

# **Reference Architectures and Medical Device Development and Evaluation**

## **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Model working file  
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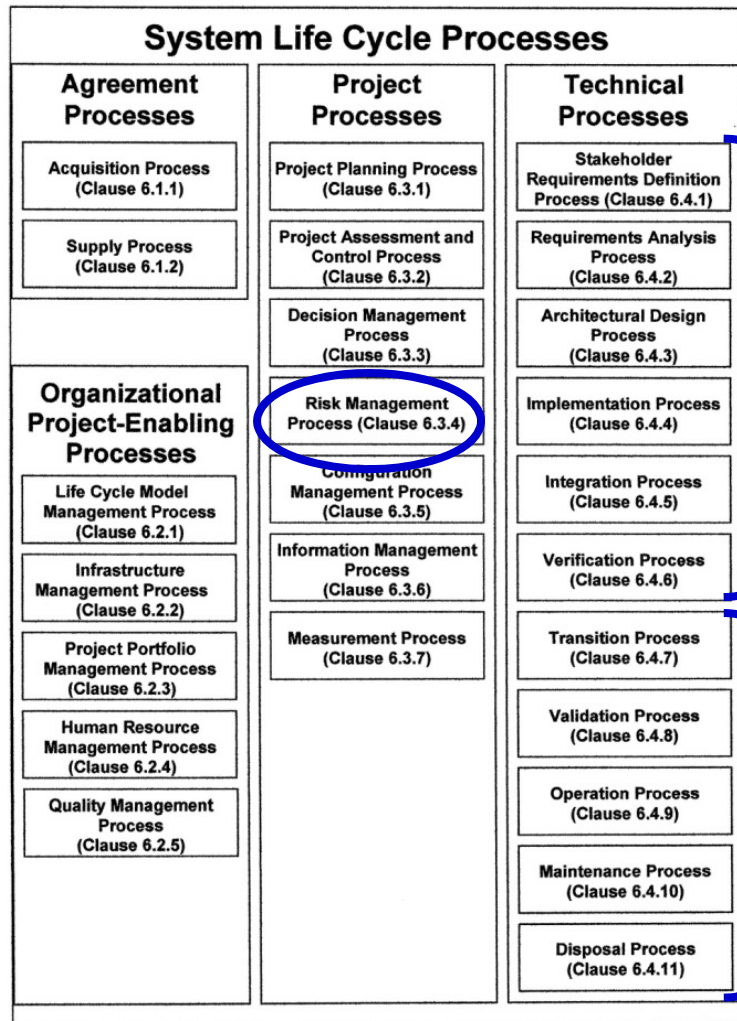
*Model Version 2\_0 2014-10-01*

# Outline & Status of the Work

- Overview
  - This package provides the model artifacts for the technical process descriptions developed for the INCOSE Biomedical-Healthcare MBSE Challenge Team
    - INCOSE GLRC8 paper "*Applying ISO 14971 Medical Device Risk and Safety Management Across the System Lifecycle: A SysML Use Case Linking ISO 14971 and ISO 15288*"
- Outline of Analysis Products
  - Tables documenting initial synchronization of ISO 14971 with ISO 15288 and safety case development
  - SysML model structure and overview of technical process use cases
  - Integrated ISO 15288/ISO 14971 technical process descriptions
    - Process Model 1 -- Technical Process 6.4.1 Stakeholder Req'ts Definition
    - Process Model 2 -- Technical Process 6.4.2 System Req'ts Analysis
    - Process Model 3 -- Technical Process 6.4.3 Architecture Design
    - Process Model 4 -- Technical Process 6.4.4 System Implementation

# Project Scope

- Current project begins ISO 14971-ISO 15288 integration by examining device development



## Device development portion of the life cycle

- Near-term objective for INCOSE Biomedical MBSE Challenge Team
- Addressed in the current project and this presentation

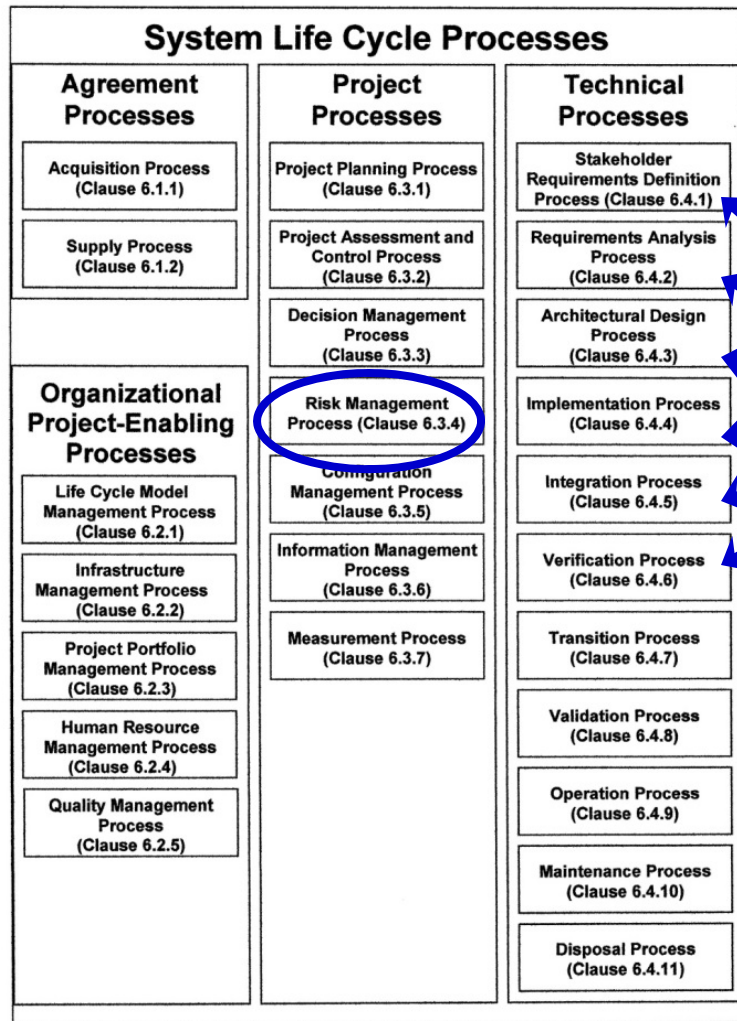
## Device operations, sustainment, and disposal portion of the life cycle

- Includes operations, sustainment, and maintenance within care provider organization
- Includes ultimate device disposal by care provider organization or others
- Possible future work by INCOSE Challenge Team

From ISO 15288:2008 – The System Lifecycle Processes

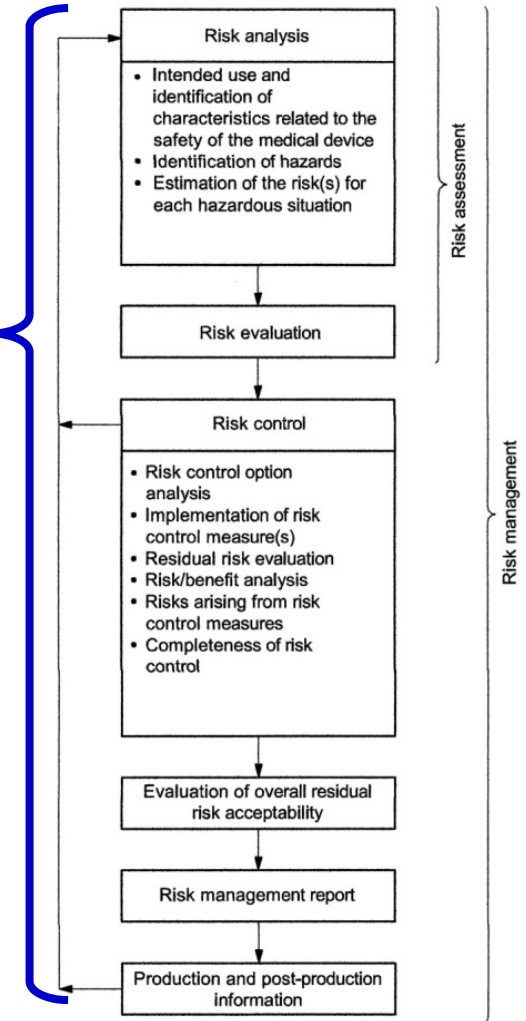
# Project Approach

- Develop a SysML model that integrates ISO 14971 with ISO 15288 and builds an safety case



From ISO 15288:2008 – The System Lifecycle Processes

**Define Device Development Activity Flows that Link Risk Management Actions to System Development Processes**



From ISO 14971:2007 – Schematic representation of risk management process

# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Analysis of ISO 15288 Life Cycle Phases in  
light of ISO 14971 Risk Management Actions  
and Safety Case Development Process**

TABLE: Proposed Activity Laydown – ISO 14971 Actions Against ISO 15288 Technical Development Processes

<b>ISO 15288 Technical Processes</b> (outcomes shown in bullets)	<b>15288 Actions/Products Connected to Risk Analysis</b> (see model for complete list of 15288)	<b>ISO 14971 Analyses, Iterations and Recursions</b> [clause references to ISO 14971]	<b>Relationship to Recursive Development of Safety Assurance Case</b>
<p><u>Stakeholder Req'ts Definition Process (6.4.1)</u></p> <ul style="list-style-type: none"> <li>• Req'd characteristics, context of use, operational concepts</li> <li>• System constraints</li> <li>• Traceability of stakeholder req'ts to stakeholders &amp; their needs</li> <li>• Stakeholder req'ts defined</li> <li>• Stakeholder validation req'ts defined</li> </ul>	<ul style="list-style-type: none"> <li>• Define all intended uses of the system or device</li> <li>• Define use cases for all intended uses of the device or system</li> <li>• Define system operating environment and expectation on user/operator roles</li> <li>• Define system integrating environment and stakeholder integration expectations</li> <li>• Define normal and excursion operating conditions</li> </ul> <p><i>Verify additional user needs for safety/risk control with stakeholders and establish traceability to stakeholder req'ts</i></p>	<p>Initial/Preliminary Hazard Analysis</p> <ul style="list-style-type: none"> <li>• Identify hazards from failure, dysfunction, and misuse [4.2]</li> <li>• Identify hazards from operating environment [4.3]</li> <li>• Identify hazards from integrating environment [4.3]</li> <li>• Identify hazards from operator actions or errors/usability [4.3]</li> </ul> <p><i>Identify any additional stakeholder req'ts necessary to mitigate hazards</i></p>	<p>Identified hazards are grouped based on similarity in phenomenology. The groups are used to develop the top-level claims of the assurance case</p> <ul style="list-style-type: none"> <li>• "The device will be safe from group x hazards"</li> </ul> <p><i>Employ the top-level claims to evaluate the completeness of the req'ts set for risk and safety issues.</i></p>

Note: **Blue bold face font** indicates a feedback **from** risk management/assurance case to the Technical Process.

Note: **Green bold face font** indicates feedback **into** Tech processes (from risk mgt & assurance) or Risk Mgt (from assurance case)

<b>ISO 15288 Technical Processes</b> (outcomes shown in bullets)	<b>15288 Actions/Products Connected to Risk Analysis</b> (see model for complete list of 15288)	<b>ISO 14971 Analyses, Iterations and Recursions</b> [clause references to ISO 14971]	<b>Relationship to Recursive Development of Safety Assurance Case</b>
<p><u>Requirements Analysis Process</u> (6.4.2)</p> <ul style="list-style-type: none"> <li>• Req'd characteristics, attributes, and functional &amp; performance req'ts specified</li> <li>• Constraints on architecture and system realization defined</li> <li>• Integrity and traceability of system req'ts to stakeholder requirements achieved</li> <li>• Basis for verifying req'ts satisfaction is defined</li> </ul>	<ul style="list-style-type: none"> <li>• Define system functional boundaries</li> <li>• Define system functions/functional taxonomy</li> <li>• Allocate stakeholder req'ts to system functions and develop system req'ts</li> <li>• Define technical/quality measures for each function to achieve req'ts</li> <li>• <b>Define functions and req'ts related to mitigating risk, safety, and usability issues</b></li> </ul>	<p>Perform functional FMEA based on system functional taxonomy</p> <ul style="list-style-type: none"> <li>• Identify conventional failure modes and their probability and consequence [4.4]</li> <li>• Identify failures due to operator actions (usability) and their probability and consequences [4.4]</li> </ul> <p><i>Define additional technical/quality measures based on failure analysis</i></p> <p>Perform FTA/ETA based on intended use and operating/integrating environment</p> <ul style="list-style-type: none"> <li>• Identify common cause dysfunctions and their probability and consequence [4.4]</li> <li>• Identify event-based dysfunctions and their probability and consequences [4.4]</li> </ul> <p><i>Define additional technical/quality measures based on failure analysis</i></p>	<p>Use results of functional FMEA, FTA, and ETA to define the overall strategy (or set of strategies) for each of the top-level assurance case claims</p> <p>Employ specific failure and dysfunction mechanisms to decompose top-level assurance case claims into second level claims</p> <p>Map second level claims to system functions</p> <ul style="list-style-type: none"> <li>• Perform initial assessment of technical/quality measures for sufficiency in meeting claims</li> </ul> <p><i>Identify new system functions needed to ensure that second level claims can be met.</i></p> <p><i>Identify new/revised technical/quality measures to ensure second level claims can be met</i></p>

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<b>ISO 15288 Technical Processes</b> (outcomes shown in bullets)	<b>15288 Actions/Products Connected to Risk Analysis</b> (see model for complete list of 15288)	<b>ISO 14971 Analyses, Iterations and Recursions</b> [clause references to ISO 14971]	<b>Relationship to Recursive Development of Safety Assurance Case</b>
<p><u>Architectural Design Process (6.4.3)</u></p> <ul style="list-style-type: none"> <li>• Architecture baseline established</li> <li>• System element descriptions to satisfy req'ts specified</li> <li>• Interface req'ts incorporated</li> <li>• Traceability of architecture to req'ts established</li> <li>• Basis for verifying system elements defined</li> <li>• Basis for integrating system elements defined</li> </ul>	<ul style="list-style-type: none"> <li>• Define logical system architecture</li> <li>• Allocate functions to logical system architecture elements</li> <li>• Define system interfaces (internal &amp; external)</li> <li>• Allocate system requirements to architecture elements</li> <li>• Identify human operator roles and associated usability req'ts</li> <li>• <b>Identify and evaluate design alternatives</b></li> </ul>	<p>Map functional FMEA, FTA, ETA outcomes to logical system architecture elements</p> <ul style="list-style-type: none"> <li>• Re-evaluate probability and consequences based on architecture elements <b>[5.0]</b></li> <li>• Determine if risk control measures are needed for each architecture element <b>[6.1]</b></li> </ul> <p>Assess risk control options <b>[6.2]</b></p> <ul style="list-style-type: none"> <li>• Identify new constraints on architecture to "build in" safety</li> <li>• Identify new architecture elements needed to "build in" safety or control/mitigate risk</li> </ul> <p><b>Update logical system architecture to incorporate built in safety and risk control/mitigation</b></p>	<p>Develop strategy for each second level claim based on logical system architecture elements.</p> <p>Decompose second level claims into third level claims based on risk analysis and selected risk control measures.</p> <p>Develop evidence needs for each third level claim based on technical and quality control measures applied to each architecture element.</p> <p>Evaluate overall set of safety case claims for completeness.</p> <p><b>Identify updates to logical system architecture based on what is needed for complete safety assurance case.</b></p>

