



Premier Systems Engineering Workshop

CIPR Working Group (WG) SysML Model & Functional Analysis of Department of Homeland Security (DHS) National Critical Functions (NCF)

- Tony Adebonojo (Team Lead)
- CSEP/CISSP
- January 29th 2022







Agenda

- Goal of Presentation
- DHS Model Team & Project Context
- DHS SysML Model Project Goals/Status
- References Used
- SysML Model of Food and Agriculture Sector
- What are National Critical Functions (NCFs)
- Definitions of Top Level NCFs
- NCF "Examples"
- National Critical Functions (NCF) to SSP Data Relationship
- NCF Model Development Navigation Page
- Connect NCF Decomposition
- DHS 16 Critical Infrastructure Sectors Taxonomy
- Result of Functional Analysis on Core Network NCF
- NCF Functional Analysis to SE "Design" Synthesis
- Value of IDT to Engineering Analysis
- Sunday Jan 30th CIPR WG Agenda
- Future Efforts
- Backup Slides





Goal of Presentation

- Show how we have used Cameo Enterprise Architect (CEA) to perform <u>Functional Analysis</u> on DHS supplied National Critical Functions (NCFs) as an innovative use of MBSE Tools
- Talk about impact of this work and next steps
- Invite your assistance in this effort



DHS Model Team & Project Context



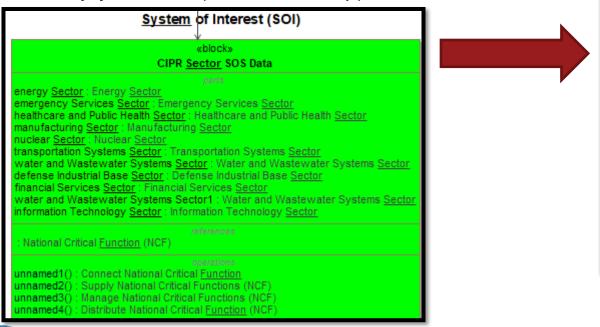
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Lightning

INCOSE DHS Model Team

Tony Adebonojo (Team Leader) Dan Eisenberg (WG Chair) Kirk Moen (Lead SE Multiple Projects) Ken Heck (Retired Boeing) John Juhasz (Telepath, Inc) Howard Lykins (Resilient Hospitals Team Lead) Dr. Vijay Thukral (Cientive Group)



DHS 16 Sectors

- 1. Chemical Sector
- 2. Commercial facilities Sector
- 3. Critical manufacturing
- 4. Dams Sector
- 5. Defense Industrial base
- 6. Emergency Services Sector
- 7. Energy Sector
- 8. Financial Services Sector
- 9. Food & Agriculture Sector
- 10. Government Facilities Sector
- 11. Health Care & Public Health Sector
- 12. Information Technology Sector
- 13. Nuclear Sector
- 14. Telecommunications Sector
- 15. Transportation Sector
- 16. Water and Wastewater Sector

References Used



• DHS 2015/2016 Sector Specific Plans (SSPs) x 16

- Chemical Sector, Commercial Facilities Sector, Critical Manufacturing
- Dams Sector, Defense Industrial Base (DIB)
- Emergency Services Sector, Energy Sector, Financial Services Sector
- Food & Agriculture Sector, Government Facilities Sector
- Health Care & Public Health Sector, Information Technology Sector
- Nuclear Sector, Telecommunications Sector, Transportation Sector, Water and Wastewater Sector
- National Infrastructure Protection Plan (NIPP) 2013
- Presidential Policy Directive 21 (PPD-21) (2013)
- <u>National Critical Functions Status Update to Critical Infrastructure</u> <u>Community on NCFs July 2020</u>
- National Critical Functions Status Update to Critical Infrastructure
 Community on NCFs Dec 2021
- <u>https://www.cisa.gov/cisa/infrastructure-data-taxonomy</u>
 - For Infrastructure Data Taxonomy (IDT)



