts to stakeholders in a digital engineering ecosystem. The ASoT
130 provides some assurance to a broader community that they can receive the most trustworthy digital
131 artifacts that an enterprise has to offer. That stakeholder may be within the enterprise or external to
132 the enterprise. The stakeholders are a diverse set, the variety of digital artifacts are plentiful, and there
133 are numerous digital technologies available to view these digital artifacts. As a result, the
134 combinatorial options are endless making it difficult to standardize a set of digital views that
135 accommodate a majority of the stakeholders. To address this challenge, those requesting digital
136 artifacts and those offering digital objects must have a standard way of describing what they want.
137 Thus, we need a digital viewpoint model with familiar syntax and semantics for describing which digital
138 artifacts, how they should assemble them, and which presentation technologies stakeholders have
139 available for viewing [9], [10]. Figure 3 represents a possible construct for using digital viewpoint
140 models to provide digital views. By using a digital viewpoint model, it assures those offering and
141 requesting digital artifacts they see what they need to make decisions and complete follow-on tasks.
142 Thus, when exchanging digital
143 artifacts within a digital
144 engineering ecosystem, the
145 participants in the global
146 supply chain may have a more
147 contractually binding way of
148 defining the form and function
149 of the digital artifacts for
150 exchange. These exchange of
151 digital artifacts with the
152 proper information exchange
153 requirements allows
154 requestors to use them to
155 form their digital system
156 models, digital threads, and
157 digital twins.

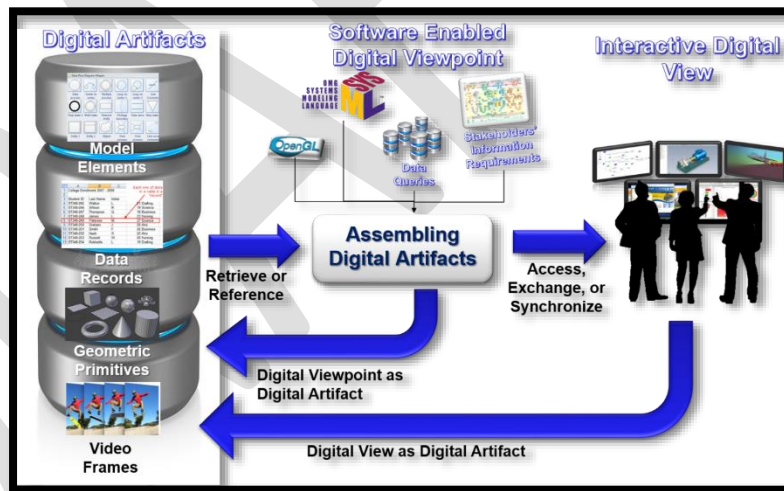


Figure 3: The process to convert digital artifacts to digital views for stakeholder consumption

158 **DIGITAL**
159 **ENGINEERING FRAMEWORK**

160 All of the digital artifacts are assembled and used to form what Reid and Rhoades [11] call the digital
161 framework. This digital framework includes the digital system model (DSM), digital thread (DTh) and
162 the digital twin (DTw). To distinguish this from the generic uses of the term, the authors will refer to it
163 as the digital engineering framework (DEF). The DEF allows all the digit artifacts, digital viewpoints, and
164 digital views hang together cohesively to enable an end-to-end digital engineering enterprise. To
165 understand the DEF, the authors will define the components and their interaction.



DIGITAL ENGINEERING INFORMATION EXCHANGE (DEIX) High Level Concept (HLC) Document

166 First, the digital system model (DSM) is a digital representation of engineered systems that include
167 descriptive, analytical, and computational models developed and used by systems engineers and the
168 specialty engineers [10], [14], [15], [16]. The DSM fully represents the total system and provides the
169 system owner with all the information they need to manage the system as it evolves over the system
170 lifecycles as represented by a digital thread. Next, the digital thread (DTh) is an enterprise analytical
171 framework that shares authentic, multidisciplinary engineering digital artifacts between predecessors
172 and successor states during the system lifecycle [17], [7], [9]. Where nodes represent the various states
173 on the DTh such as the as-conceived state, as-designed state, as-built state, and so on [8]. Also, there
174 must be digital threads at subsystem levels, assembly levels, and parts levels of the system hierarchy
175 that align with the DSM as it evolves along its own DTh [10]. Finally, the Digital Twin (DTw) forms the 3rd
176 leg of the DEF. The DTw is the as-built or as-maintained states of the digital thread (DTh). It uses the
177 best available digital artifacts from the DSM and the DTh at the as-maintained states [14], [10]. To
178 simulate its physical twin, the virtual twin needs the system data logs from those physical systems as
179 well the integrated, multiple physics, multistage, and probabilistic models from the DSM and the DTh
180 [18]. These elements form the digital engineering framework that allows the digital artifacts that work
181 cohesively and comprehensively.