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<p><u>Implementation Process</u> (6.4.4)</p> <ul style="list-style-type: none"> <li>• Implementation strategy defined</li> <li>• Implementation technology constraints identified</li> <li>• System elements realized</li> <li>• System element packaged &amp; stored in accordance with agreement for its supply</li> </ul>	<ul style="list-style-type: none"> <li>• Define implementation strategy for each architecture element</li> <li>• Define implementation constraints for each architecture element</li> <li>• Realize each architecture element (hardware, software, operator training)</li> <li>• Record data verifying that each realization meets the constraints applied</li> </ul>	<p>Implement the selected risk control measures into the implementation strategy for each architecture element <b>[6.3]</b></p> <p>Implement the selected risk control measures into the of each architecture element <b>[6.3]</b></p> <p>Evaluate verification data on each realization to determine if risk goals have been achieved at component level <b>[6.4]</b></p> <p>Evaluate verification data on each realization to determine if risk control measures have introduced new risks <b>[6.6]</b></p> <p><i>Update implementation strategy and/or realization if needed</i></p>	<p>Evaluate component implementation strategies to assure that they will meet third level claim evidence needs</p> <p><i>Revise implementation strategies to support the assurance case</i></p> <p>Evaluate verification data to assure that it is sufficient to justify all third level claims</p> <p><i>Develop input to update component realization in order to achieve satisfaction of each third level claim</i></p>

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<p><u>Integration Process</u> (6.4.5)</p> <ul style="list-style-type: none"> <li>System integration strategy defined</li> <li>Unavoidable integration constraints impacting req'ts defined</li> <li>System capable of being verified is assembled and integrated</li> <li>Non-conformances due to integration are recorded</li> </ul>	<ul style="list-style-type: none"> <li>Define system constraints based on integration strategy</li> </ul> <p><b>Update constraints based on needs to provide evidence to assurance case</b></p> <ul style="list-style-type: none"> <li>Obtain system elements</li> <li>Assure system elements conform to req'ts/ record non-conformances/ corrective actions</li> </ul> <p><b>Update assurance req'ts/obtain new system elements based on residual risk evaluation &amp; evaluation of assurance case evidence</b></p> <ul style="list-style-type: none"> <li>Integrate elements according to interface controls and assembly procedures/ record non-conformances/corrective actions</li> </ul> <p><b>Update integration process/revise integration based on residual risk evaluation &amp; evaluation of assurance case evidence</b></p>	<p>Update FMEA, FTA, ETA hazard estimation based on actual system element performances [4.4]</p> <p><b>Provide input to revise system element req'ts &amp; assurance measurements to meet goals from hazard estimation</b></p> <p>Update risk analysis based on actual/ revised system element performances and integration constraints [5.0]</p> <p><b>Provide input to revise integration procedures, constraints &amp; measurements to reduce system risk</b></p> <p>Update residual risk evaluation based on actual/revised system element performances and integration results [6.4]</p> <p><b>Provide input to revise integration procedures, constraints &amp; measurements to reduce residual risk</b></p> <p>Perform risk/benefit analysis based on actual/revised system element performances and integration results [6.5]</p> <p><b>Incorporate results of assurance case evaluation into risk evaluation</b></p> <p>Evaluate completeness of risk control [6.7]</p> <p><b>Provide input to revise integration procedures, constraints &amp; measurements to improve risk control</b></p> <p>Update risk/benefit analysis [6.5]</p>	<p>Compare actual system element assurance data to evidence needs for third level claims</p> <p><b>Provided input to revise system element performances and assurance measurements to satisfy evidence needs</b></p> <p>Integrate evidence to evaluate satisfaction of third level claims</p> <p><b>Provide input for additional req'ts and verification tests for system elements and additional integration constraints</b></p> <p>Integrate evidence + third level claims to evaluate second level claims</p> <p><b>Provide input for additional req'ts and verification tests for system elements and additional integration constraints</b></p> <p>Integrate evidence + second level claims + third level claims to evaluate first level claims</p> <p><b>Provide input to evaluation of overall effectiveness of risk control</b></p>

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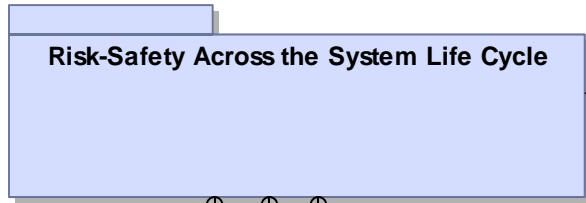
<b>ISO 15288 Technical Processes</b> (outcomes shown in bullets)	<b>15288 Actions/Products Connected to Risk Analysis</b> (see model for complete list of 15288)	<b>ISO 14971 Analyses, Iterations and Recursions</b> [clause references to ISO 14971]	<b>Relationship to Recursive Development of Safety Assurance Case</b>
<p><b>Verification Process (6.4.6)</b></p> <ul style="list-style-type: none"> <li>• Verification strategy defined</li> <li>• Verification constraints provided as input to req'ts</li> <li>• Data providing info for corrective actions are reported</li> <li>• Objective evidence that realized product satisfies req'ts and the architecture is provided</li> </ul>	<ul style="list-style-type: none"> <li>• Define verification strategy throughout the system lifecycle</li> </ul> <p><b>Revise verification strategy based on hazard estimation and strategies for first level claims</b></p> <ul style="list-style-type: none"> <li>• Define verification plan</li> </ul> <p><b>Revise verification strategy based on</b></p> <ul style="list-style-type: none"> <li>• Conduct verification demonstration</li> <li>• Make verification data available</li> <li>• Analyze/record/report verification results including discrepancies</li> </ul> <p><b>Update any element of system design, integration, verification based on results of risk analyses and assurance case evaluations</b></p> <ul style="list-style-type: none"> <li>• Analyze/record/report corrective actions</li> </ul>	<p>Employ Preliminary Hazard Analysis and Functional Risk Estimates to determine risk control verification approaches [4.3, 4.4]</p> <p><b>Provide input to verification strategy</b></p> <p>Employ risk control evaluations to determine risk control verification req'ts [5.0, 6.3, 6.4, 6.6]</p> <p><b>Provide input to verification plan</b></p> <p>Analyze verification data to update evaluation of completeness of risk control [6.7]</p> <p>Analyze verification data to update evaluation of residual risk [6.4]</p> <p>Analyze verification data to update evaluate of risk/benefit [6.5]</p> <p><b>Analyze results of assurance case evaluation as input to risk management</b></p> <p>Analyze verification data to determine overall acceptability of residual risk</p> <p><b>Provide input to corrective actions (corrective actions could cause revision to any one of the technical processes 6.4.1-6.4.6)</b></p>	<p>Analyze strategies for first-level claims to determine assurance verification approaches</p> <p><b>Provide input to verification strategy</b></p> <p>Analyze strategies and evidence needs for second and third-level claims to determine assurance verification req'ts</p> <p><b>Provide input to verification plan</b></p> <p>Analyze verification data to update evaluation of evidence + third-level claims + second-level claims + first-level claims</p> <p>Analyze verification data to determine if overall assurance case is satisfied and if assurance case is complet</p> <p><b>Provide input to corrective actions (corrective actions could cause revision to any one of the technical processes 6.4.1-6.4.6)</b></p>

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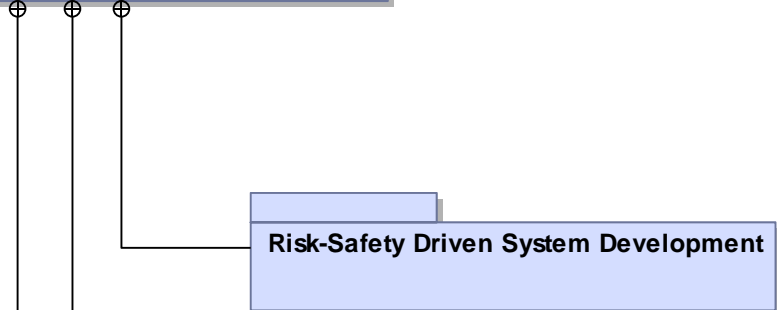
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# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Modeling ISO 15288-ISO 14971 Integration:  
Model Structure**



This package of use cases forms a precursor to the use cases for MBSE models that are shown in the "Reference Architecture Definitions and Applications" model. This package of use cases provides the raw material of process integration that will then be used in the Reference Architecture model's use cases. This package is being modeled separately for convenience in exploring options and getting review of the integration of the ISO 14971 process with the ISO 15288 system life cycle.



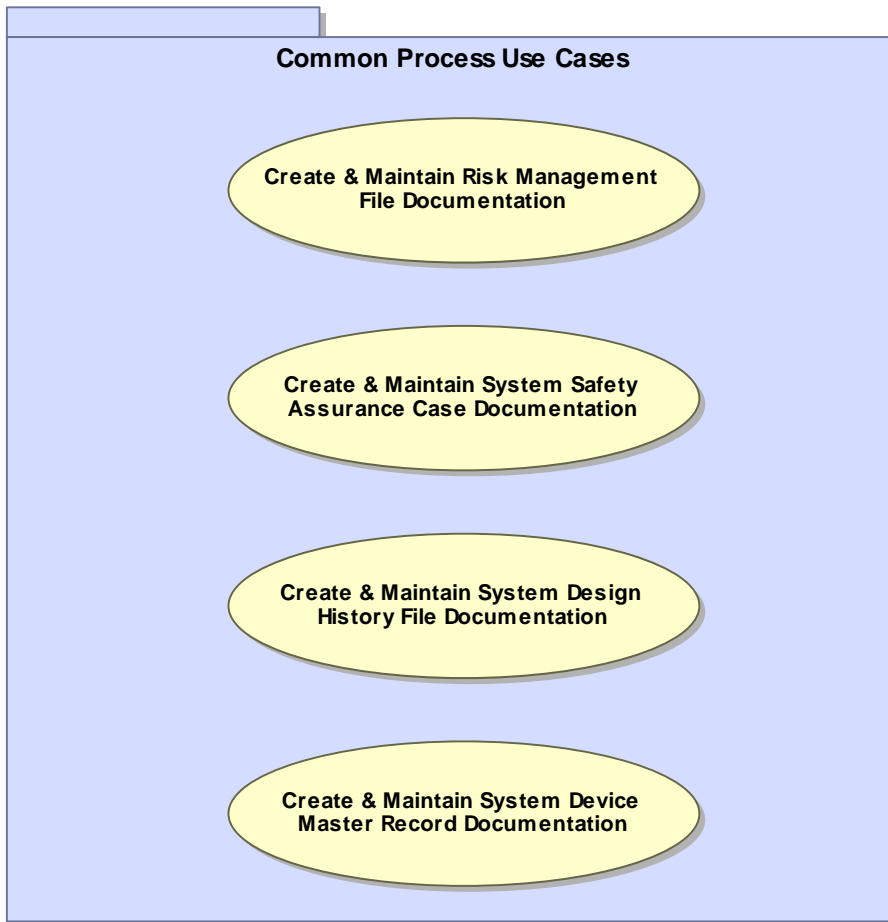
The use cases in this package address the elements of the life cycle relate to system development (i.e., ISO 15288 Technical Processes 6.4.1 to 6.4.6).



The use cases in this package address the elements of the life cycle after the system has transitioned to the field (i.e., ISO 15288 Technical Processes 6.4.7 to 6.4.11).

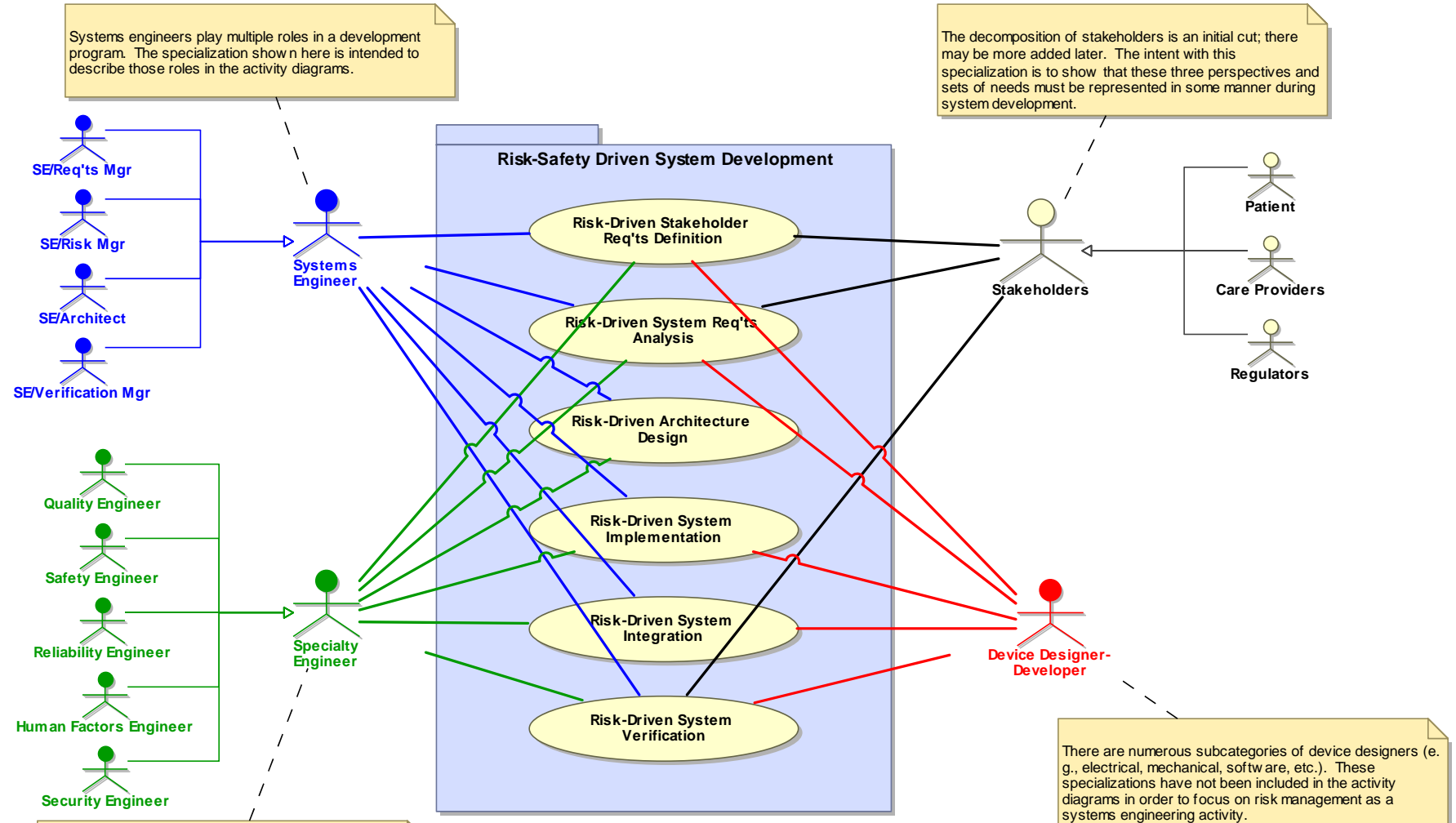


This package contains use cases for processes that included at multiple points in the ISO 15288 Technical Processes and that are not necessarily specified by ISO 15288.



These use cases will be referenced by the use cases in the "System Development" and "Operations & Sustainment" packages.

NOTE: this diagram is just a placeholder for now. Eventually these use cases will get elaborated and the requirements that drive their execution (e.g., ISO 14971 for the risk management file and the FDA guidance documents for DHF & DMR) will be referenced.



Systems engineers play multiple roles in a development program. The specialization shown here is intended to describe those roles in the activity diagrams.

The decomposition of stakeholders is an initial cut; there may be more added later. The intent with this specialization is to show that these three perspectives and sets of needs must be represented in some manner during system development.

There are numerous types of specialty engineers that support risk analysis and management; this set may not be all inclusive. The set also shows that risk control includes more than just safety.

There are numerous subcategories of device designers (e.g., electrical, mechanical, software, etc.). These specializations have not been included in the activity diagrams in order to focus on risk management as a systems engineering activity.