DHS SysML Model Project Goals/Status



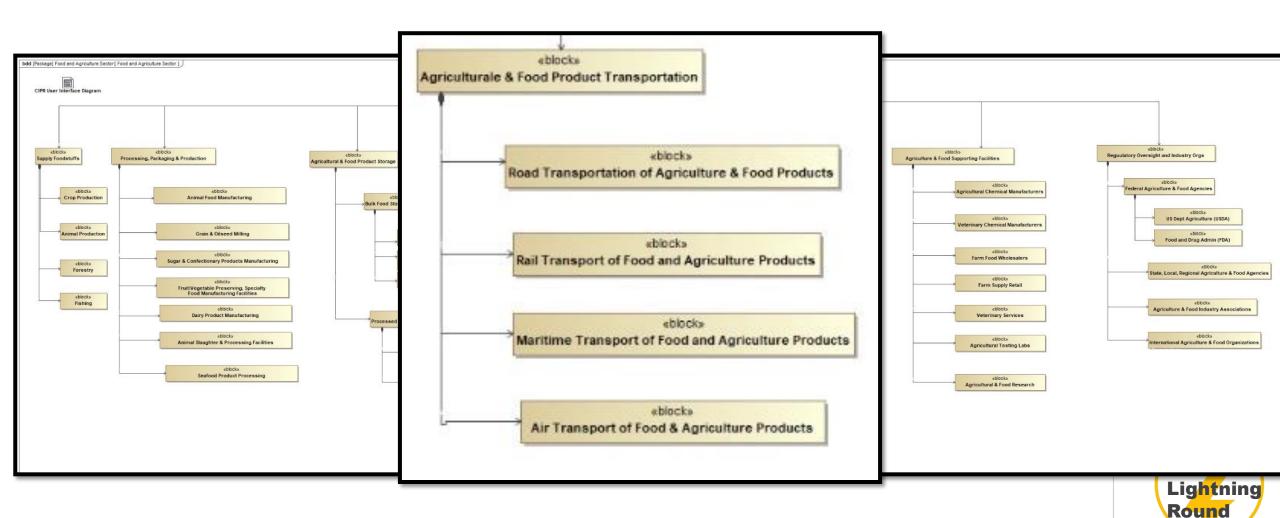
► Goal 1: Integrated Block Diagram of all 16 sectors (Done)

- Document integrated model down to level in Sector Specific Plans (SSPs)
- "Types" allow for further analysis (stadiums as example to facilitate risk identification and interdependencies)
- ► Goal 2: Sector Interdependencies (Mid Year Demo)
 - ► Lifeline functions and "common" interdependencies already documented in SSPs
- ► Goal 3: Sector Risks (Diagram Started)
 - Tree diagram of all risks types created in model and linked to each element of 16 sectors that they impact
- ► Goal 4: National Critical Functions (NCF) (Example Decomposed Oct 2021)
 - ► Capture and decompose all NCFs (TBD)
- Goal 5: Publish Model Results to HTML website (Demo Available)
- NB: Discovery of Infrastructure Data Taxonomy (IDT) led to meetings with DHS (Nov 21)



SysML Model of Food and Agriculture Sector







What are National Critical Functions (NCFs)?

National Critical Functions (NCFs) are functions of government and the private sector so vital to the United States that their disruption, corruption, or dysfunction would have a debilitating effect on security, national economic security, national public health or safety, or any combination thereof.

Source: July 2021 Update to CI Community on NCFs

«block» National Cyber Strategy (2018)«trace» 55 NCFs – They are National, Regional, Local ≪trace»⊫ «block» References And Hybrid in Nature National Critical Function (NCF) «trace» References nnect NCF : Connect National Critical Function ibute NCF : Distribute National Critical Function (NCF) anage NCF : Manage National Critical Functions (NCF) upply NCF : Supply National Critical Functions (NCF) «trace» MBSE References Lightning Round «block» «block» «block» Executive Order 13873 Executive Order 13905 Executive Order 13865 (Responsible PNT Use) (Securing IT Supply Chain) (EMP Resiliency) (Feb 2020) (May 2019) (2019)