182 **THE DIGITAL ENGINEERING ECOSYSTEM ENABLES SEAMLESS** 183 **EXCHANGES BETWEEN ENTITIES**

184 The digital engineering ecosystem may involve an Internet-accessible, digital engineering environment
185 that allows the exchange of digital artifacts from an authoritative source of truth to a stakeholder-
186 network [6]. The community governing the digital engineering ecosystem may make it permission or
187 permission-less, with private or open transactions, or multipurpose or single purpose. Ideally, rules-
188 based algorithms derived from governing bodies' decision processes can direct the digital engineering
189 ecosystem. Thus, the digital engineering ecosystem allows exchanges per mutual agreements between
190 parties. Participants in the digital engineering ecosystem can use digital viewpoints to request and offer
191 digital artifacts within the digital engineering ecosystems. With advances in model-based software
192 development, the digital viewpoint model may write the code to present the digital view to the
193 requesting stakeholder. Also, with digital viewpoints serving as smart contracts that define what parties
194 agree to exchange and capture those exchanges in ledgers across the ecosystem. Thus, increasing the
195 security and verifiability of the digital artifacts exchanges and any associated data rights or intellectual
196 property rights. The transactions may include keys to convert black-box digital artifacts into white-box
197 digital artifacts given proper permissions were authorized. With these and many other rules and digital
198 technologies, the digital engineering ecosystem offers the participants a way to exchange MBE
199 information seamlessly and securely to accommodate a variety of stakeholders.



DIGITAL ENGINEERING INFORMATION EXCHANGE (DEIX)

High Level Concept (HLC) Document

200 THE SERVICES TO ENABLE DIGITAL ENGINEERING INFORMATION 201 EXCHANGES

202 With the creation of a digital engineering ecosystem to provide seamless and secure transactions for
203 exchanging digital artifacts, their various services that participants can offer to give the digital views
204 based on the digital viewpoint. These services are represented in Figure 4 and include the following [6].
205 First, there is the service of providing the requestor access to the original digital artifacts. The
206 requestor has remote or on-site access to their digital views, and it assures them it's the most current
207 version; while, the offerer has control of the digital artifacts and its providence. Another service for
208 sharing digital views is the synchronization of static, dynamic, or interactive digital views that update as
209 the source of digital artifacts changes. This service for digital presentations allows the owners of the
210 digital artifacts to manage the configuration of digital objects while providing the stakeholders with the
211 most current as-of-date versions. There is also a service to produce replicas of the digital artifacts in a
212 digital view by exchanging files.

213 This approach requires
214 independent configuration
215 control of the source and
216 replicated digital objects
217 providing the digital views.
218 Each of the services offers
219 ways to offer digital views to
220 requestors. That said, each
221 service has its costs and
222 benefits. However, it does give
223 the participants in the
224 exchange to express a
225 preferred method to see the
226 digital views of any set of digital
227 artifacts.

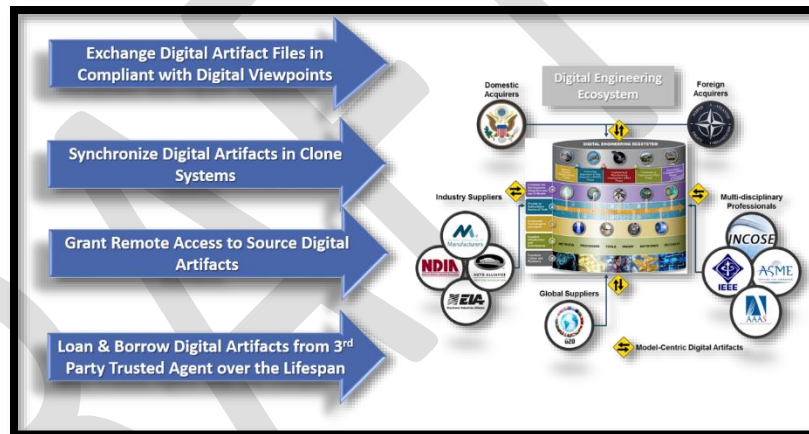


Figure 4: The components, roles, and services possible for the Digital Engineering Ecosystem.

228 A VISION FOR DIGITAL ENGINEERING ECOSYSTEMS

229 This concept should serve as a template for digital engineering ecosystems. The achievement could
230 lead to digital engineering ecosystems that might support global supply chains, national innovation
231 systems, or geographically dispersed enterprises. These digital ecosystems would be different digital
232 engineering ecosystems based on engineering communities for any given knowledge domain,
233 technology platform or important systems to reduce complexity [11]. The reason the product-based
234 organizations need digital ecosystems focused on engineering its optimization of process and product
235 innovations resulting from its reliance on a sharing of information between industry, academic, and
236 customers for inventive ideas. In the future, with AI advancement we can even harness this ecosystem
237 to forecast future engineering issues, innovations, or both. The digital engineering ecosystem is in
238 contrast to the industry's increasing use of business digital ecosystems to increase productivity and



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239 brand loyalty from its customers. Although the motivations are different, the technologies are the
240 same.

241 However, to achieve the benefits, organizations that rely on technologies may need to overcome its
242 cultural inertia to implement digital engineering ecosystems. The organizations need to accomplish the
243 essential activities to achieve a digital engineering ecosystem. First, it must develop the right
244 technological infrastructure to create digital engineering environments that can participate in these
245 digital engineering ecosystems. Second, their digital engineering ecosystems would need to have the
246 means to securely offer, request, and exchange digital artifacts from an authoritative source of truth.
247 Third, they would need to provide the types of services to assemble digital artifacts according to agreed
248 digital viewpoints such that stakeholders receive their preferred digital views. Finally, they would need
249 appropriate governance, cultural transformation, and standardized MBE methods and techniques to
250 ensure reliable and repeatable exchanges. That said, the art of the possible is achievable by
251 accomplishing the actions above. All of these actions support the goals for the Digital Engineering
252 Information Exchange Working Group (DEIX WG).

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