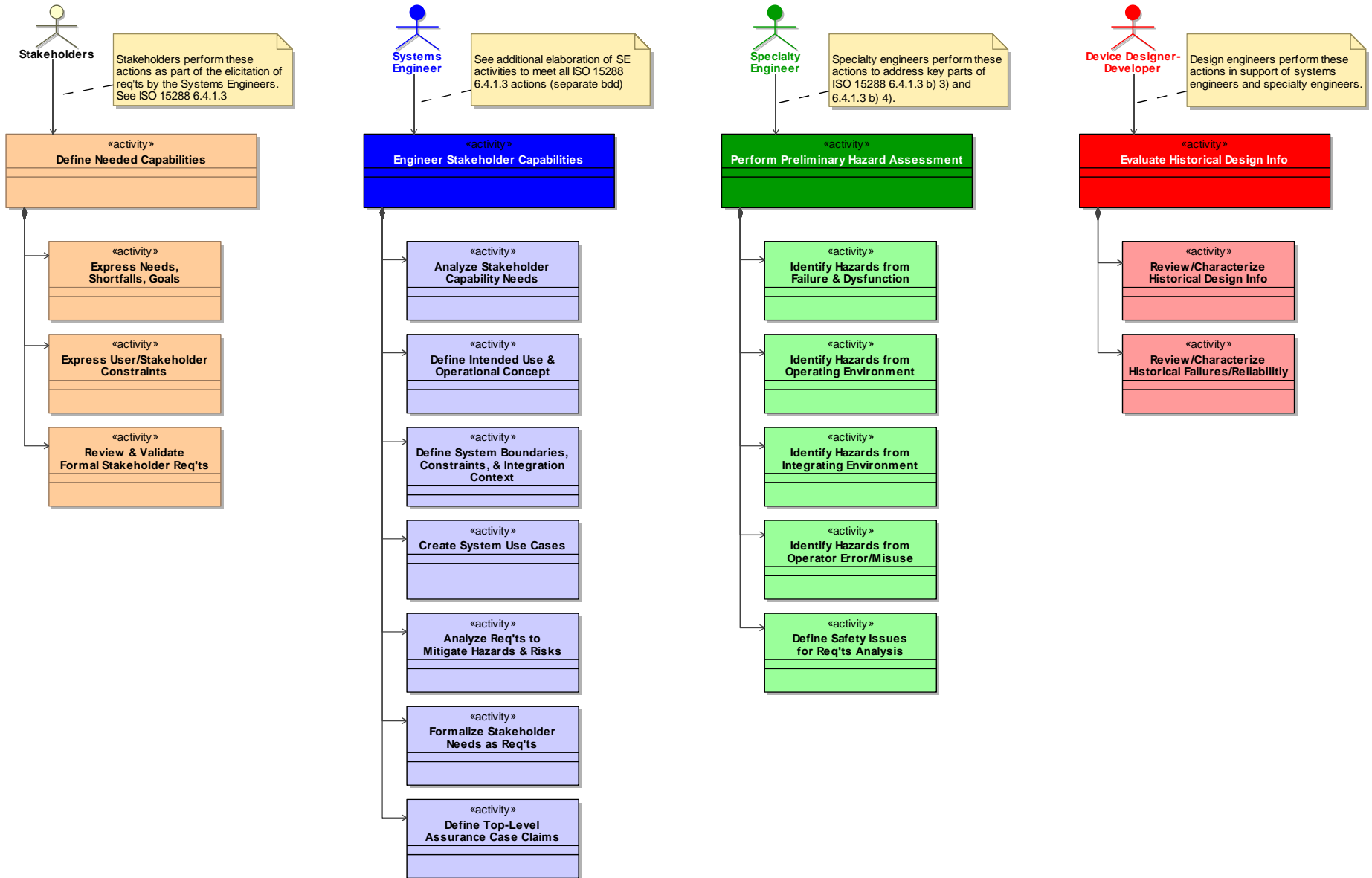
NOTE: These six use cases step through the ISO 15288 Technical Processes 6.4.1 to 6.4.6 with one use case for each technical process showing how ISO 14971 risk management actions impact the activities within the technical process. Clearly there is a flow of activity from first (top) use case to the last (bottom) use case. This flow will be captured by linking the activity diagrams that elaborate the use cases.

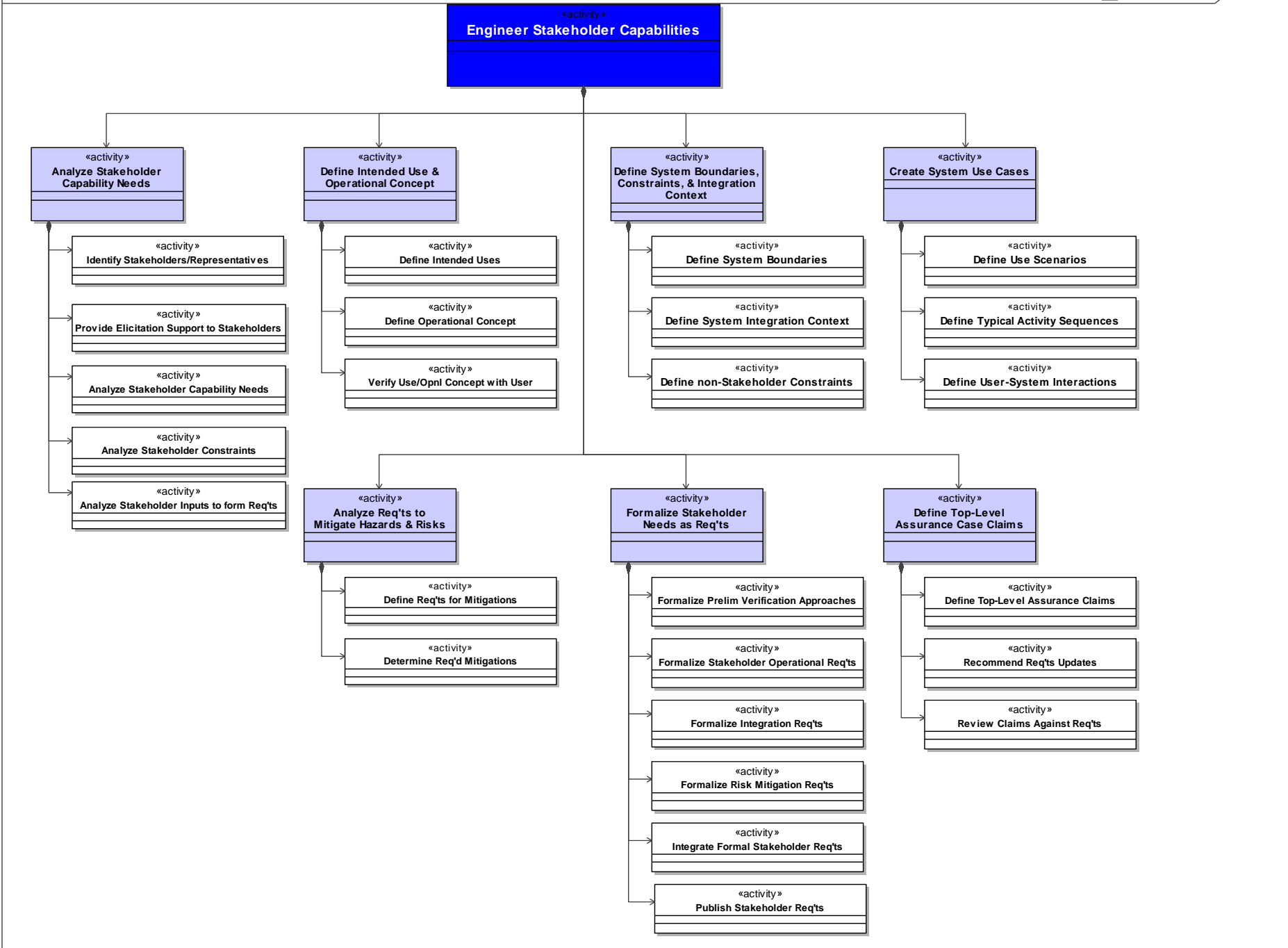
# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Modeling ISO 15288-ISO 14971 Integration:  
Process Model 1 – 6.4.1 Stakeholder Req'ts  
Definition**

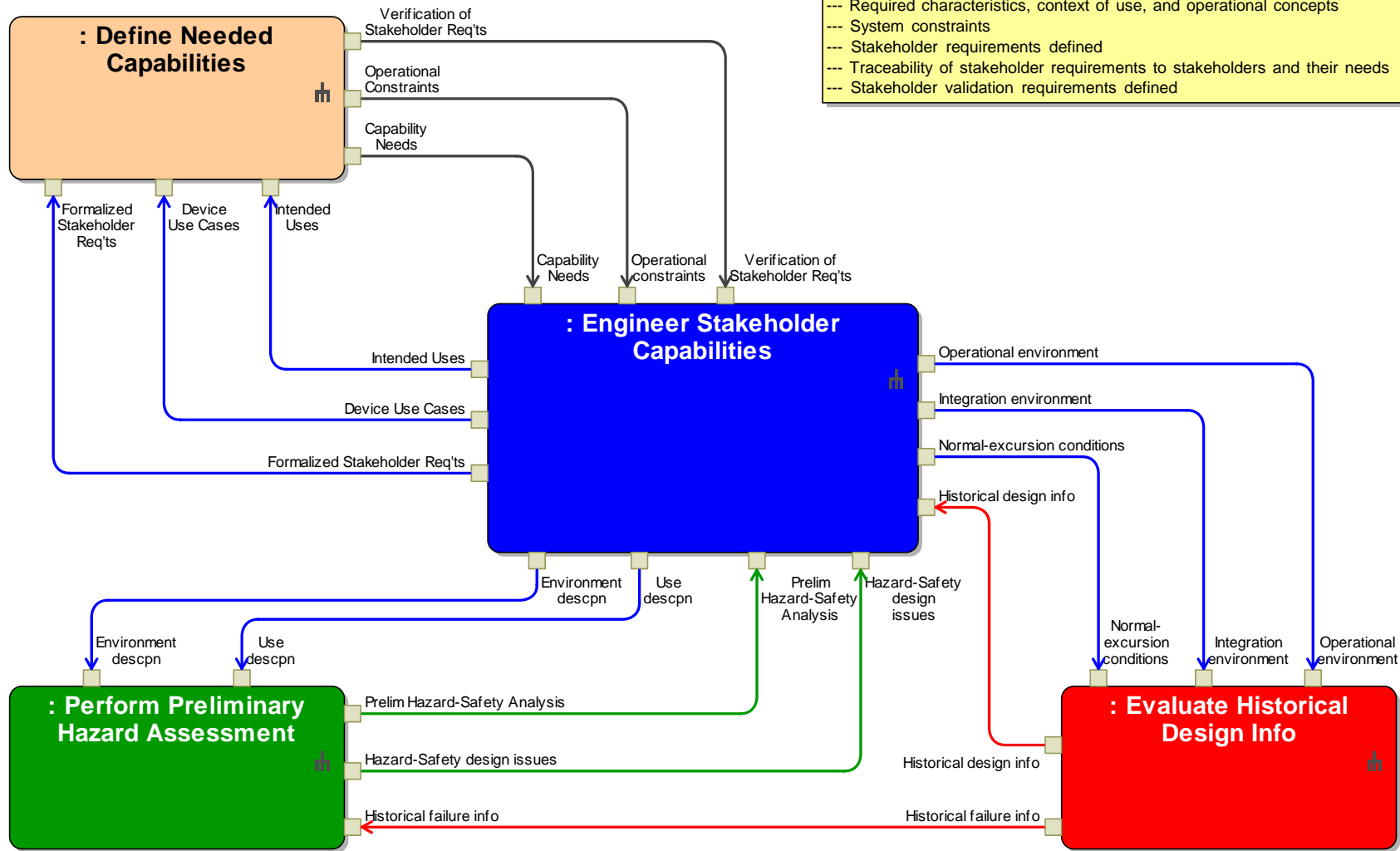


Outcomes from ISO 15288 Technical Process 6.4.1 Stakeholder Requirements Definition:  
 --- Required characteristics, context of use, and operational concepts  
 --- System constraints  
 --- Stakeholder requirements defined  
 --- Traceability of stakeholder requirements to stakeholders and their needs  
 --- Stakeholder validation requirements defined