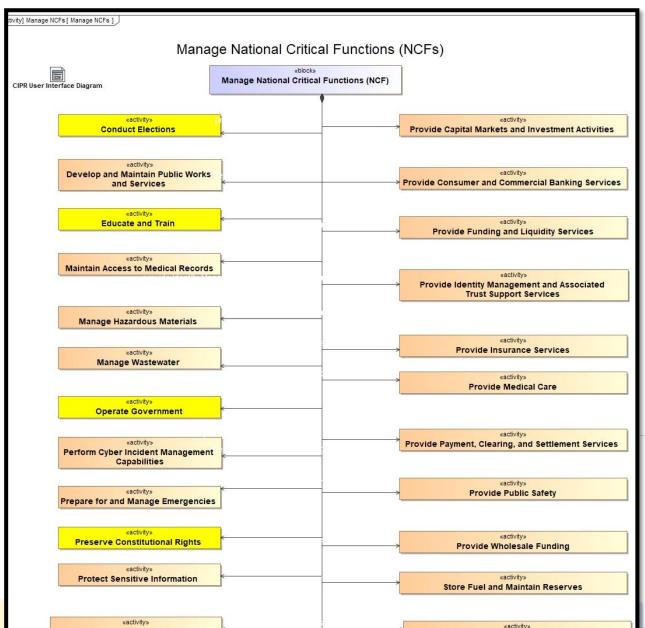
Definition of Top Level NCFs



Support Community Health

Connect (9) Connection Technologies that enable critical communications and capabilities to send and receive data (e.g., internet connectivity) **Distribution** (9) Distribution Methods that allow the movement of goods, people, and utilities inside and outside the United States (e.g., electricity distribution or cargo transportation) **Management** (24) Management Processes that ensure our national security and public health and safety (e.g., management of hazardous material or national emergencies) **Supply** (12) Supply of materials, goods and

Supply (13) Supply of materials, goods and services that secure our economy (e.g., clean water, housing, and research and development)



Provide and Maintain Infrastructure

NCF "Examples"



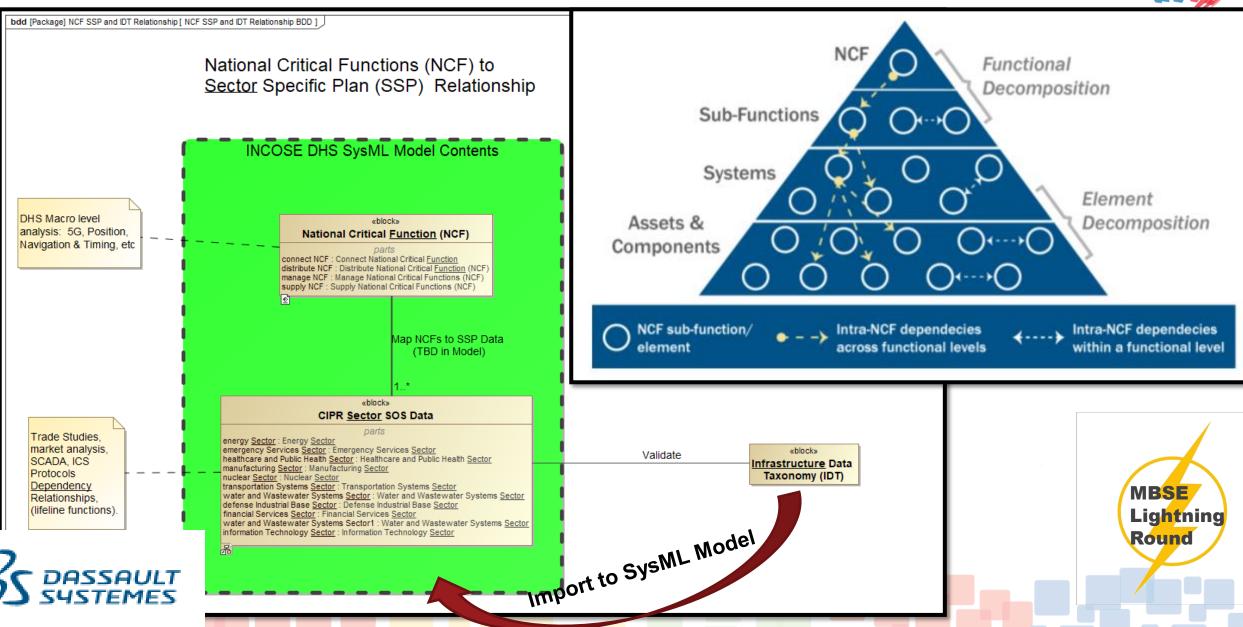
		Function	Definition	SSP Equivalent	
Connect	1	Operate Core Network	Maintain and operate communications backbone infrastructure for voice, video, and data transmission that connects to users through broadcasting, cable, satellite, wireless, and wireline access networks	Telecommunications SSP Commercial Facilities SSP	
	2	Provide Cable Access Network Services	Provide access to communications backbone infrastructure through fiber and coaxial cable network, supplying analog and digital video programming services, digital telephone service, and high-speed broadband services	Telecommunications SSP	
	3	Provide Internet Based Content, Information, and Communication Services	Produce and provide technologies, services, and infrastructure that deliver key content, information, and communications capabilities via the Internet	Telecommunications SSP Information Technology SSP	
Connect	4	Provide Internet Routing, Access, and Connection Services	Provide and operate exchange and routing infrastructure, points of presence, peering points, local access services, and capabilities that enable end users to send and receive information via the Internet	Telecommunications SSP Information Technology SSP	
	5	Provide Positioning, Navigation, and Timing Services	Operate and maintain public and private capabilities which enable users to determine location, orientation and time	Telecommunications SSP	