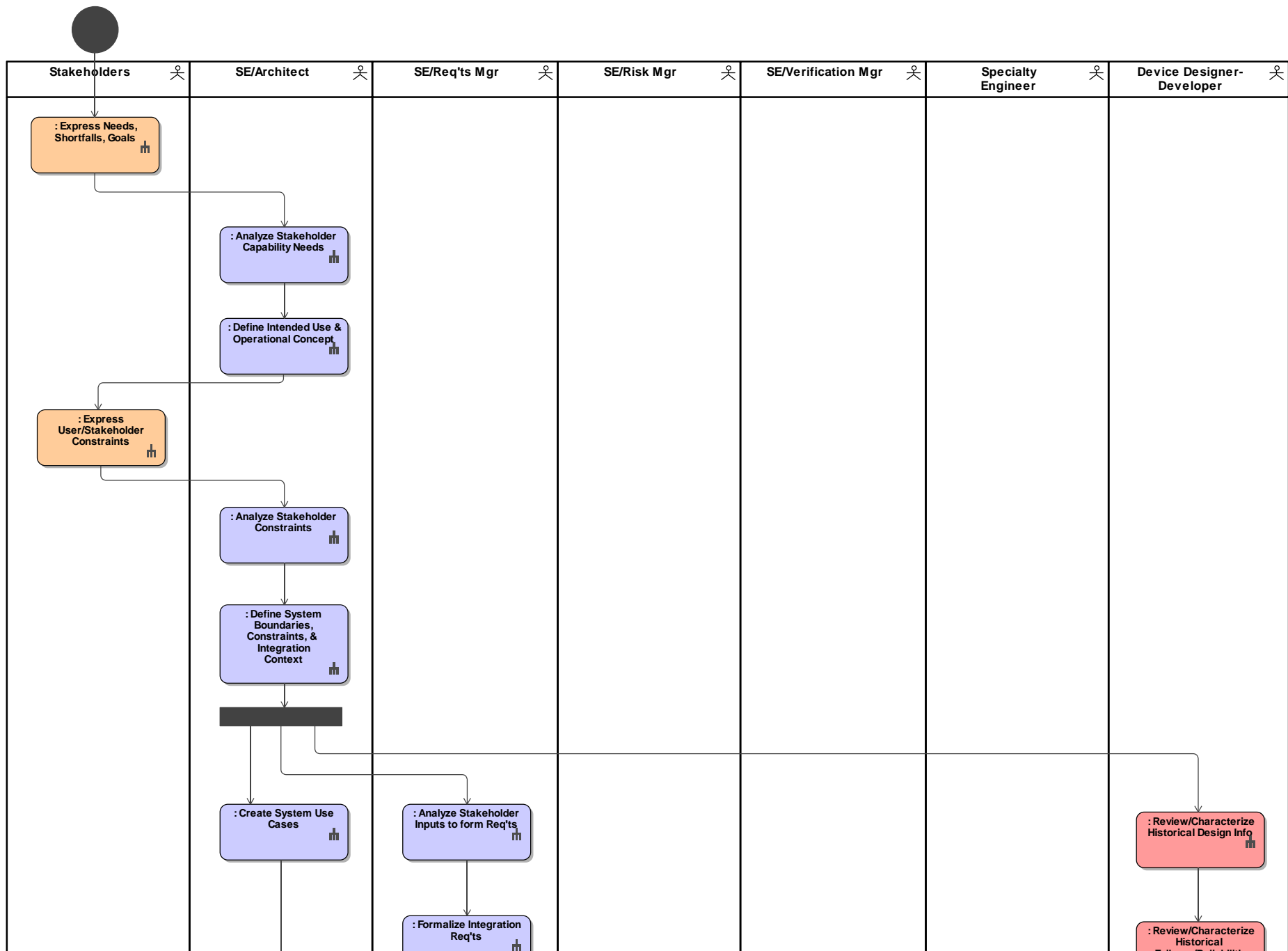


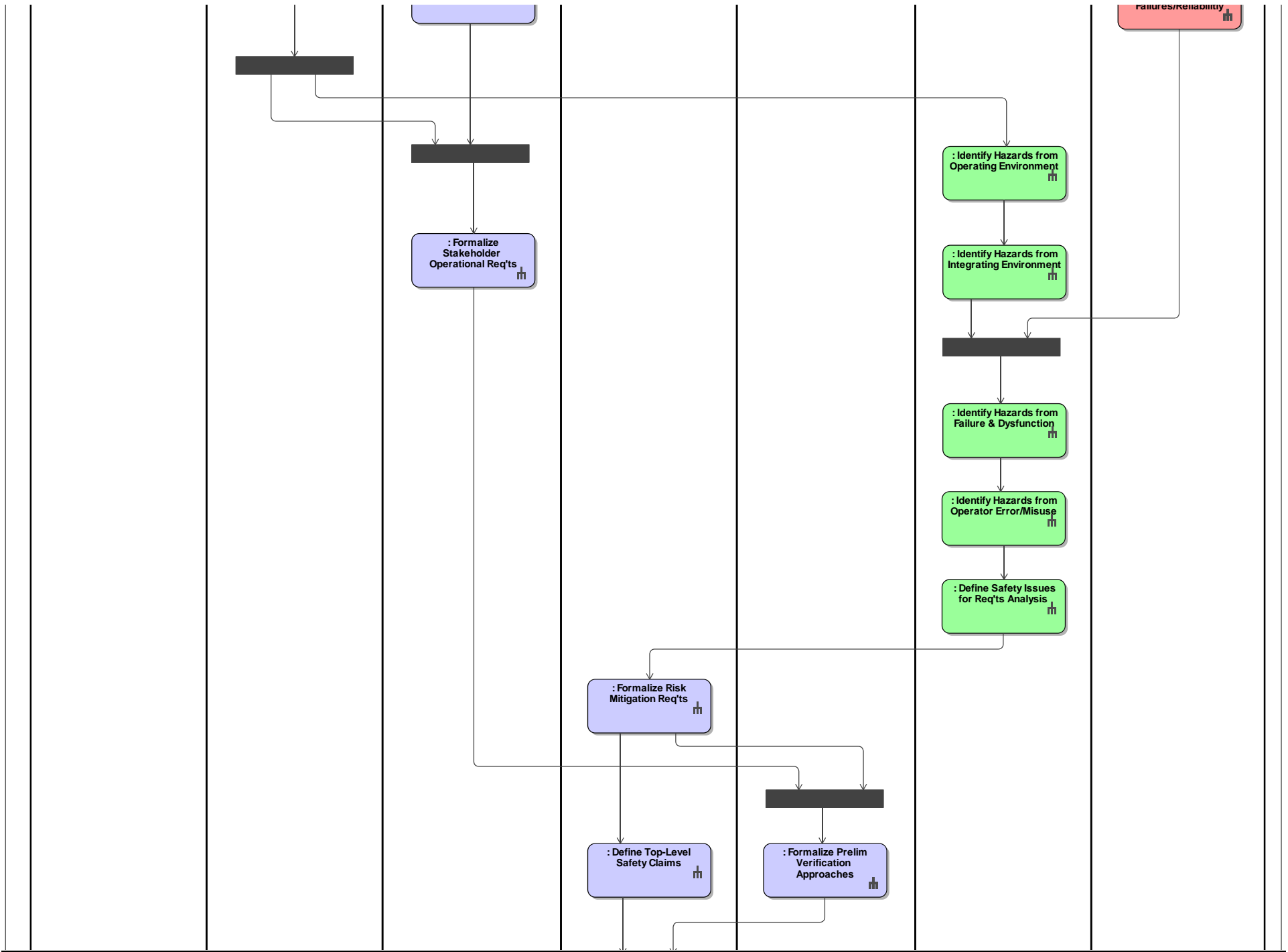


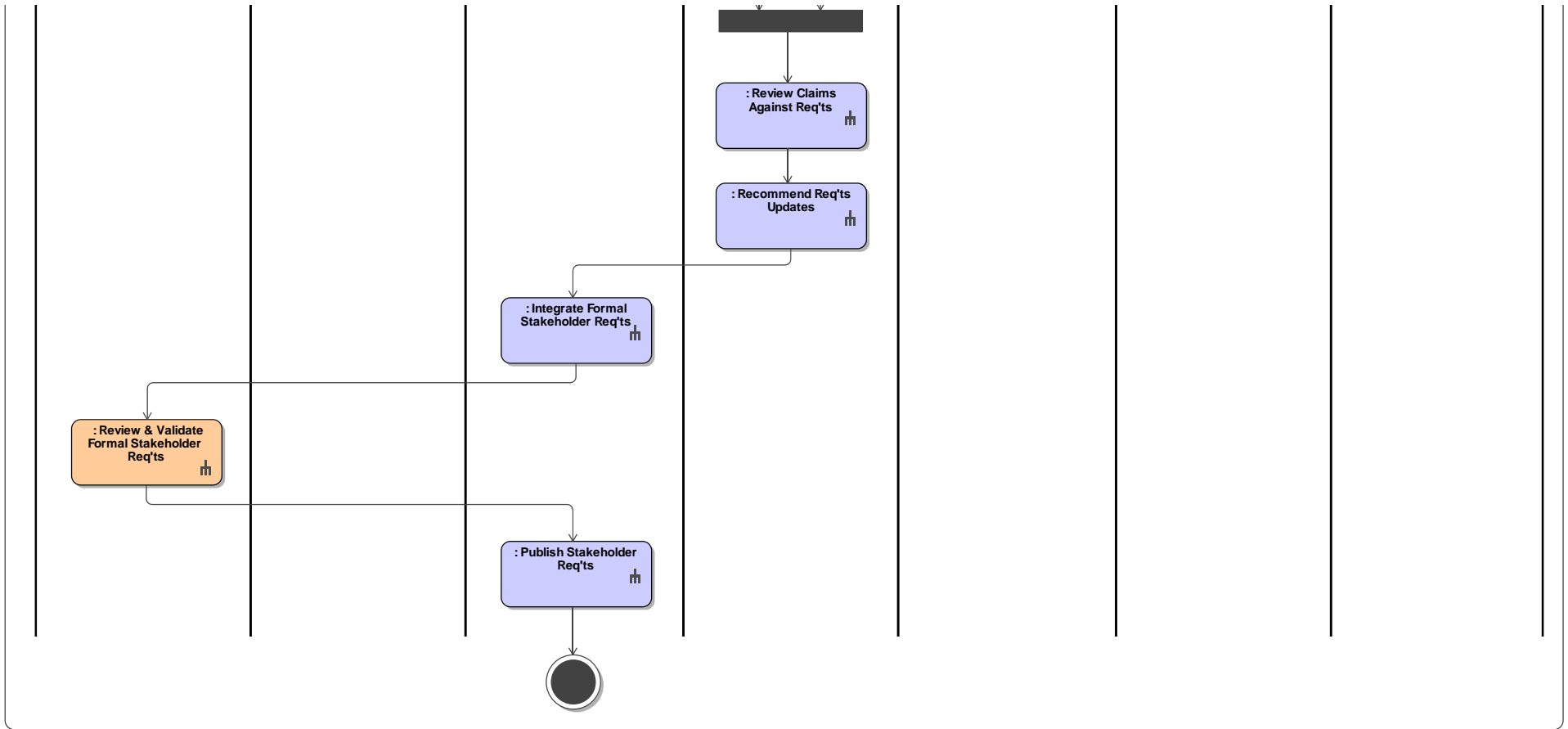
Outcomes from ISO 15288 Technical Process 6.4.1 Stakeholder Requirements Definition:  
 --- Required characteristics, context of use, and operational concepts  
 --- System constraints  
 --- Stakeholder requirements defined  
 --- Traceability of stakeholder requirements to stakeholders and their needs  
 --- Stakeholder validation requirements defined



NOTE: this diagram only shows the information flows related to incorporating risk evaluation and management during ISO 15288 Technical Process 6.4.1. Other information flows that are part of 6.4.1 are not shown. Information flows not shown include a) those internal to the systems engineering function to analyze stakeholder input, b) those for creating the risk management file, and c) those for creating the design history file and the device master record.



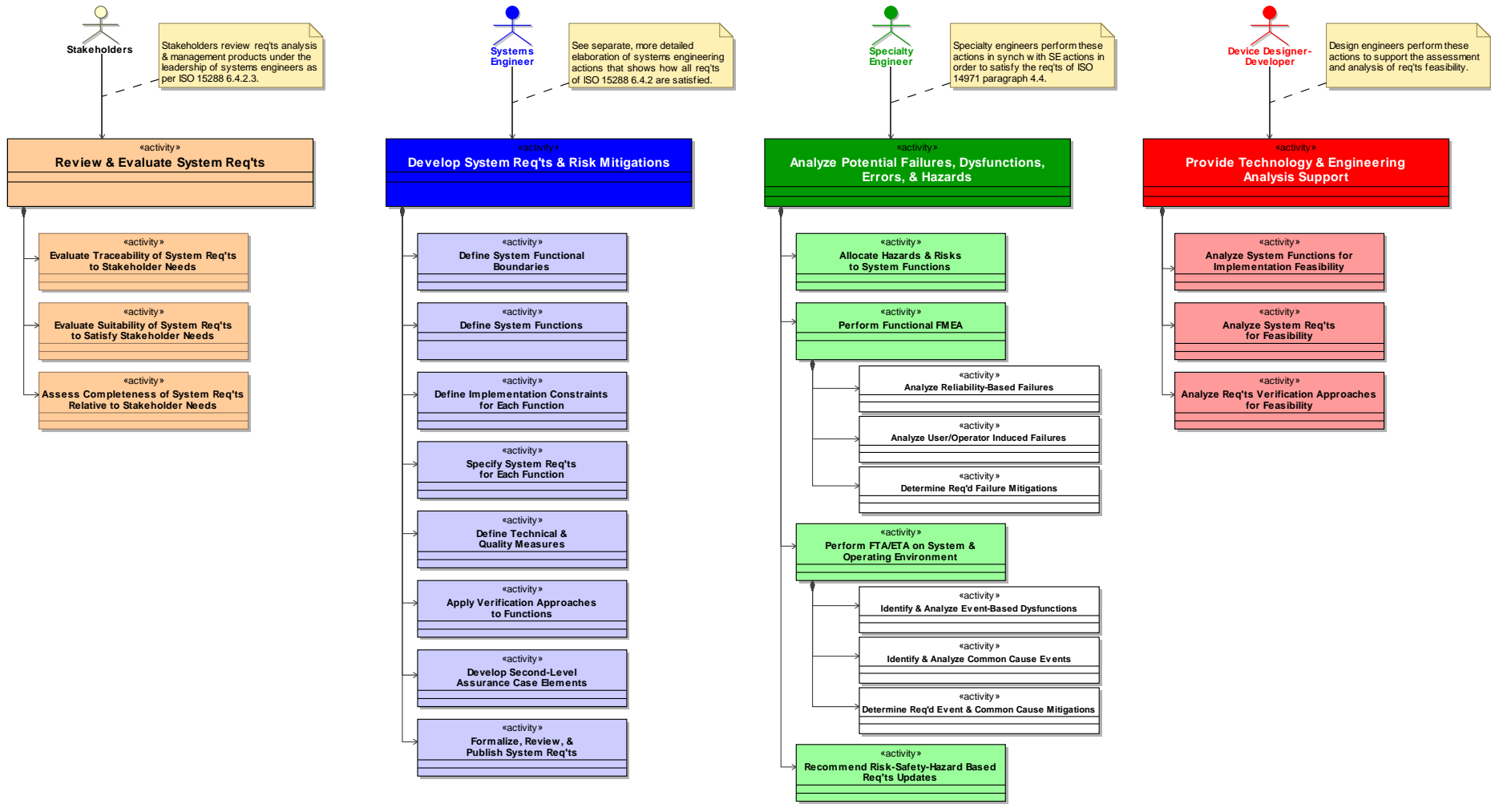




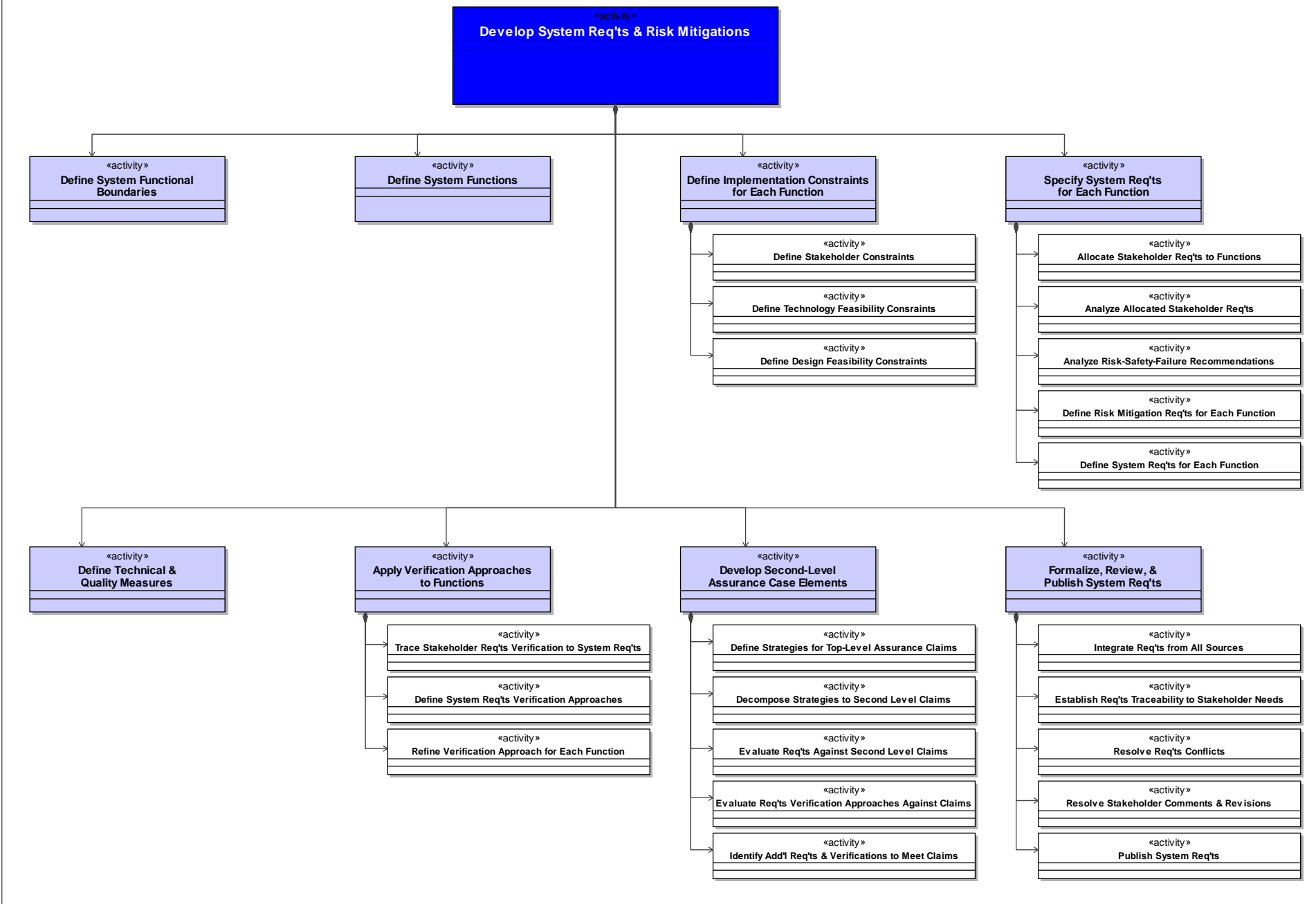
# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Modeling ISO 15288-ISO 14971 Integration:  
Process Model 2 – 6.4.2 Requirements  
Analysis Process**

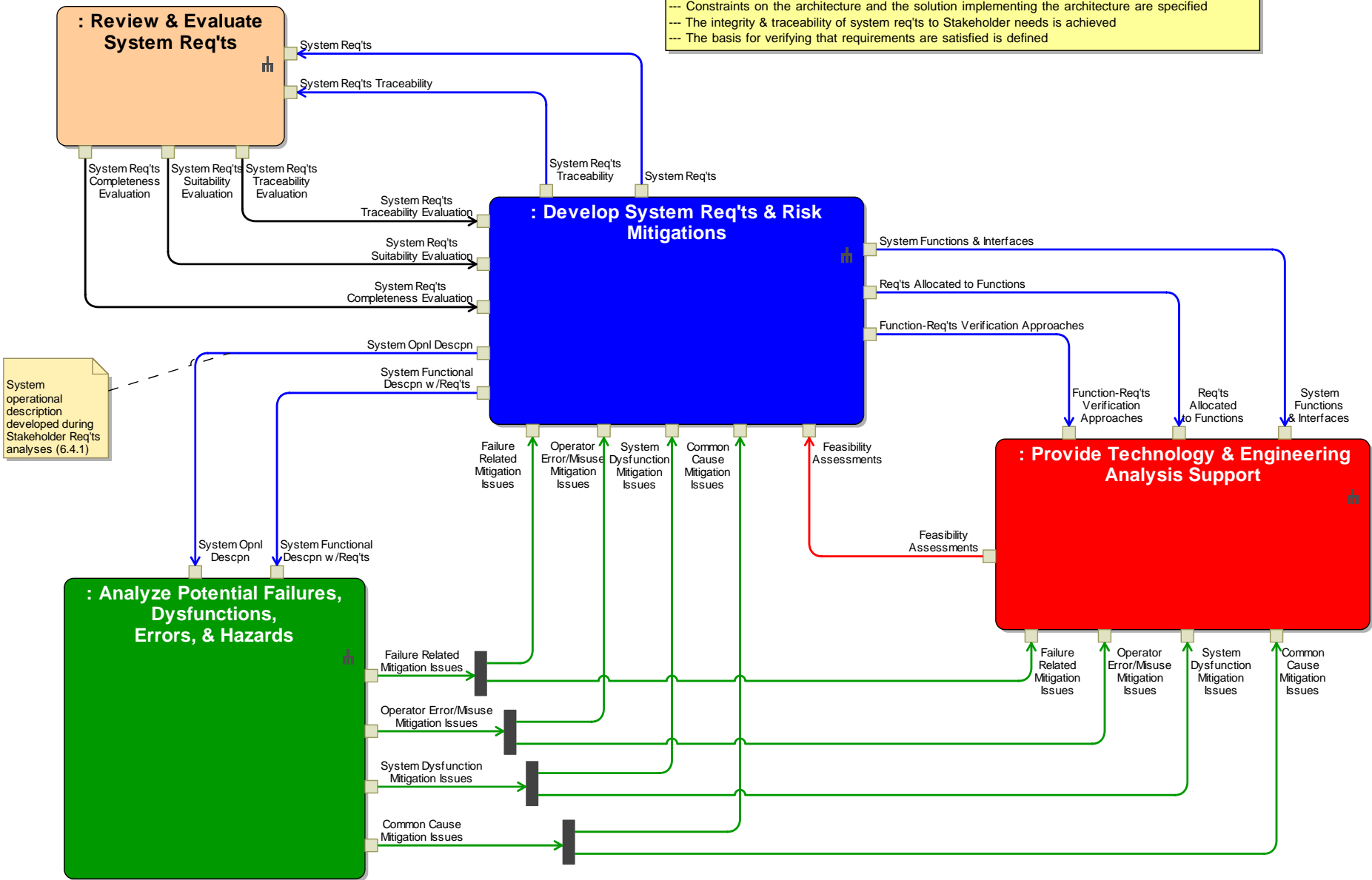
Outcomes from ISO 15288 Technical Process 6.4.2 Requirements Analysis:  
 --- Required characteristics, attributes, and functional & performance req's are specified  
 --- Constraints on the architecture and the solution implementing the architecture are specified  
 --- The integrity & traceability of system req's to Stakeholder needs is achieved  
 --- The basis for verifying that requirements are satisfied is defined