NCF Example Decomposition to Follow



NCF - SSP – Infrastructure Data Taxonomy (IDT) Relationships





NCF Model Development Navigation Page



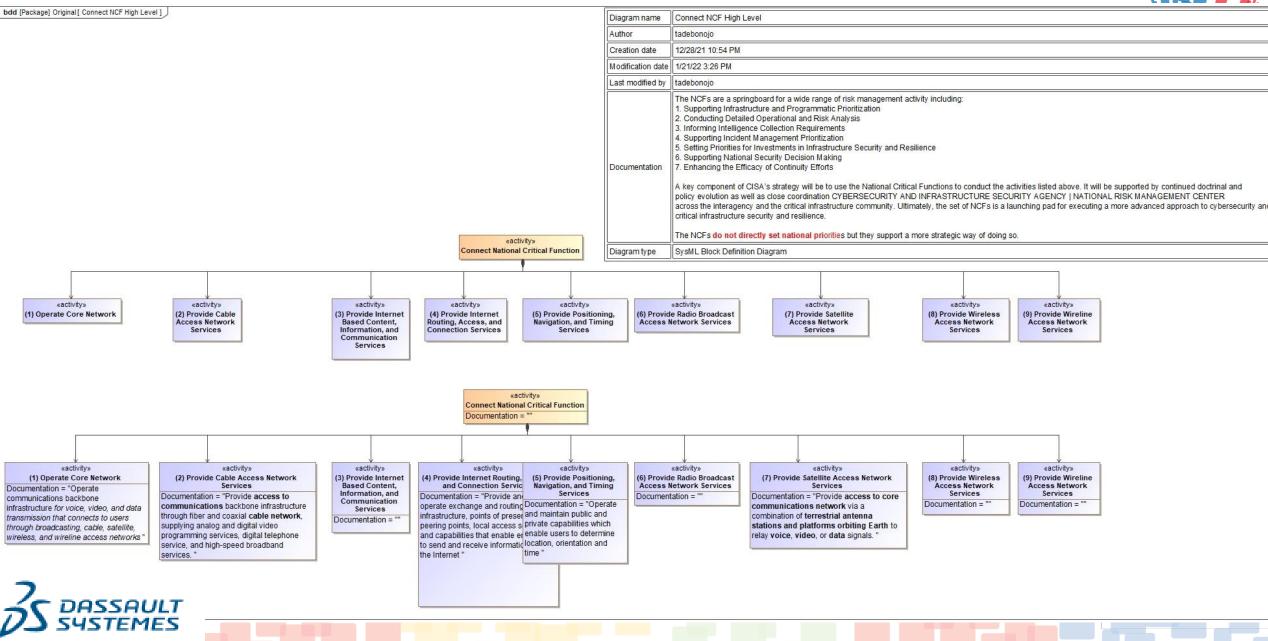
package 00 Model User Interface Navigation Dashboard [📄 Connect NCFs]

Diagram name	Connect NCFs
Author	14255
Creation date	10/30/21 9:28 AM
Modification date	10/31/21 4:47 PM
ast modified by	14255
Documentation	This diagram is intended to be used as a presentation dashboard to quickly access different Views of the model's content specific to the presentation intent and scope. It is further intended to help relate System Engineering (SE) understanding and architecture/archetype to those who may not be familiar to SE that it help facilitates what one may wish to considered in one's MBSE Model as related to the SE Architecture of architecture/archetypes. In extreme simple terms, consider the WHAT, WHO, WHEN, HOW and help you determine/decide what model content and views would be necessary as it adds value in addressing your "needs"; conversely, it helps you help you determine/decide what model content and views is NOT necessary as it adds NO value as it does NOT address your "needs".
	Image: Sector Revised Image: Sector Revised Image: Sector Revised Image: Sector Revised