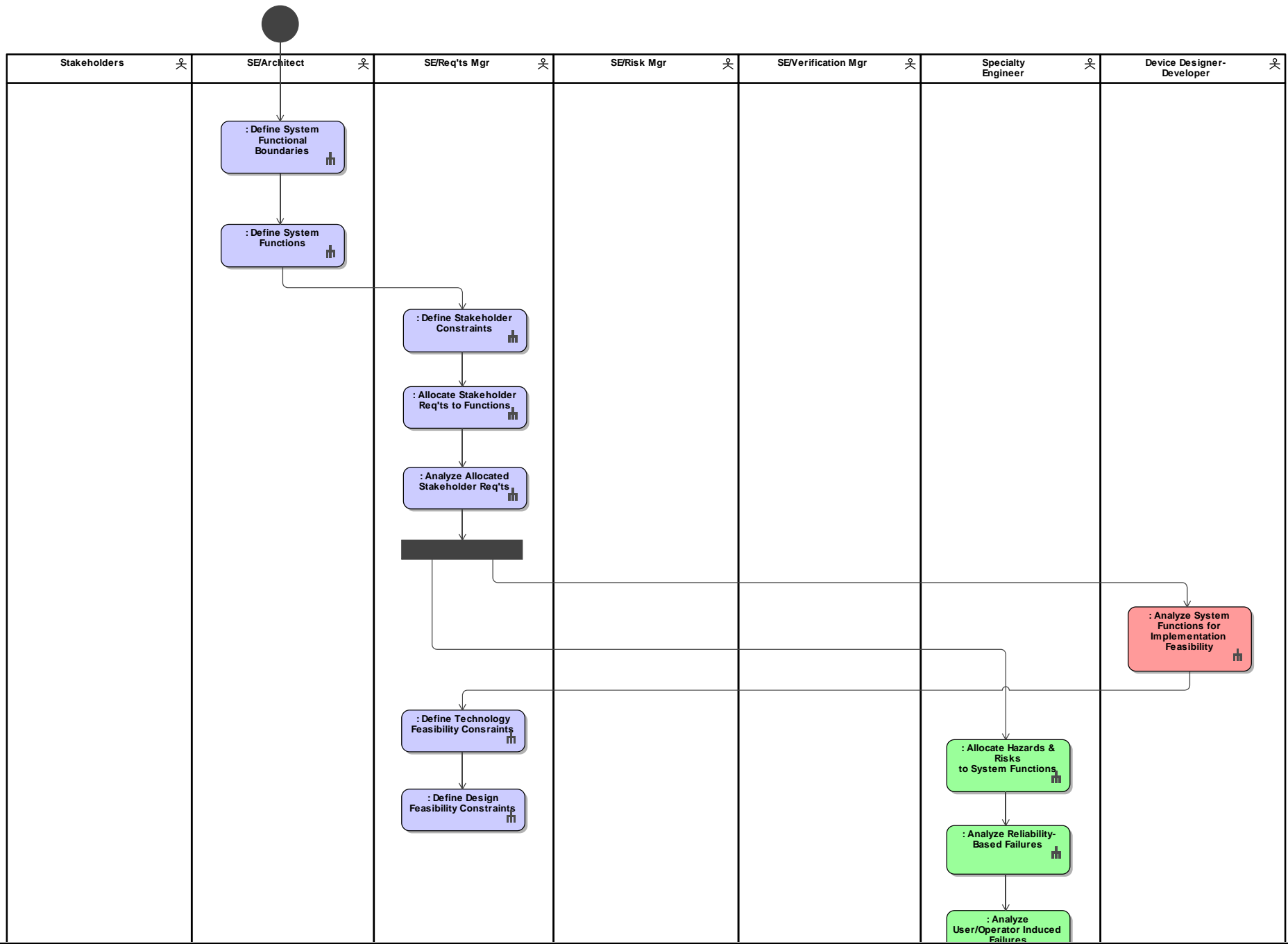


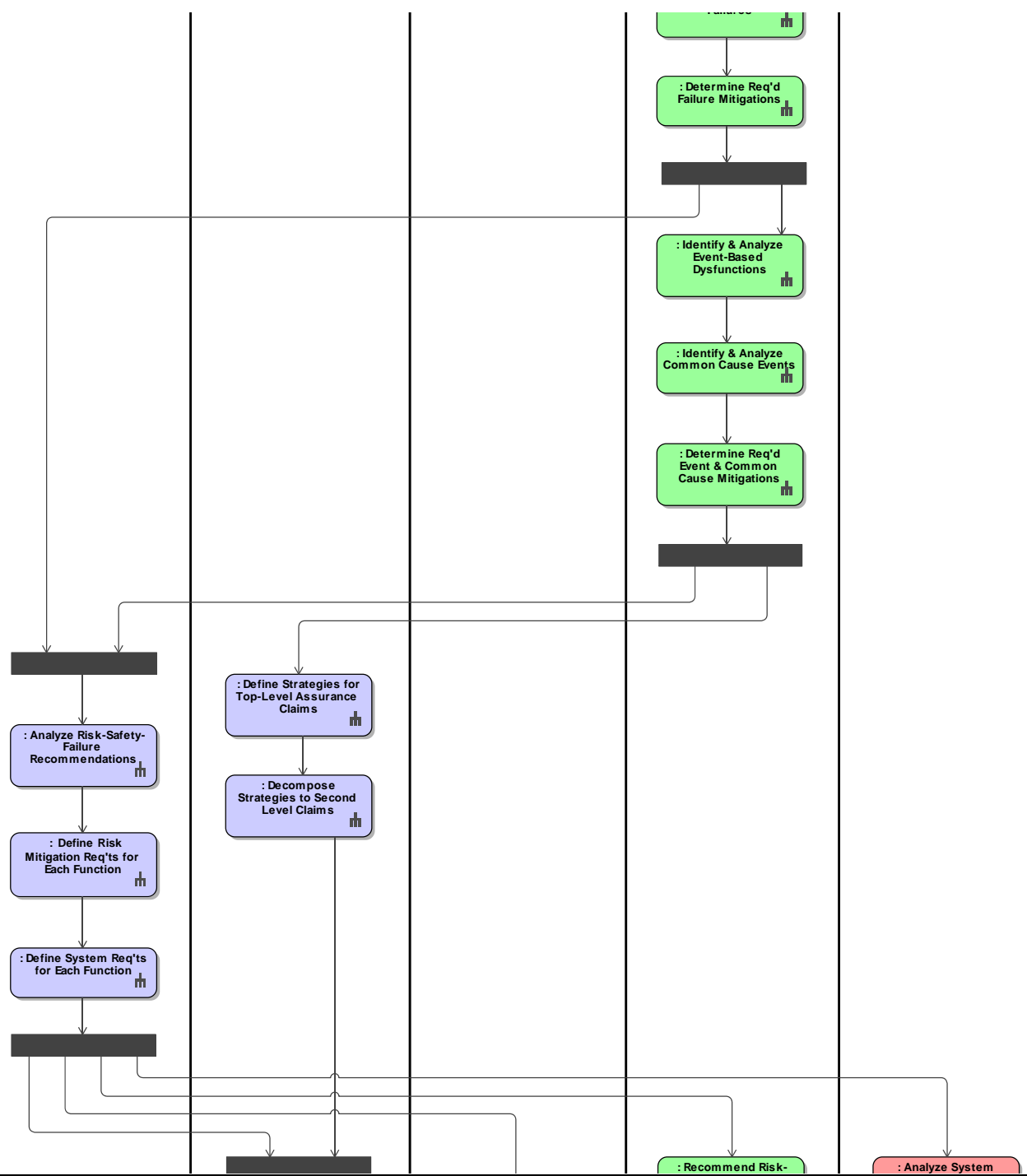


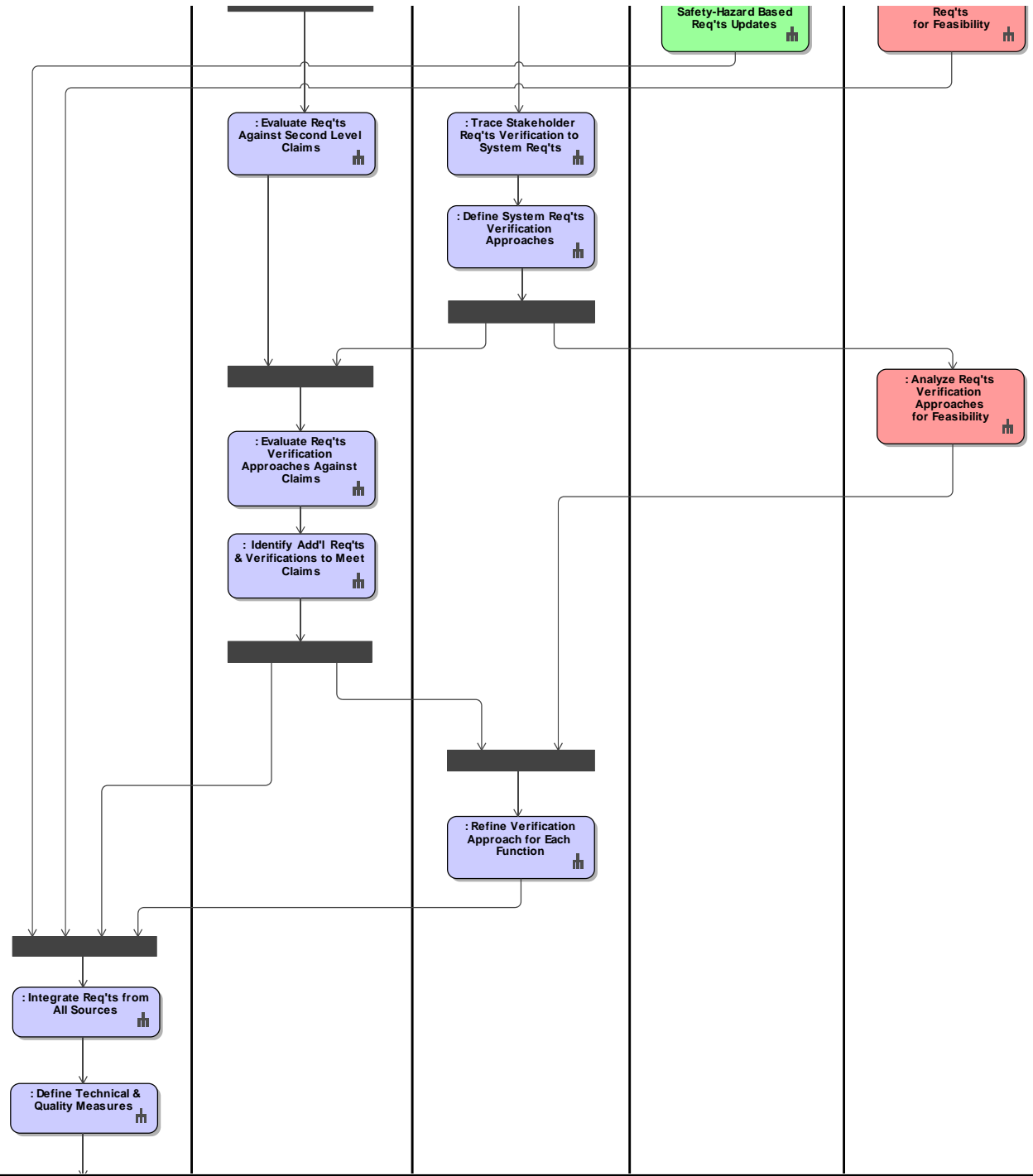


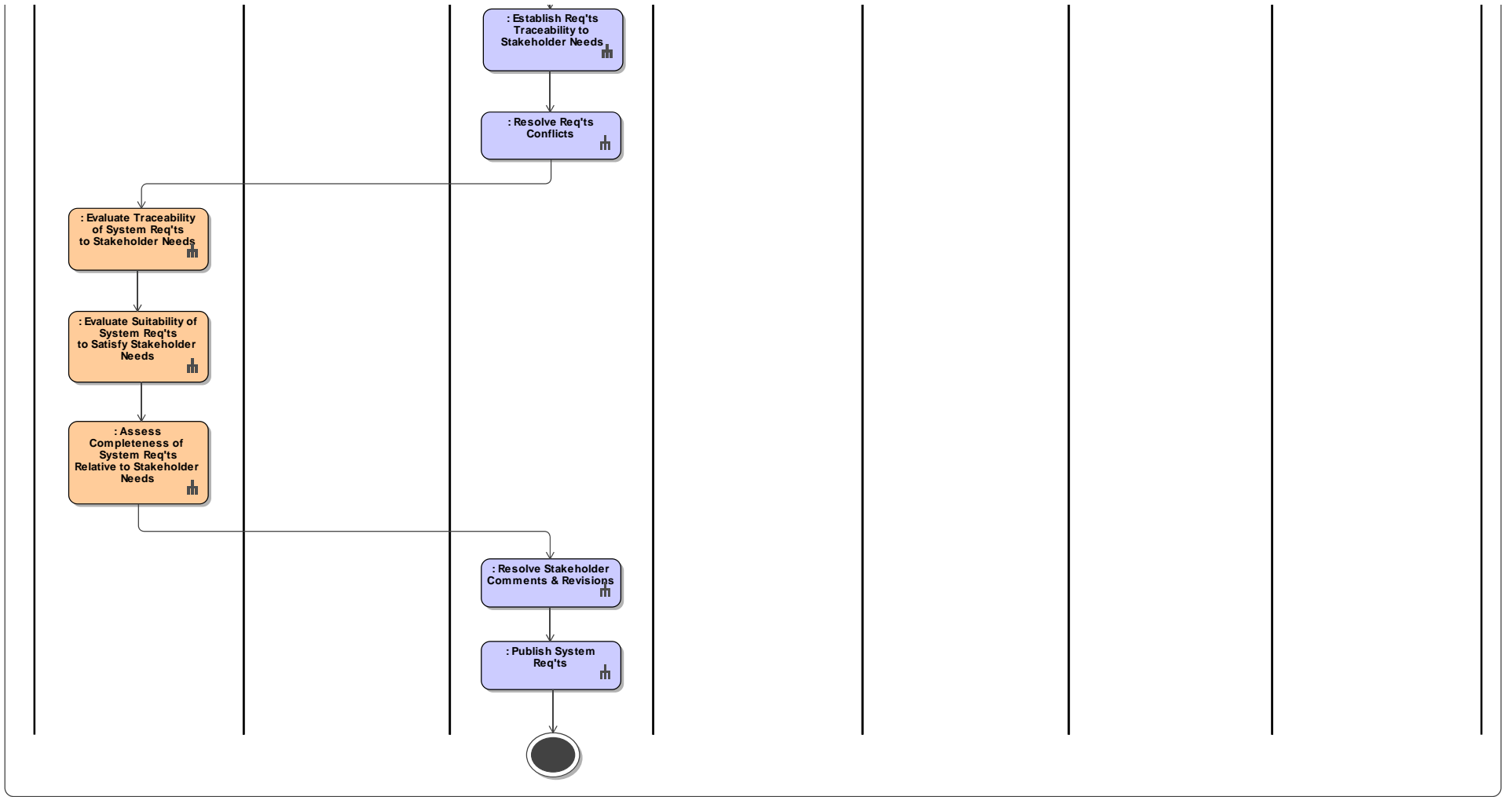
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 --- Required characteristics, attributes, and functional & performance req'ts are specified  
 --- Constraints on the architecture and the solution implementing the architecture are specified  
 --- The integrity & traceability of system req'ts to Stakeholder needs is achieved  
 --- The basis for verifying that requirements are satisfied is defined











# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Modeling ISO 15288-ISO 14971 Integration:  
Process Model 3 – 6.4.3 Architecture  
Development Process**

Outcomes from ISO 15288 Technical Process 6.4.3 Architectural Design Process:  
 --- Architecture baseline established  
 --- System element descriptions to satisfy requirements are specified  
 --- Interface requirements are incorporated into the architecture  
 --- Basis for verifying system elements is defined  
 --- Basis for integrating system elements is defined



Stakeholders review the architecture and the allocation of req'ts to architecture elements to ensure that traceability to stakeholder needs and constraints is fully satisfactory



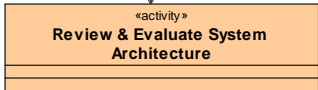
See separate, more detailed elaboration of systems engineering actions that shows how all req'ts of ISO 15288 6.4.3 are satisfied.



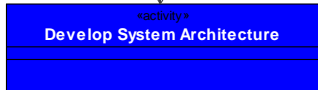
Specialty engineers perform these actions in synch with SE and Design actions in order to satisfy the req'ts of ISO 14971 paragraphs 5.0, 6.2, and 6.2..



Design engineers perform these actions to support LSA development and to fulfill key req'ts of ISO 15288 paragraph 6.4.3.



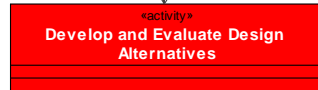
- «activity» Evaluate LSA Againsts Needs & Constraints
- «activity» Assess Human Roles and Operator Req'ts
- «activity» Evaluate Physical Architecture Against Needs & Constraints



- «activity» Define Logical System Architecture (LSA)
- «activity» Analyze Human-Systems Integration
- «activity» Develop System Physical Architecture
- «activity» Develop Third Level Assurance Case Elements
- «activity» Document Architecture & System Specifications

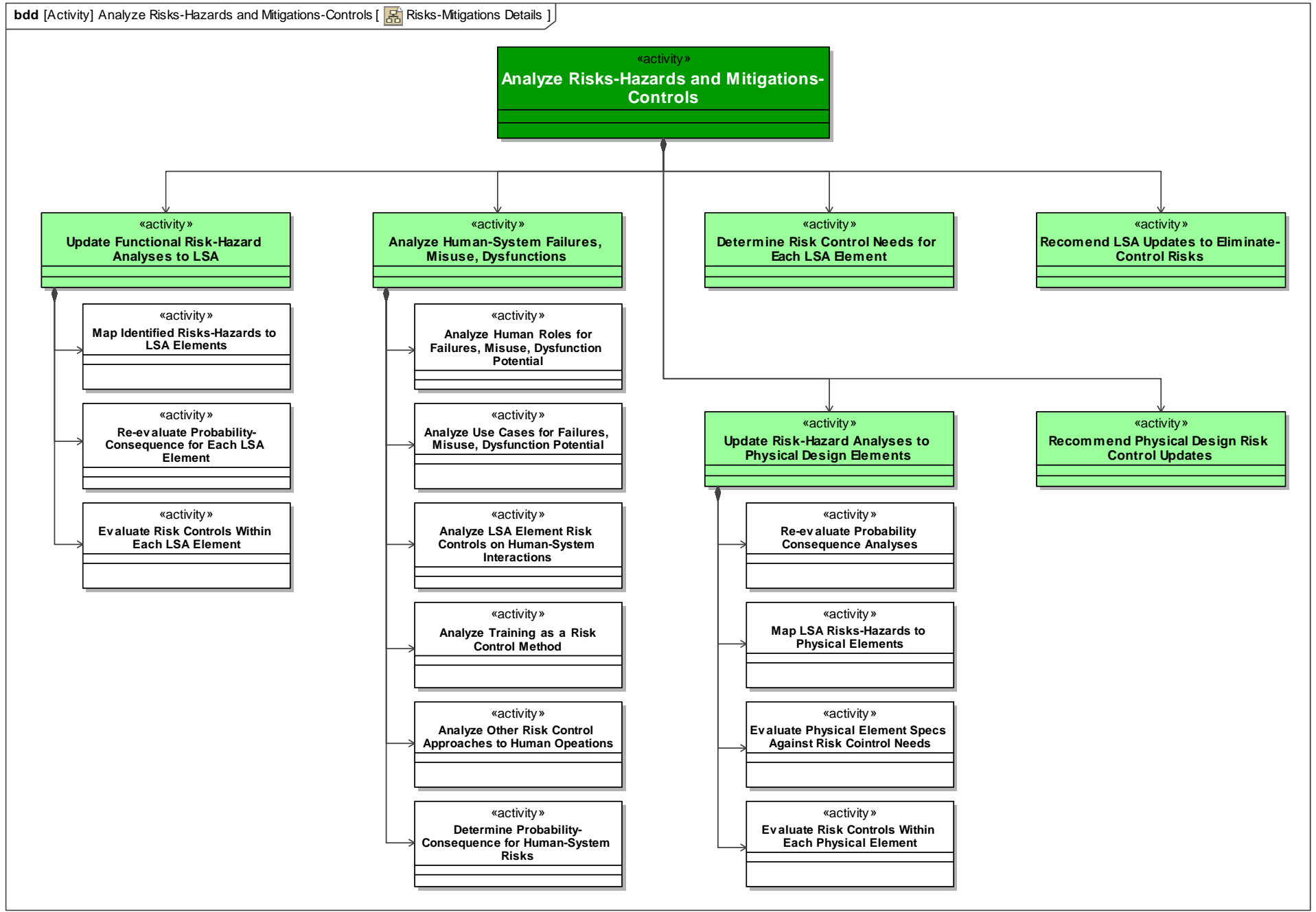


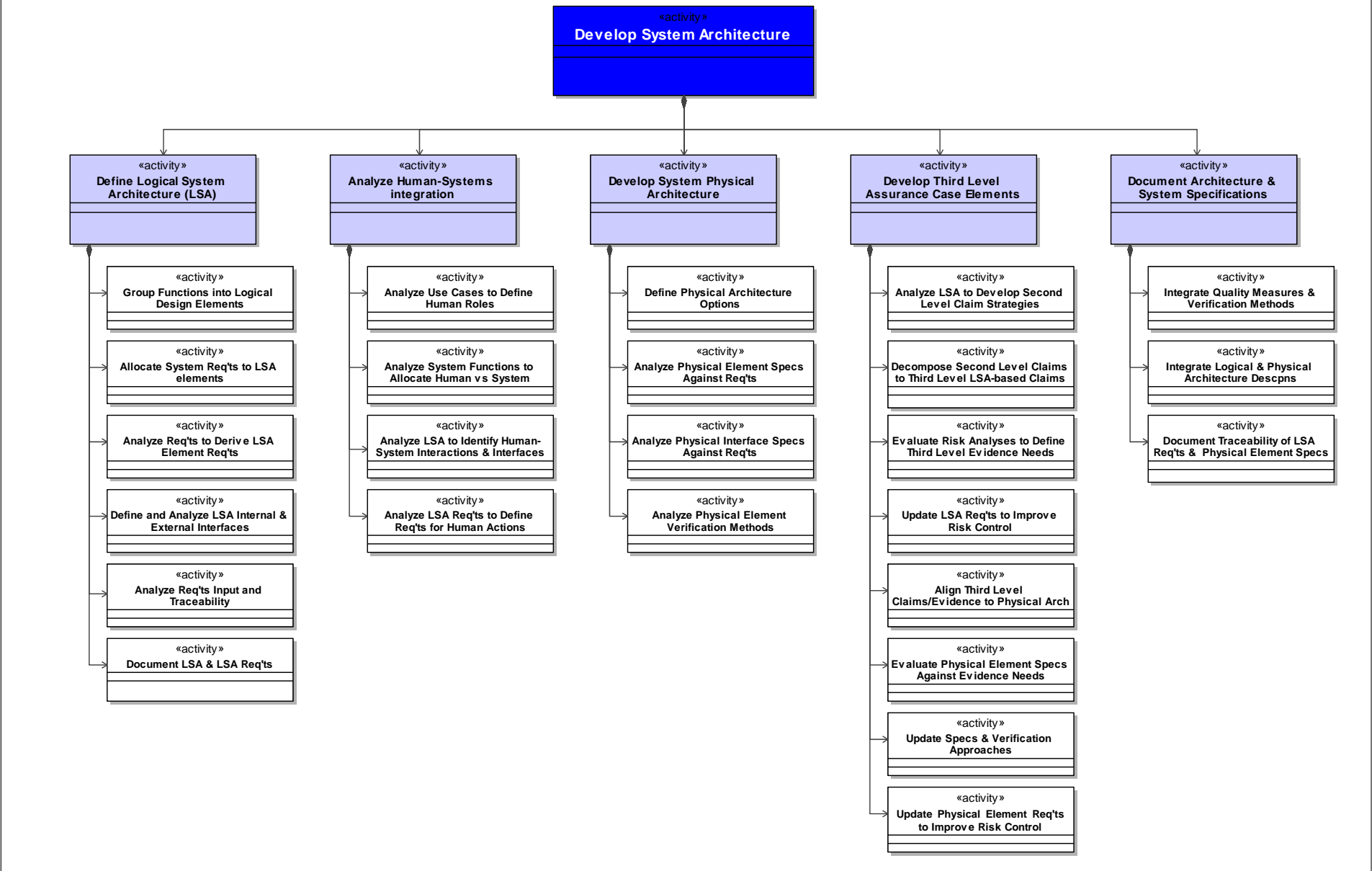
- «activity» Update Functional Risk-Hazard Analyses to LSA
- «activity» Analyze Human-System Failures, Misuse, Dysfunctions
- «activity» Determine Risk Control Needs for Each LSA Element
- «activity» Recommend LSA Updates to Eliminate-Control Risks
- «activity» Update Risk-Hazard Analyses to Physical Design Elements
- «activity» Recommend Physical Design Risk Control Updates



- «activity» Analyze LSA for Design Feasibility
- «activity» Evaluate Physical Architecture Alternatives
- «activity» Evaluate Physical Element Design Alternatives
- «activity» Analyze LSA Req'ts to Derive Physical Element Specs
- «activity» Develop & Analyze Risk Control Implementation Designs
- «activity» Analyze & Model Physical Architecture Performance
- «activity» Select & Recommend Physical Element Designs