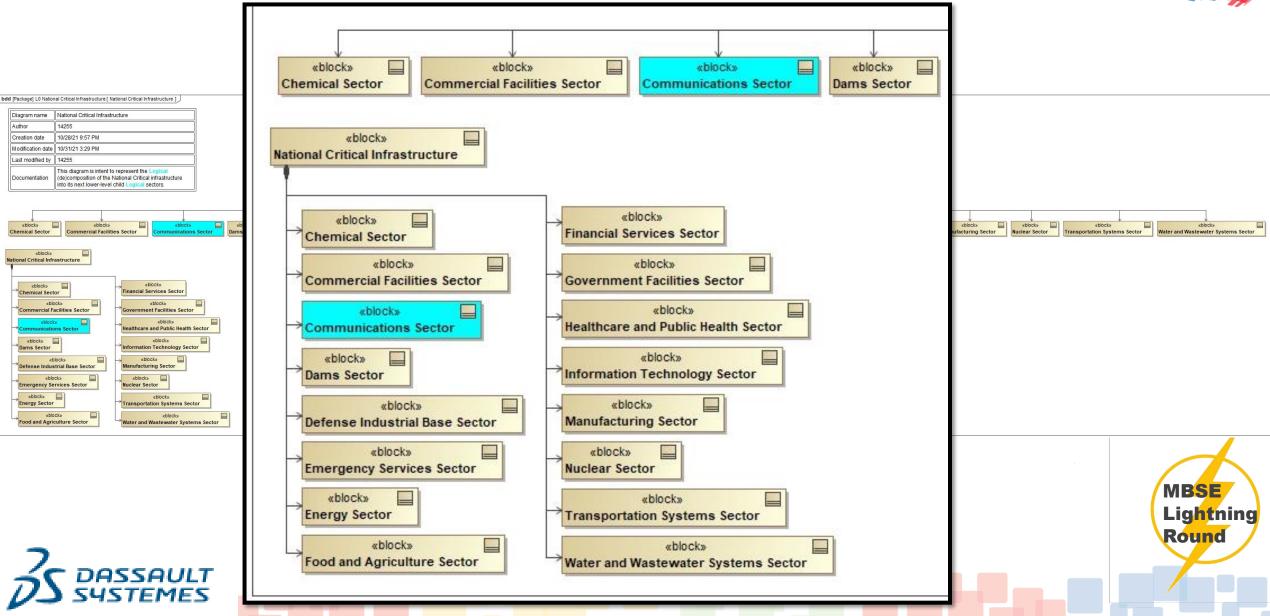
Connect NCF Decomposition





DHS 16 Critical Infrastructure Sectors





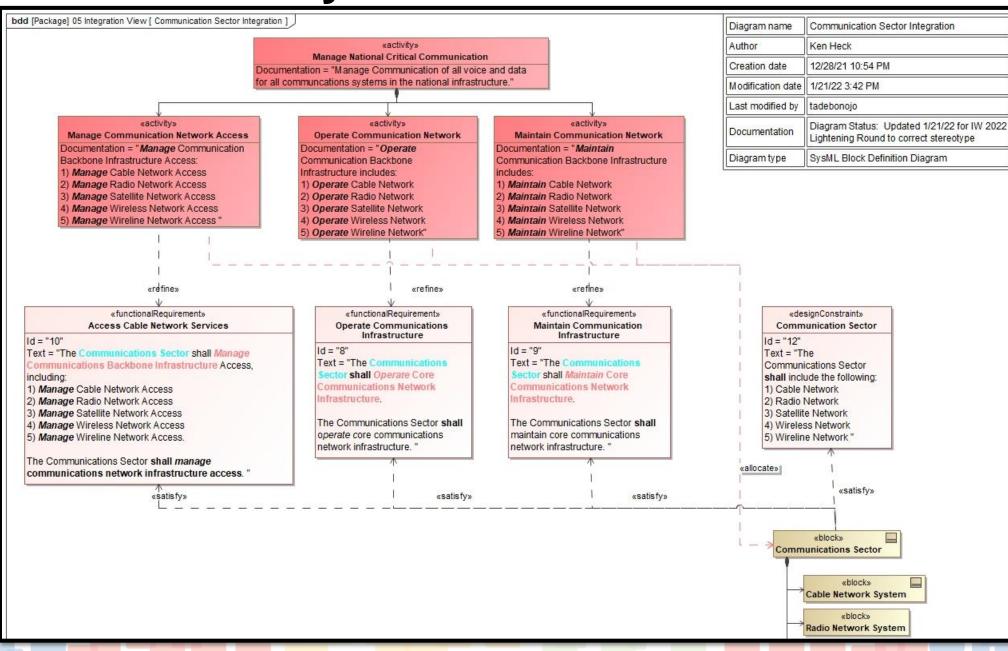
Functional Analysis on Core Network NCF



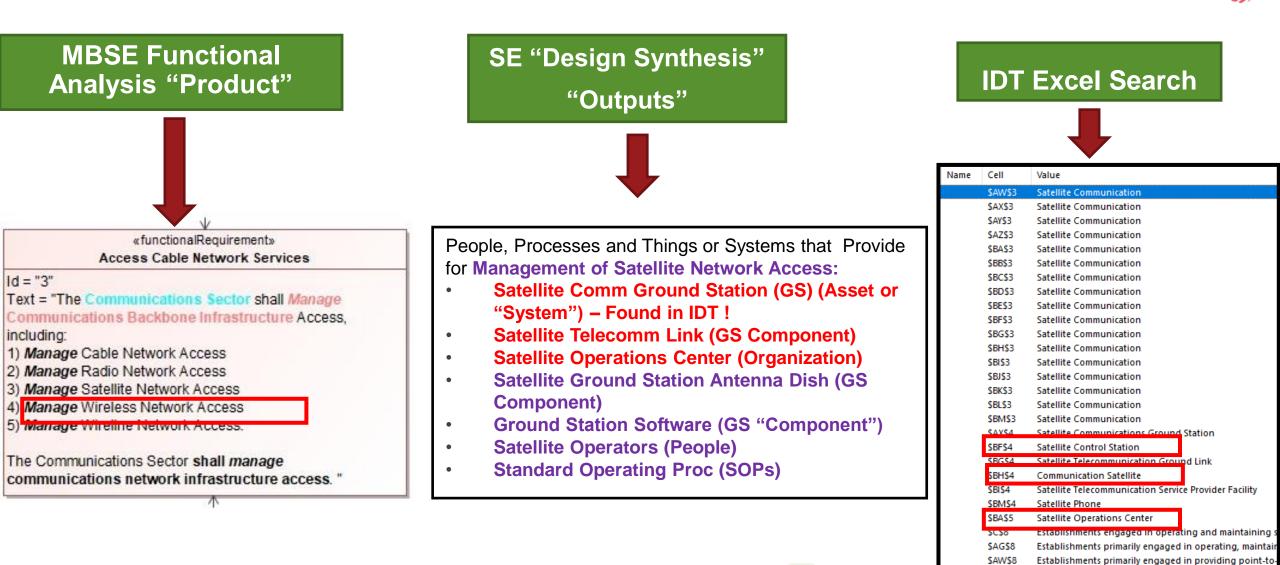
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NCF Functional Analysis to SE "Design" Synthesis



"SE Design Synthesis" Process Maps NCF to "Assets" level entities in IDT

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to "Su lower l	upply NCl Level?		Natural Gas Supporting Facility		Other Natural Gas Facility		Coal Supply			Coal Processing				Coal Transport				
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								Coal - Re Iow man EPA regul hat are ii	y mines ations?	fall into Researcl	this cate h set of o	companie		se)			Other Coal Train Route	
The network lower pressure pipelines that provi natural g to consume	control the lower pressure gas distribution system.	to very high pressures (2,000- 5,000 psi) Includes specially designed tanks to store the	Facilities providing support functions in the natural gas system.	the sale and	elsewhere categorized	the supply, processing, storage,		where the coal seam is undergrou nd and is accessed through mine shafts.	Coal mines where the coal seam is close to the surface and is coined by stripping away top ayers of coil referred to cistocose.o overburden	that process coal.	