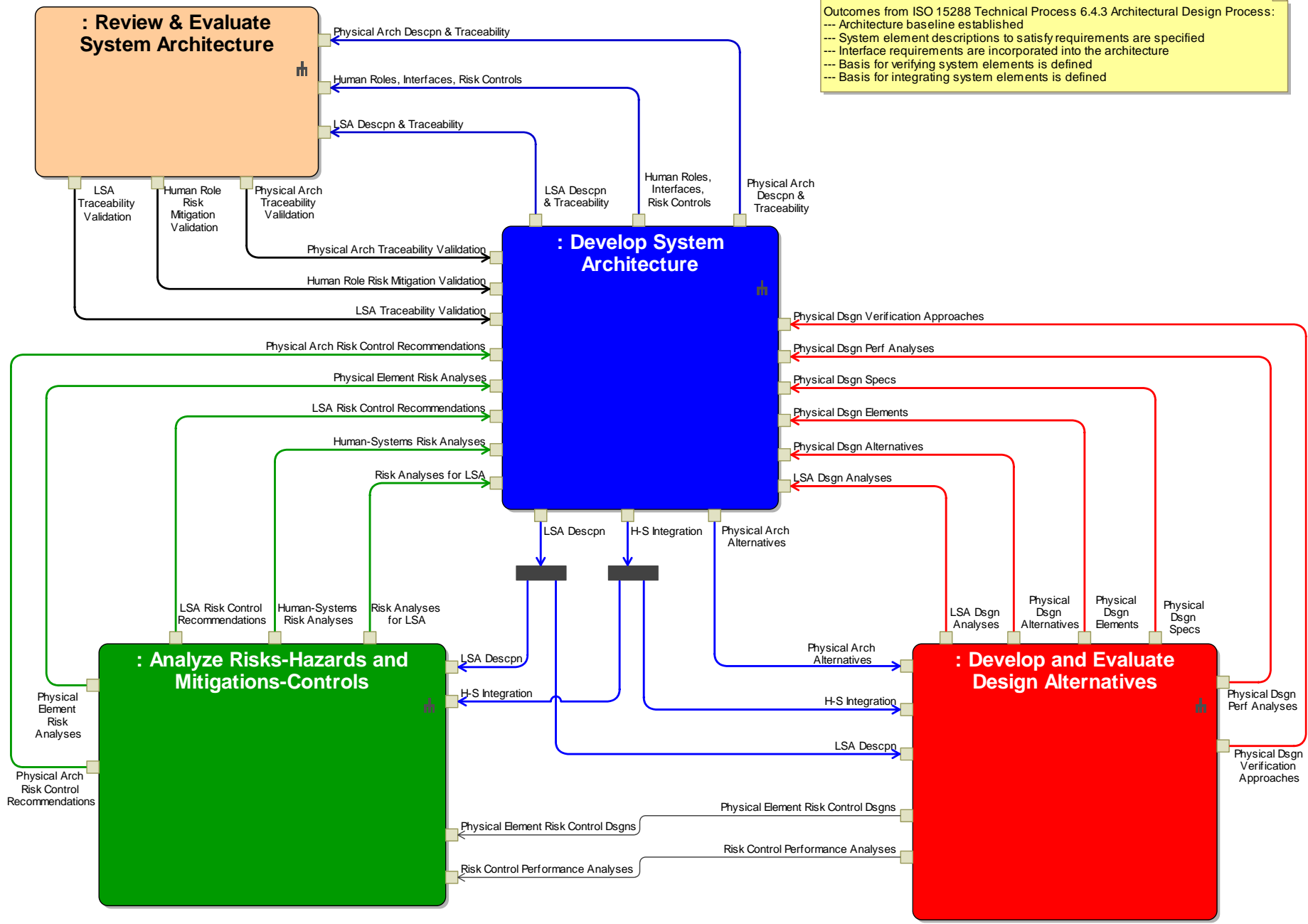


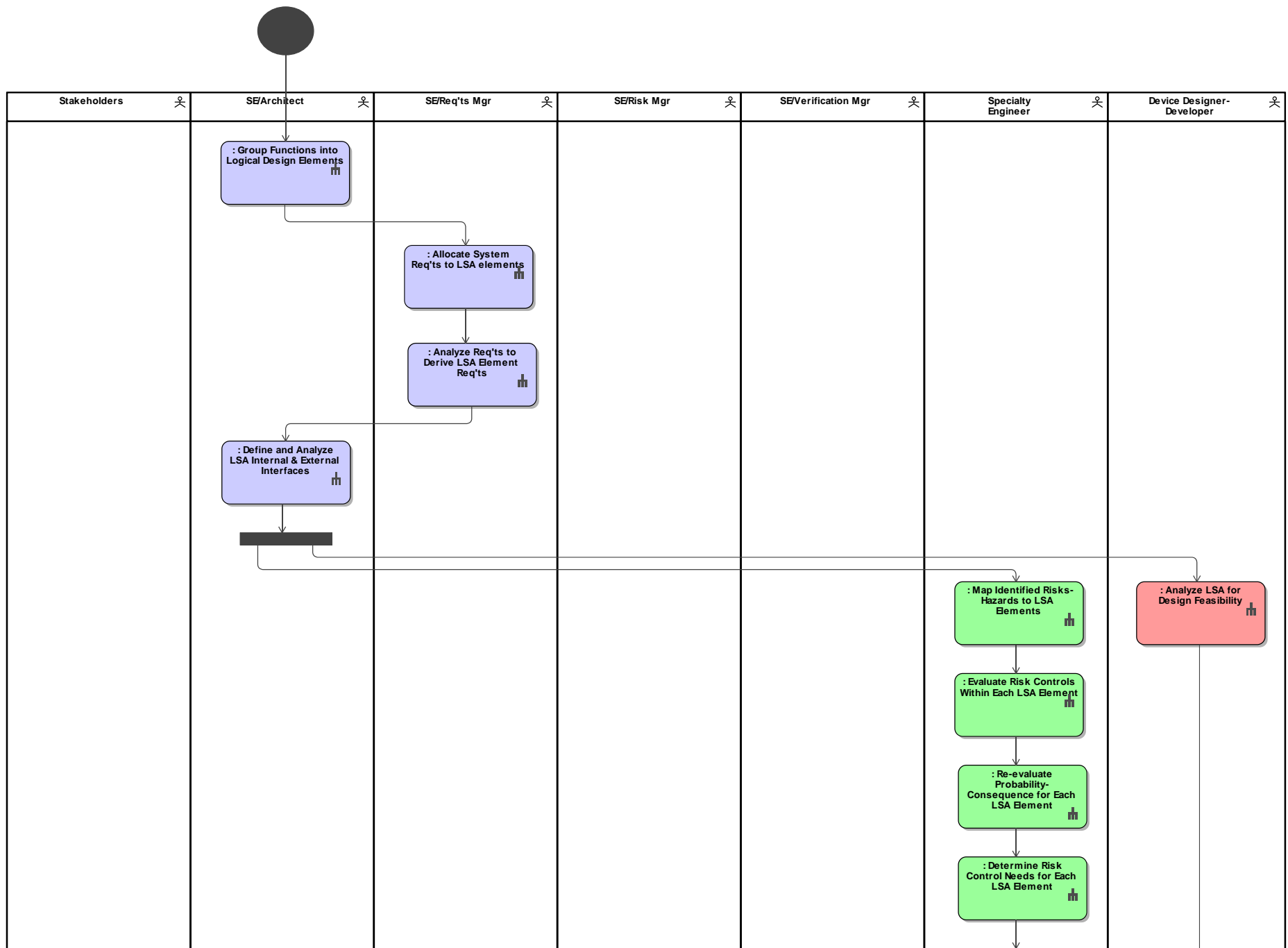


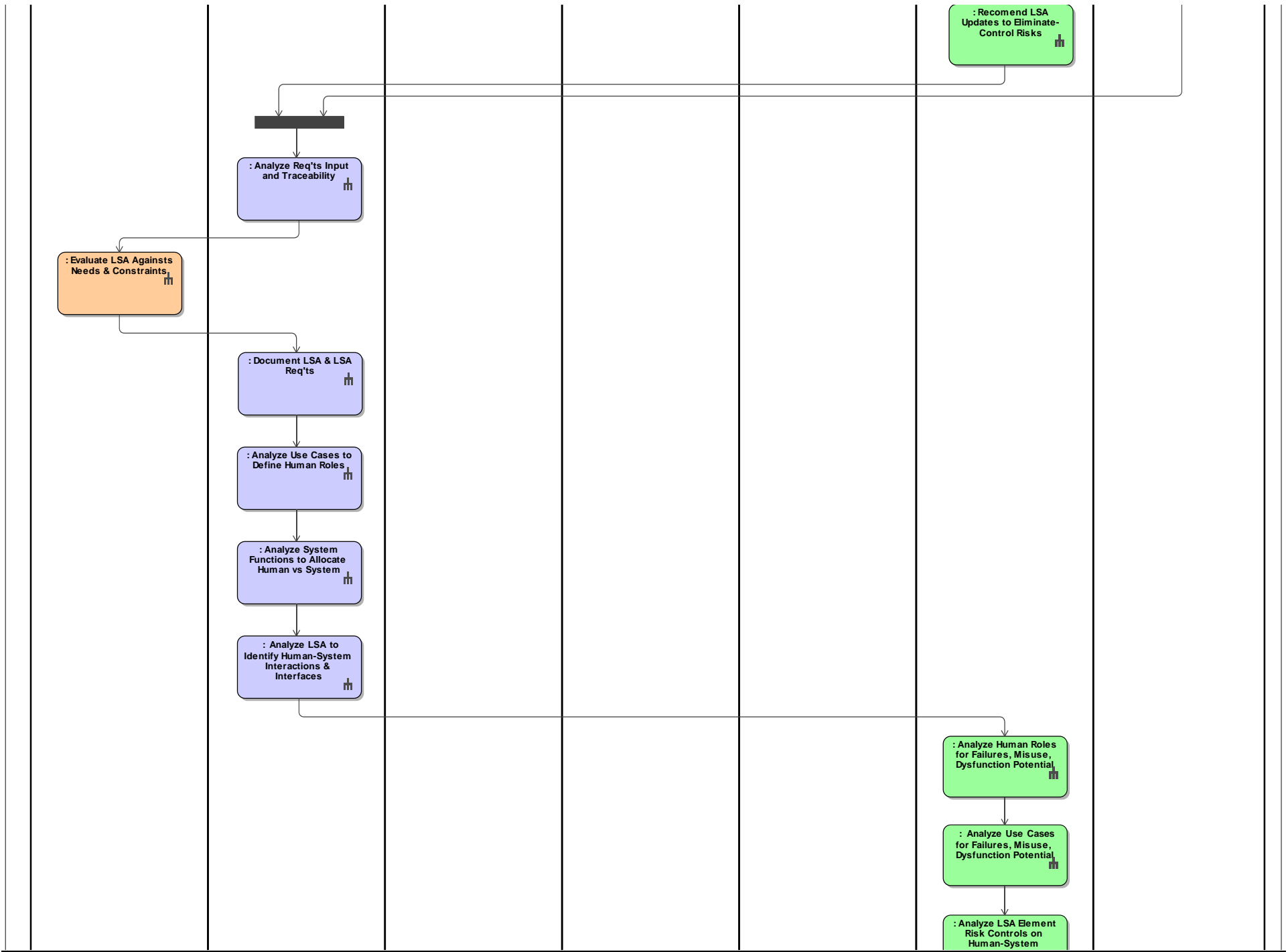


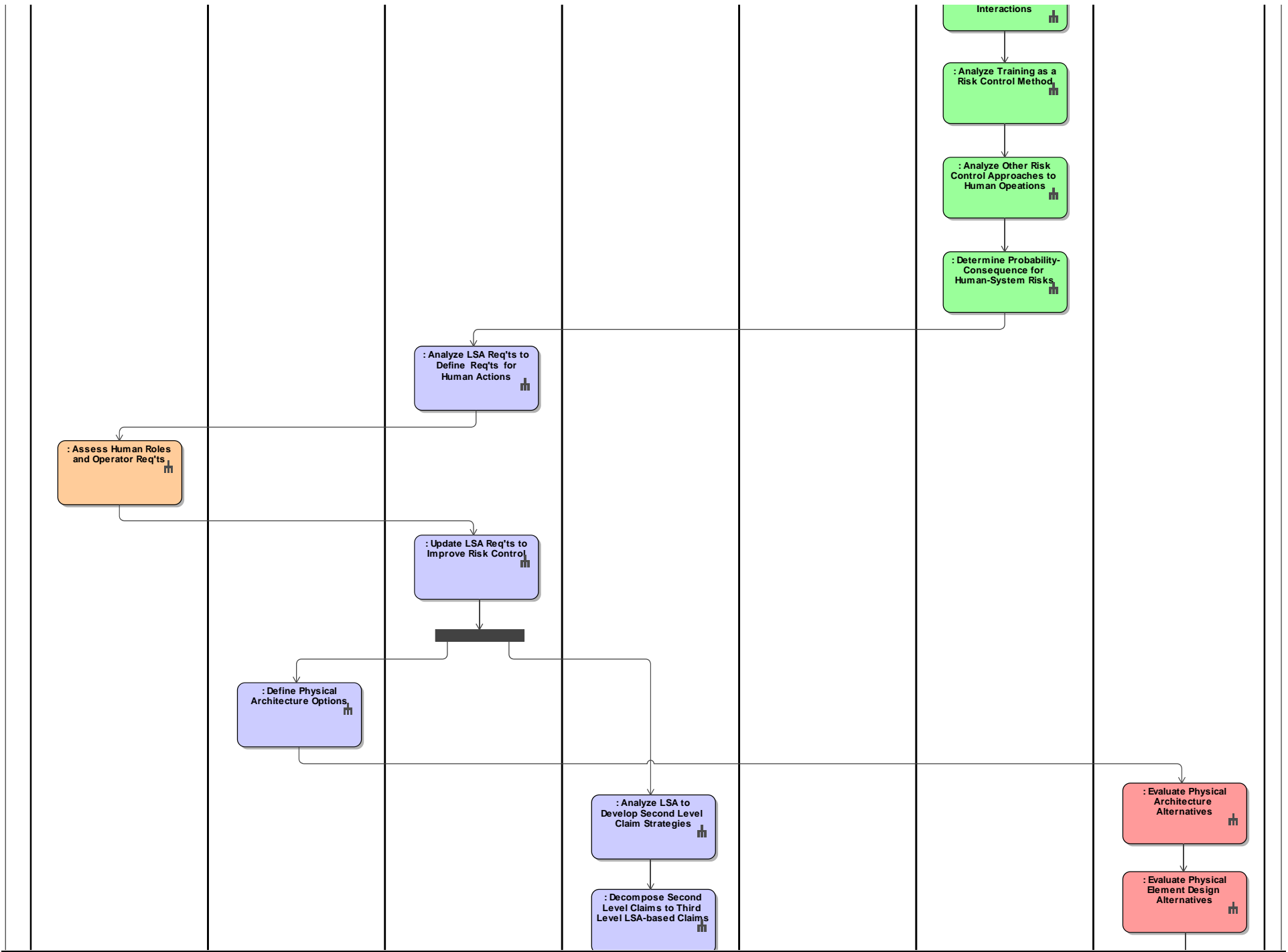
Outcomes from ISO 15288 Technical Process 6.4.3 Architectural Design Process:

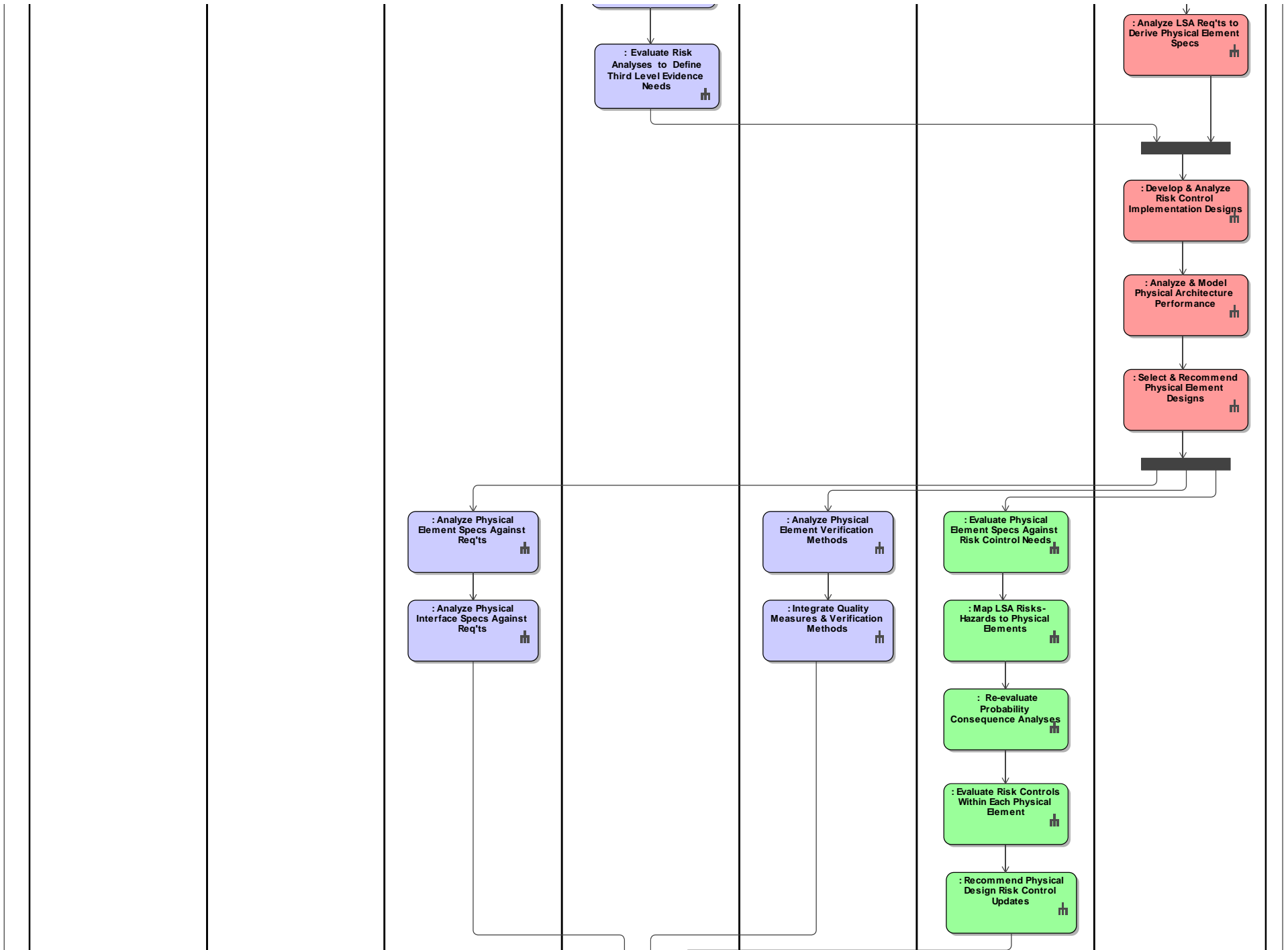
- Architecture baseline established
- System element descriptions to satisfy requirements are specified
- Interface requirements are incorporated into the architecture
- Basis for verifying system elements is defined
- Basis for integrating system elements is defined