Facilities that process coal to remove mineral impurities, crush and grind to create more uniform size distribution,	Facilities that further process coal, after the preparation plant, to produce synthetic natural gas.	Facilities that further process coal, after the preparation plant, to produce synthetic liquid fuels (e.g., gasoline, diesel fuel).		for	Rail lines used by unit trains that haul only coal.	Rail lines used by trains that haul coal and other commoditie s.	Hopper o gondola r cars dedicated to the movemer of coal.



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Sunday Jan 30th CIPR WG Agenda

1000 -	- 1200: CIPR Invited Speake	r Panel
New Approaches fo	r Critical Infrastructure Syste	em Data and Models
Time (US Pacific Time Zone)	Торіс	Speaker
1000-1030	A Systems Engineering Approach to Understanding Critical Infrastructure Risk	Carmen Zapata, Senior Technical Advisor, US Department of Homeland Security (DHS) Cybersecurity and Infrastructure Security Agency (CISA)
1030-1100	Evaluating Cross-Sector Interdependencies with the All- Hazards Analysis (AHA) Methodology	Ryan Hruska, Chief Scientist, Infrastructure Analysis, Idaho National Laboratory (INL)
1100-1130	Cybersecurity Risk and Data Models for Critical Infrastructure Systems	Bob Hanson, Deputy Associate Program Leader, Defense Infrastructure, Lawrence Livermore National Laboratory (LLNL)
1130-1200	Q&A and Panel Discussion	Moderated, All Attendees

	1300 – 1730: CIPR Workshop	
Model-based System	ns Engineering for Critical In	frastructure Systems
Time (US Pacific Time Zone)	Торіс	Speaker
1300-1400	SysML-based Model of a COVID- 19 Last Mile Vaccine Delivery System	Steve Sutton, CIPR WG Co-Chair + CIPR WG COVID-19 Modeling Team
1400-1500	Resilient Hospital Reference Model	John Juhasz, CIPR WG Co-Chair + CIPR WG Resilient Hospital Modeling Team
1500-1530	Break	
1530-1630	US DHS Critical Infrastructure Sector Modeling	Anthony Adebonojo, CIPR WG Co-Chair + DHS Modeling Team
1630-1730	Next Steps for the CIPR WG	Moderated, All Attendees

Session Call-In Information Join Zoom Meeting https://incose-org.zoom.us/j/91326068478?pwd=SXpmdGVLV2NkVXdLUmRDakJXdk1qUT09 Meeting ID: 913 2606 8478 Passcode: 268927

https://www.incose.org/iw2022/event-schedule/

Future Efforts



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- Model sustainment efforts first part of this year
- Many opportunities/use cases driven by this modeling effort:
 - Engagement with DHS CISA on Infrastructure Data Taxonomy (IDT) update process
 - Glossary Use Case (Ingest and compare after Re Draft NIPP)
 - Engage with other INCOSE WG on CIPR related modeling efforts
 - Ingest IDT into the Model/Engage with CISA in Update of IDT
 - Validate BDDs using IDT
 - Trusted Advisor Services to DHS?
 - Potential opportunities related to Cyber in IDT (Cyber not represented in the IDT)

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Backup Slides



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DHS Water "Supply" NCF Graphic



CYBER RISKS & RESOURCES FOR THE WATER AND WASTEWATER SYSTEMS SECTOR

RISKS TO THE MANAGE WASTEWATER NATIONAL CRITICAL FUNCTION

Information Technology (IT) Systems

1 data

Malicious actors may attempt to access IT systems to steal sensitive data, disable network components, and move laterally within the network to access other more sensitive systems.

2 RANSOMWARE

Ransomware attacks can disrupt operations within a facility until systems are restored. While disruptions in office-based systems are most common, it is possible for ransomware to also infect connected Operational Technology (OT) systems, particularly if there is not adequate segmentation between IT and OT systems.

IT/OT Convergence IT/OT Convergence

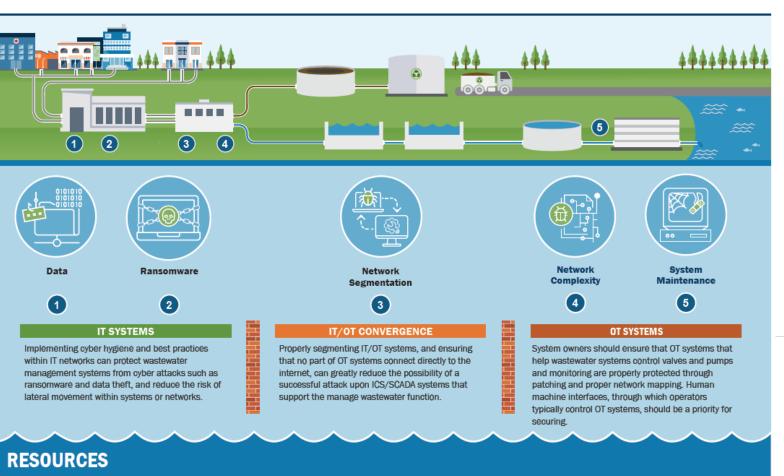
Malicious actors may use IT networks as a vector to target nonsegmented OT networks and systems. Proper network segmentation is the most effective way to prevent cyber-attacks against OT networks.

Operational Technology (OT) NETWORK COMPLEXITY

Wastewater management OT networks may contain hundreds of diverse components that can be difficult to properly map and update. This complexity may lead to operators not having full visibility into their networks and may contribute to misconfigurations and continued usage of components that are not included in a utility's network mapping.

5 SYSTEM MAINTENANCE

Improperly maintained custom and Commercial off the Shelf (COTS) components, particularly those that have not been kept up to date on security patches or are operating beyond end-of-life, can leave OT systems vulnerable to attack. Managed Service Providers (MSP) may be used within critical infrastructure to support both IT and OT networks, and if compromised, could provide adversaries with remote access into customers' OT systems. A successful exploitation of an OT system can provide attackers with a direct means of manipulating systems that support the management of wastewater systems. The Water and Wastewater Systems Sector provides essential services that support the operation of all U.S. critical infrastructure. Water and wastewater facilities rely on information technology (IT) and operational technology (OT) systems to operate, and a compromise of these systems could lead to disruptions of service and significant cascading impacts throughout U.S. critical infrastructure. The Cybersecurity and Infrastructure Security Agency (CISA) developed this infographic to highlight potential cyber risks to the management of wastewater and provide available resources to support proper cybersecurity and resilience.