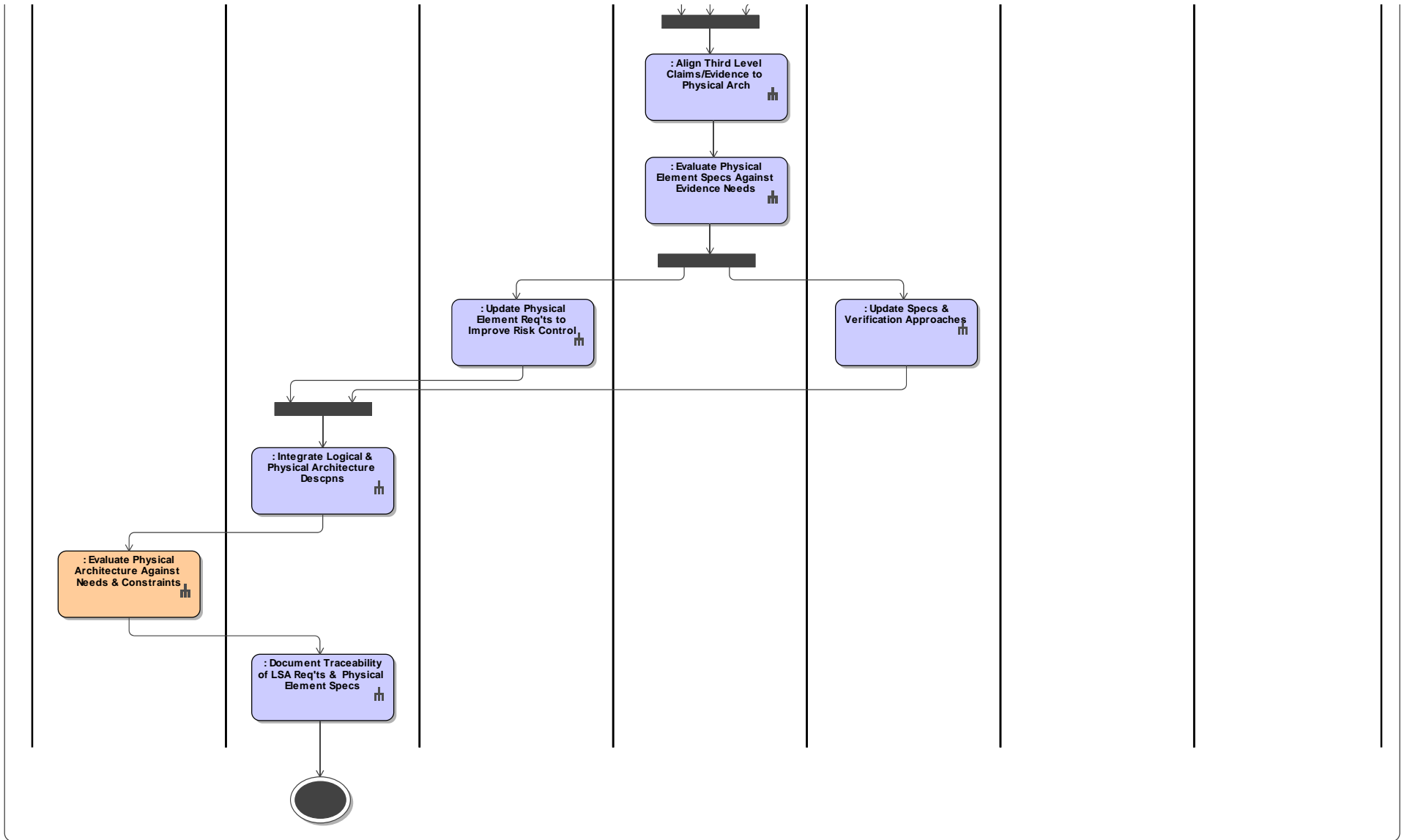










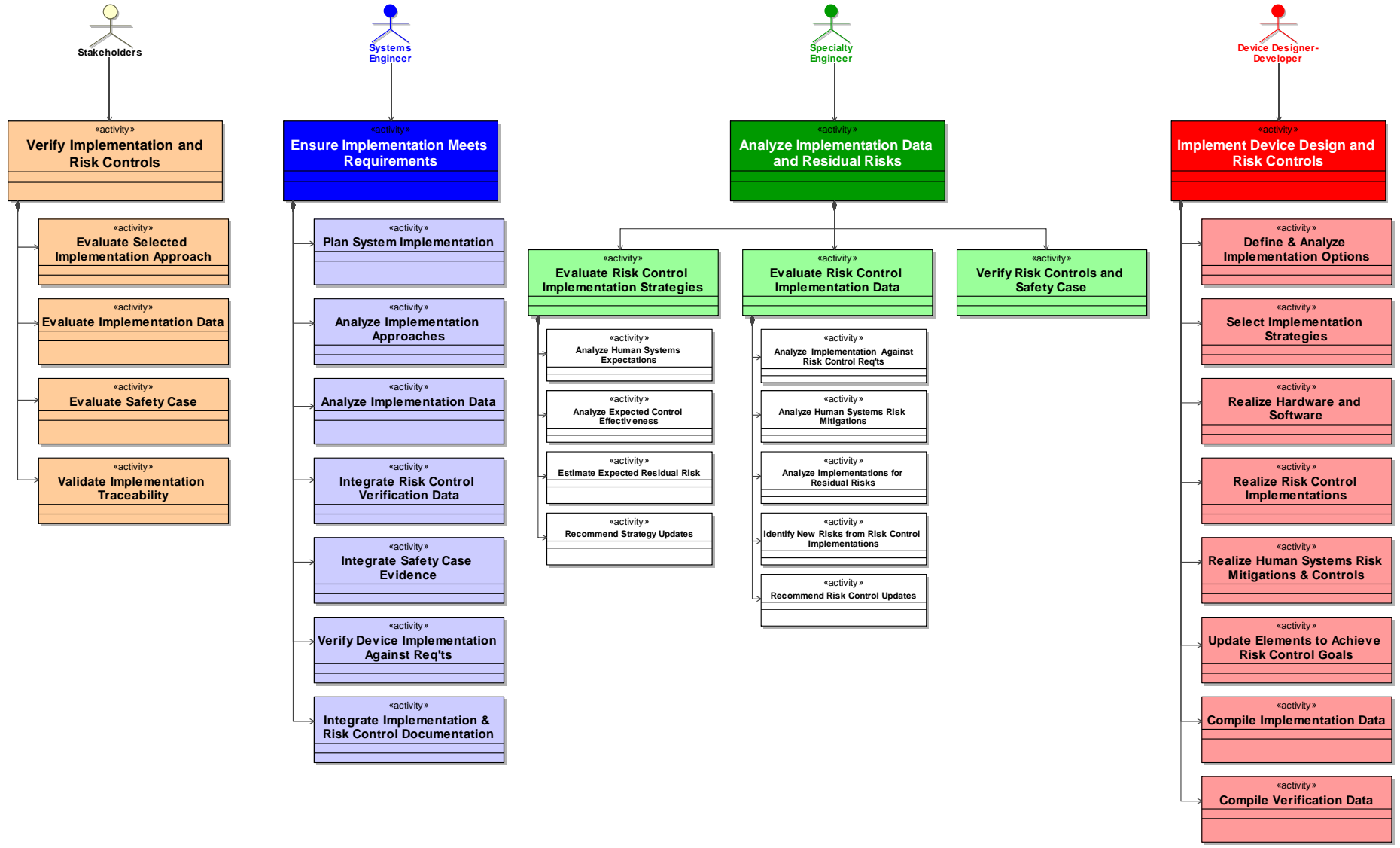


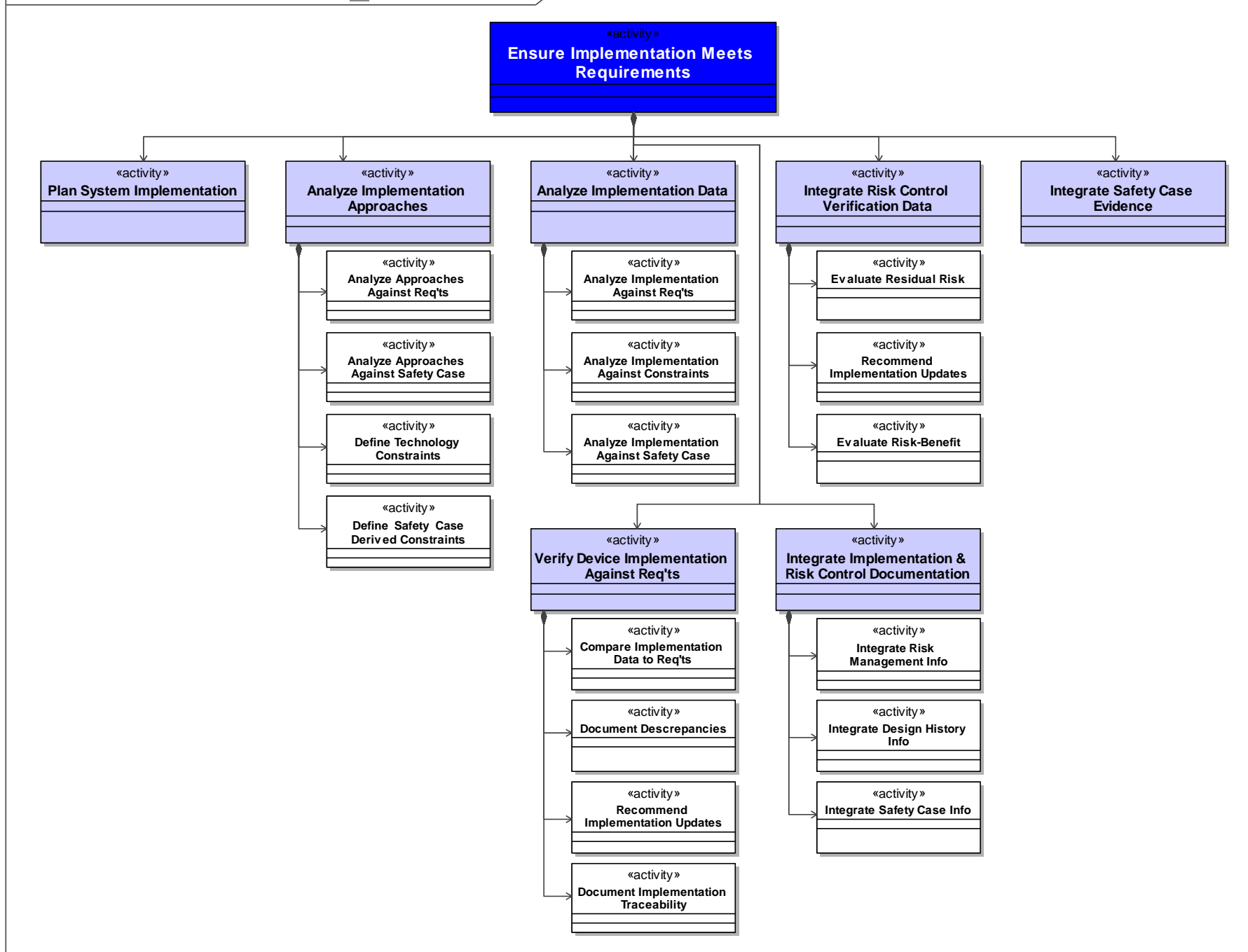


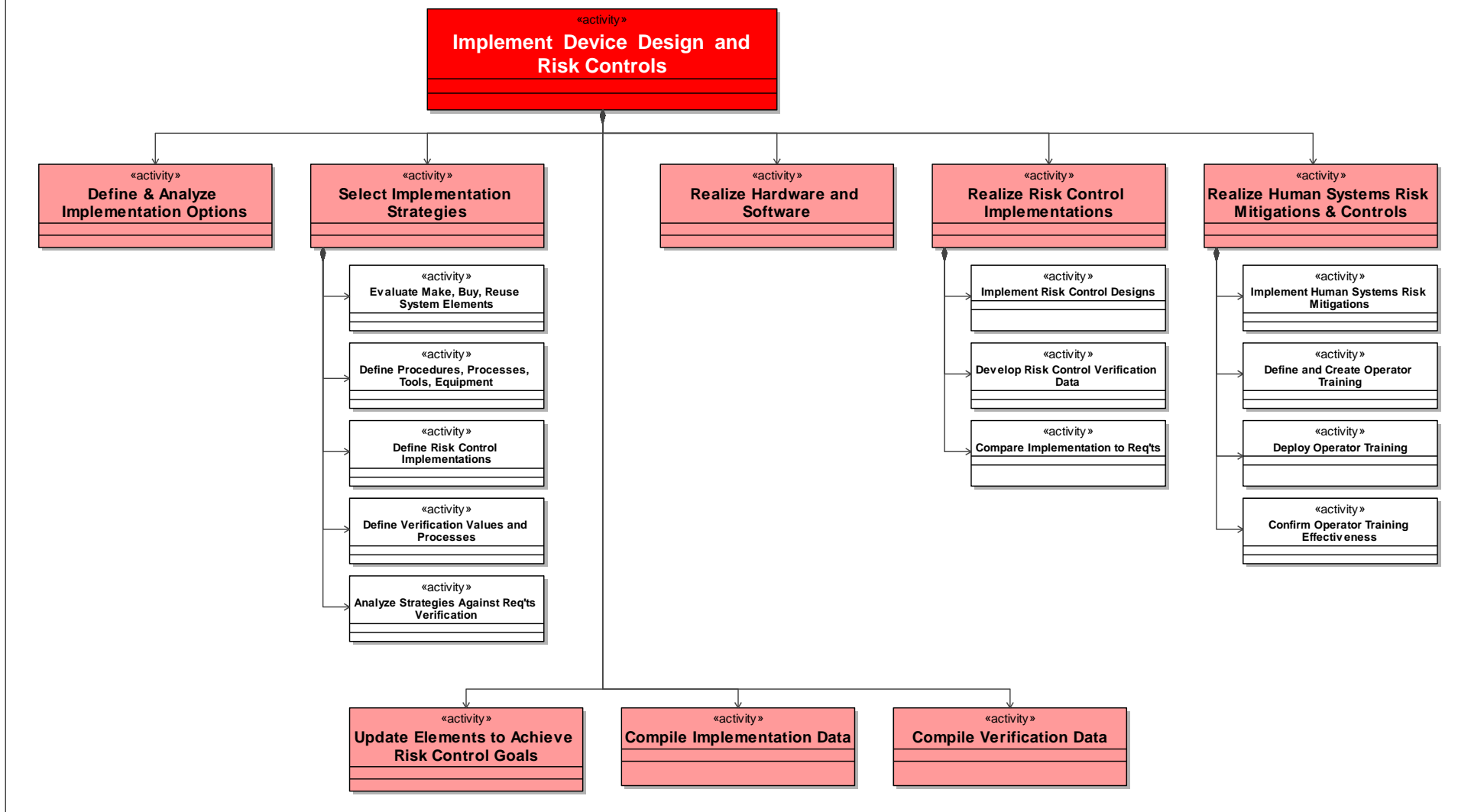
# **Applying Risk-Hazard-Safety Management Across the System Lifecycle**

**Modeling ISO 15288-ISO 14971 Integration:  
Process Model 4 – 6.4.4 System  
Implementation Process**

Outcomes from ISO 15288 Technical Process 6.4.4 Implementation Process:  
 --- Implementation strategy defined  
 --- Implementation technology constraints identified  
 --- System elements realized  
 --- System element packaged and stored in accordance with agreement for its supply







Outcomes from ISO 15288 Technical Process 6.4.4 Implementation Process:  
 --- Implementation strategy defined  
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