AVAILABLE RESOURCES INCLUDE: CISA's Cyber Resource Hub provides a range of free, immediately available cybersecurity resources. CISA's Cyber Essentials Toolkit for non-technical leadership. Securing Networking Devices provides guidance on Segmenting and Segregating Networks. Stopransomware.gov contains best practices for preventing or responding to ransomware. The Industrial Control Systems Joint Working Group (ICS-JWG) has links to trainings and resources related to the securing and safe operation of ICS systems. CISA also provides no-cost cybersecurity assessments. The WaterISAC provides wastewater managers with cyber hygiene and water security resources. The AWWA's Security Guidance and Tool supports the sector in implementing the NIST Cybersecurity Framework and use of Cybersecurity Guidance and Assessment Tool.

MBSE Lightning Round

Model Glossary – Sourced from NIPP 2013



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Ţ[8	t Critical Infrastructure	Cross-Sector Council.	Private <u>sector</u> council that comprises the chairs and vice chairs of the SCCs. This council coordinates cross- <u>sector</u> issues, initiatives, and interdependencies to support <u>critical infrastructure</u> security and <u>resilience</u> . (Source: Adapted from the 2009 NIPP)
	9	t Critical Infrastructure	Information (CII).	 Information that is not customarily in the public domain and is related to the security of <u>critical infrastructure</u> or protected systems. CII consists of records and information concerning any of the following: Actual, potential, or threatened interference with, attack on, compromise of, or incapacitation of <u>critical infrastructure</u> or protected systems by either physical or computer-based attack or other similar conduct (including the misuse of or unauthorized access to all types of communications and data transmission systems) that violates Federal, State, or local law; harms the interstate commerce of the United States; or threatens public health or safety. The ability of any <u>critical infrastructure</u> or protected <u>system</u> to resist such interference, compromise, or incapacitation, including any planned or past assessment, projection, or estimate of the <u>vulnerability of critical infrastructure</u> or a protected <u>system</u>, including security testing, <u>risk</u> evaluation, <u>risk</u> management planning, or <u>risk</u> audit. Any planned or past operational problem or solution regarding <u>critical infrastructure</u> or protected systems, including repair, <u>recovery</u>, insurance, or continuity, to the extent that it is related to such interference, compromise, or incapacitation. (Source: CII Act of 2002, 6 U.S.C. § 131)
	10	t Critical Infrastructure	Owners and Operator	s. Those entities responsible for day-to-day operation and investment of a particular <u>critical infrastructure</u> entity. (Source: Adapted from the 2009 NIPP)
	11	t Critical Infrastructure	Partner.	Those Federal and SLTT governmental entities, public and private <u>sector</u> owners and operators and representative organizations, <u>regional</u> organizations and coalitions, academic and professional entities, and certain not-for-profit and private volunteer organizations that share responsibility for securing and strengthening the <u>resilience</u> of the Nation's <u>critical</u> <u>infrastructure</u> . (Source: Adapted from the 2009 NIPP)
	t Nati	ional Cybersecurity and Commu ional Infrastructure Coordinatin ional Operations Center,	er System. ·security.	Any combination of facilities, equipment, personnel, procedures, and communications integrated to provide cyber services; examples include business systems, <u>control systems</u> , and access <u>control systems</u> . (Source: 2009 NIPP) The <u>prevention</u> of damage to, unauthorized use of, or exploitation of, and, if needed, the restoration of electronic information and communications systems and the information contained therein to ensure confidentiality, integrity, and availability; includes <u>protection</u> and restoration, when needed, of information networks and wireline, wireless, satellite, public safety answering points, and 911 communications systems and <u>control systems</u> . (Source: 2009 NIPP) The one-directional relance of an asset, system, network, or collection thereof—within or agross sectors—on an input,
Ż	źŚ	DASSAULT SYSTEMES	idency. jency Support Functions (ESF).	The primary, but not exclusive, Federal coordinating structures for building, sustaining, and delivering the response core capabilities. ESFs are vital for responding to Stafford Act incidents but also may be used for other incidents. (Source: National Response Framework, 2013)

Core Network NCF to Telecomm Sector Allocation Matrix

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